Singapore Cricket Club
Established 1852



2021

SPORTSMANSHIP. CAMARADERIE. HERITAGE.

ANNUAL REPORT



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NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN THAT the Annual General Meeting of the Members of the Singapore Cricket Club will be convened on Saturday, 09 April 2022 at 11:00am for commencement of electronic voting. The Annual General Meeting will then be adjourned to 6:00pm and then reconvened in a virtual teleconferencing format using a third-party software, Convene, to transact the following business:

1. To confirm the Minutes of the Annual General Meeting held on Saturday, 24 April 2021 and Minutes of the Special General Meeting held on Saturday, 30 October 2021.

2. To receive and, if approved, adopt the Committee's Report and Audited Accounts for the year ended 31 December 2021.

3. To elect a President, Deputy President, Chairman of Games Control Board, Finance Member and eight other Members of the Committee.

4. To elect Auditors and approve remuneration.

5. To vote on Proposed Resolutions (if any)

6. To transact any other business brought forward in accordance with the Rules of the Club.

The Notice of Annual General Meeting will be dispatched to the Members of the Singapore Cricket Club in accordance with the provisions of Club Rule 57(a).

By order of the Committee

SEAN BOYLE, BEM
GENERAL MANAGER / SECRETARY
SINGAPORE CRICKET CLUB
24 MARCH 2022

Nominations for election to the Committee must be completed on the prescribed form (in accordance with Rule 35). Hard copies of the form can be obtained from the Members Services Desk (reception area) and soft copies can be obtained via email request to jill.woo@scc.org.sg. The duly completed forms must be received in hard copy by the General Manager/Secretary no later than 5.00pm on Saturday, 02 April 2022.

Minutes of the 2021 Annual General Meeting and 2021 Special General Meeting will be made available to Voting Members at the Members Services Desk (reception area) or upon request by email or post and/or be available to attending Members at the virtual AGM by electronic means via the third-party software, Convene on Saturday, 09 April 2022.

CLUB RULE 27 - VOTING RIGHTS AND PRIVILEGES

Only Honorary Life Members, Life Members, Ordinary Members, Ordinary (Transferable) Members and Nominees of Corporate Members (Transferable) may attend and vote at General Meetings of the Club or stand for election to the Committee of the Club.

PRESIDENT'S REPORT



"On behalf of the General Committee, it is my privilege to present to you the Singapore Cricket Club's Annual Report and Financial Statements for the year ending 31 December 2021."

Members of the General Committee elected for 2021/2022 were:

President
Zoher Motiwalla

Deputy President
Mathavan Devadas

Chairman, Games Control Board
Martin Goerojo

Finance Member
Hamish Christie

Committee Members
George V. Abraham
(Property Subcommittee - Chair)

Paul Lawlass
(Social Subcommittee - Chair)

Rajan Menon
(Establishment Subcommittee - Chair)

Margaret Cunico
(Food & Beverage Subcommittee - Chair)

Samuel Sharpe
(Rules & Membership Subcommittee - Chair)

Srikanth Kakulapati
(Marketing & Communications Subcommittee - Chair)

Fathima Mohietheen
(Member Engagement Subcommitte - Chair)

Jon Robinson
(Investment Subcommittee - General Committee Liaison)

2021 was overall a busier year for the Club. COVID-19-related safe management measures (SMMs) being less intense than in 2020, the SCC had a longer run with lesser disruptions to provide its facilities and create activities for the Members.

I am thankful to the General Committee (GC), the Subcommittees, Management and Staff for their hard work and perseverance in the face of all the challenges thrown our way throughout the year. I am also grateful to the Sections Convenors and their committees for their efforts in curating many interesting alternative formats of their games to keep their Section Members engaged in their chosen sport/activity.

With the continued increase in the number of family members, the Member Engagement Subcommittee continued to expand its range of activities to engage the wider Membership. In addition to the popular nature trail walks and city-cycle rides, we saw the addition of the Book Club, Chess and Mahjong and all have had an enthusiastic take-up rate.

As part of our community outreach programs, our Members served at the Willing Hearts Soup Kitchen more than 10 times during the year; we worked to clear our waterways with a Beach Clean-Up and Kayak Clean-Up; we supported a Lions Club initiative to collect used clothes for distribution in third world countries - the response was overwhelming and required three truck trips to transport the items.



The above activities and programmes have been well-attended by Members and it has been great seeing Members extending their network of friends and building a larger and more active club community.

After five years of protracted discussions with the Urban Redevelopment Authority (URA), the SCC finally completed the development of the Sports Shed and the Bin Centre. The Shed houses the Club's field maintenance equipment and such sport accessories necessary for the preparation of the playing fields for the different sports. Aesthetically and practically, it is a vast improvement and does greater justice to the SCC as a premier Sports Club in the Civic District.

Members will also have noticed the greater efficiency of the air-conditioning systems with our new chillers which were installed in the later part of the year.

Even with capital expenditures slightly in excess of $1.0 million, we were able to generate a positive cash flow and increase our total cash and near cash resources by $1.41 million to $28.45 million.

Revenues from F&B, Sports & Recreation as well as Membership transfers and conversion fees all increased over the previous year – let us hope these are symptomatic of the gradual economic recovery we are starting to enjoy as we seek to return to pre-COVID-19 activities.

At the time of writing, the government has confirmed that a new contract has been signed which will see the Formula 1 Singapore Grand Prix in Singapore till 2028. The F1 event at the Club has always been very well organised and patronised and we look forward to the buzz it will once again generate.

We also spent some time during our term evaluating the Club's main operating controls and procedures. An outsourced independent internal audit company reviewed the Club's internal controls of its operations. The Management team, under the guidance of the Finance Subcommittee (FSC) and GC, will be working on the recommended improvements.

With the rapid digitalization now transforming the whole business eco-system, the FSC initiated an in-depth IT Security Review in May/June 2021 to assess the Club's overall IT infrastructure and related security setup.

Following up on the findings, the FSC, with the full support of the GC, has drawn up an IT Roadmap for progressive Priority actions towards a systematic and targeted approach to improve and further streamline the current IT infrastructure for 2022 and beyond.

The SCC has been granted an In-Principal Approval for the renewal of the lease for the Club building and Padang field for a further 30 years which Members overwhelmingly voted in favour for at the Special General Meeting (SGM) on 30 October 2020. There being a high level of assurance that Members will support the lease extension, the Club could start to focus on whether we should seek to upgrade and enhance our current facilities to better meet Members' aspirations for the next 30 years.

The GC, through its Planning Study Subcommittee, has commissioned a review of a possible underground development and also to review the setting up of permanent roofing over the Stumps and Gilmour terraces and the Courtyard. Our consultants have begun to engage with the relevant government authorities in this regard. Any such approved design would naturally have to complement the aesthetics and the conservation status of the SCC Clubhouse.

Alongside the above, it may be an opportune time for the Club to review the possibility of an off-site facility to increase the range of offerings to its Members.

Our Sports Academies for Cricket, Rugby, Football and Tennis were able to continue coaching SCC kids, albeit within ever-evolving SMMs. At its peak last year, the SCC Junior Cricket Program had an enrolment of 295 children and the program facilitated the signing up of 15 new JSMs and five Ordinary Transferable Members to the Club.

The Rugby Academy is now one of the largest in Singapore with almost 600 children and youth. It is administered and coached by SCC Members with a clear pathway set in place for the academy youngsters to grow into and join the Club and the Rugby Section.

Meanwhile the Football Academy continues to grow and evolve with 80 children, and innovates with special programs, such as its June Summer Camp with guest VIP coaches. The latter initiative provided an opportunity to interact with and learn from our Singapore Football Legends and was inspiring to the academy children.



In August 2021, we launched our Hockey Section's first academy – The Hockey SCChool – and it has quickly grown to now coach close to 30 children. The academy is run in-house with the Section's head coach leading it while aided by Section players and parent volunteers.

This year, there are plans to launch a Squash Academy too, and we hope to have a positive update about it soon.

Thanks to the diligent efforts of the Sports Department, SCC was approved by the Ministry of Trade and Industry (MTI)/Sport Singapore for a special pilot scheme for team sports resumption under Vaccination-Differentiated SMMs (VDS) + Test Protocol at the start of 2022; SCC is one of the very few private clubs permitted into this scheme.

This is great news for the Club's team sports Sections which can now play in larger groups under strictly controlled and supervised conditions, and we believe this is a positive sign for the full resumption of team sports and, hopefully, the return of Club tournaments in coming months.

In November, we launched a Club Survey with question segments covering every aspect of our Club life – including sports, events and activities, F&B, facilities and other services. A total of 661 Members took the survey and the feedback received has been invaluable. The Club Management is currently evaluating the comprehensive results, following which we plan to work on new initiatives and strategies for future development.

After serving our Club for the past four years, our Club's General Manager Mr. Sean Boyle informed the GC that he would not be requesting an extension of his current contract and that he intends to retire and return to the United Kingdom. On behalf of the GC, we thank Mr. Boyle for his dedication and service and wish him all the best in this next chapter in his life.

At the time of writing, we are searching for a candidate who understands our Club's rich heritage, our needs, and has the capabilities to lead the Club Management positively into the future. We will keep Members informed of developments.

2022 looks to be a brighter year in spite of the emergence of the Omicron variant in the first quarter. Vaccination rates in Singapore are at more than 90%; more travel routes look to reopen; the Formula 1 Singapore Grand Prix is set to race in end-September.

This 2022 also marks the 170th year since the Club was established in 1852. This is a significant milestone for a heritage sports club that has been able to remain relevant in the 21st century to its multi-racial local and resident Members and the wider local and regional sports communities it has become integral to. We are hopeful for the future.

I take this opportunity to thank our Members for your trust in us, and look forward to progressing together to fly the Singapore Cricket Club flag sky-high.

Zoher Motiwalla

President, Singapore Cricket Club

THE GENERAL COMMITTEE



Sitting, from left: Martin Goerojo, Mathavan Devadas, Zoher Motiwalla, Hamish Christie, George Abraham,
Standing, from left: Fathima Mohietheen, Srikanth Kakulapati, Jon Robinson, Samuel Sharpe, Rajan Menon, Margaret Cunico, Sean Boyle - BEM.



Photo insert:
Paul Lawlass

President
Zoher Motiwalla

Deputy President
Mathavan Devadas

Chairman, Games Control Board
Martin Goerojo

Finance Member
Hamish Christie

Committee Members
George Abraham
Margaret Cunico
Srikanth Kakulapati
Paul Lawlass
Rajan Menon
Fathima Mohietheen
Jon Robinson
Samuel Sharpe

THE EXECUTIVE STAFF



Sitting, from left: Richard Ng, Alice Tang, Sean Boyle, BEM, Jill Woo, Ng Hong Leng. Standing, from left: Trina Tan, Janet Ng, Yvonnea Kok, Cassie Wong, Judy Ting.

General Manager / Secretary
Sean Boyle, BEM

Executive Secretary / PA
Jill Woo

Financial Controller
Ng Hong Leng

Head, Sports & Recreation
Janet Ng

Head, Membership
Yvonnea Kok

Head, Events, Sponsorship & Member Relations
Cassie Wong

Head, Human Resources
Alice Tang

Head, Property & Housekeeping
Judy Ting

Head, Marketing & Communications
Trina Tan

Executive Chef
Richard Ng

GAMES CONTROL BOARD



Seated, from left: Sunita Kapoor, Fathima Mohietheen, Martin Goerojo, Helen Campos, Nanthini Viknesh. Standing, from left: Wendy Foo, Mathavan Devadas, Clara Tan, Sean Boyle - BEM, Christian Huang, Suresh Kalpathy, Henry Winter, Samuel Sharpe, Victor Olsen, Janet Ng, Susan Milford, Amos Boon, Rahul Khare. Photo insert: Subhas Nathan, Vishal Vijay, David Yim. (Not in photo: Tor Yijie Tory)

Chairman
Martin Goerojo

Subcommittee Members
Sunita Kapoor
David Yim
Edith Somogyi *(Bridge; Susan Milford elected Dec 2021)*
Christian Huang
Suresh Kalpathy
Helen Campos
Amos Boon
Bala Supramaniam *(Golf; Victor Olsen elected Dec 2021)*
Subhas Nathan
Nanthini Visvalingam
Henry Winter
Rahul Khare
Vishal Vijay

Citius, Altius, Fortius – Faster, Higher, Stronger

The Olympic Movement motto comes first to mind as we look at what Sports had to offer in the last year. The sporting community has been treated to both Summer and Winter Olympics, a sight we have not had since 1992.

Back home, we were less fortunate when it came to the resumption of full sports activities. The last two years have been a true rollercoaster ride with restrictions on sporting activities changing every four to six months. Kudos to the Convenors, Sections Committees and the Sports Department for adjusting and adopting to all the changes; they all worked tirelessly to make most of the situation and ensured that Sports never stopped in the Club. This was a feat most appreciated by the Members who could continue to keep physically active. At the time of writing this report, the Club is abuzz preparing for the resumption of the even bigger team sports format where full team matches can be played again.



Top row: Rugby Section - the Winner of the InterSection Longest Run and Longest Walk, SCC Olympic Virtual Run & Walk 2021. Bottom row: SCC-SportCares Cricket clinics.

Billiards, Bowls, Squash and Tennis were the few Sections least affected by the restriction in place and they continued to fly the SCC flag high. SCC Billiards & Snooker were runners-up in the 2021 National Snooker League - Div 4. Peter Gilchrist has joined a group of elite players to have ever achieved 147 in a single break, while playing at the Club.

SCC Bowls played host to the National Paris tournament and the home advantage paid off. It was an all-SCC finals in both the Men's and Women's Finals. The winning momentum continued a few months later when SCC also won the National Singles (21 shots) Women's title and our Club President Mr. Zoher Motiwalla won the Men's National Singles (7-7-1); he will be representing Singapore at the World Indoors Singles in Bristol in April 2022.

Squash achieved four titles in the Women's Singles of National Squash Championship, the Women's Div 3 of SG Squash Circuit and Under 15 of SG Squash Junior Circuit – 1st Leg and the Women's Singles of SG Squash Close Circuit (II). Additionally, SCC Members represented Singapore in the 20th Asian Team Championship (Aaron Liang, Jerome Aw and Chua Man Tong), the Thailand Individual Squash Championship (Aaron Liang, Jerome Aw, Kieran Tan, Vicky Lai and Ong Zhe Sim), and Czech Pro Series VI 2021 (Au Yeong Wai Yhann).

Tennis once again outdid the previous year's achievements by winning six national titles in Men's A & B and Women's A in the Interclub Singles League; Men's A and Women's A in the Interclub Doubles League, and Men's B Interclub Knockout.

My heartiest congratulations to all the winners, coaches and Members behind the success.

Sections which leagues could not restart have sought to create in-house competitions, social outings and friendly matches with other clubs. Among others, Bridge held their first overseas friendly online bridge game with the Marylebone Cricket Club; Football and Hockey Sections organised coaching, umpires and first aid courses as part of their capability development series: Sections volunteered and contributed to good charitable causes. I am proud of the Convenors and their Section Committees for exploring and organising many different activities to keep their Members active. More details about these examples are highlighted in the individual Sections' reports.

For the first time, the Inaugural SCC Olympic Virtual Run & Walk was held from 27 July to 8 August in conjunction with the Tokyo Olympics 2020 – an idea originated by the Sports Department. 98 unique participants - 21 ladies & 77 Men, of which 22 were JSMs - took part in the event. The Rugby Section scored double whammy and emerged as the champions for both Intersection categories: Longest Walk and Longest Distance. Together, the SCC Family ran/walked a total distance of 2,674.92km!









From top left corner, clockwise: SCC Football's Grassroots Coaching Course with Football Association of Singapore (FAS); SCC Tennis Academy; SCC Football Academy; SCC's latest academy for kids - The Hockey SCCHool.

Talent scouting and the training of newcomers continued as Sections carried on welcoming new Members, providing mentorship, and discovering new pool of talents. Among them, a 10 year-old boy, Arman, was recruited from one of the SCC-SportCares Bowls clinics.

Despite the challenging period, the academies' numbers increased. The latest addition to the SCC Academy Family was The Hockey SCChool, which was launched on 31 August.

SCC-SPORTCARE PARTNERSHIP CONTINUES IN 2021

The second run of the collaboration was successfully conducted with the organisation of four cricket clinics. After the last session, the program was temporarily suspended due to new safety restrictions.

APPRECIATION

2021 is my third consecutive year as the Games Control Board Chairman, and therefore also my last. I am truly humbled to be given the opportunity to serve the Club and to have worked with such a dedicated and talented group of fellow Members. I offer my heartfelt appreciation to the Games Control Board (GCB) Members comprising Convenors from 13 Sports Sections and my fellow GC Members Mathavan Devadas, Samuel Sharpe and Fathima Mohietheen.

I also wish to acknowledge all the Members, volunteers, Section captains, Section Committee Members and Convenors who spent endless hours organizing trainings, arranging teams, who come an hour earlier before everybody else to put goal posts in place and mark out fields with cones. My sincere appreciation for your dedication.

None of what the Club has build and achieved over the years would be possible without a strong day-to-day Sports Department. My thanks goes to the entire team (Wendy, Clara, Tory, Rashed and all the groundsmen) led by Janet. They are the backbone of the Club.

I look forward to see what future brings to Sports at SCC.

Martin Goerojo

Chairman, Games Control Board

FINANCE SUBCOMMITTEE



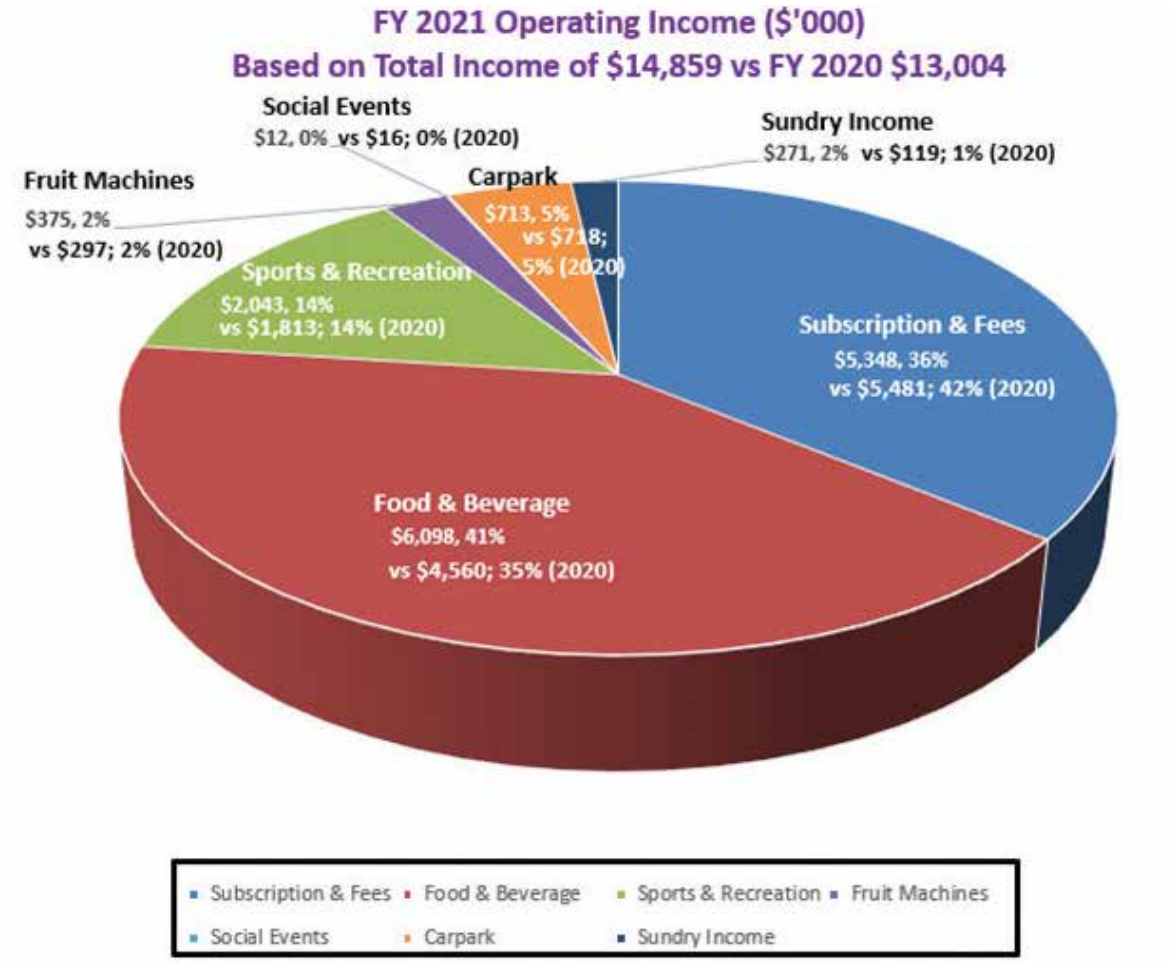
Seated, from left: Ketki Sen, Tom Monahan, Hamish Christie, Jon Robinson, Martin Goerojo. Standing, from left: Kenneth Ng, Ng Hong Leng, Sean Boyle - BEM, Doris Ng, Peggy Chim. Photo insert: Bill Chua, James Blythman, Gurbinder Singh.

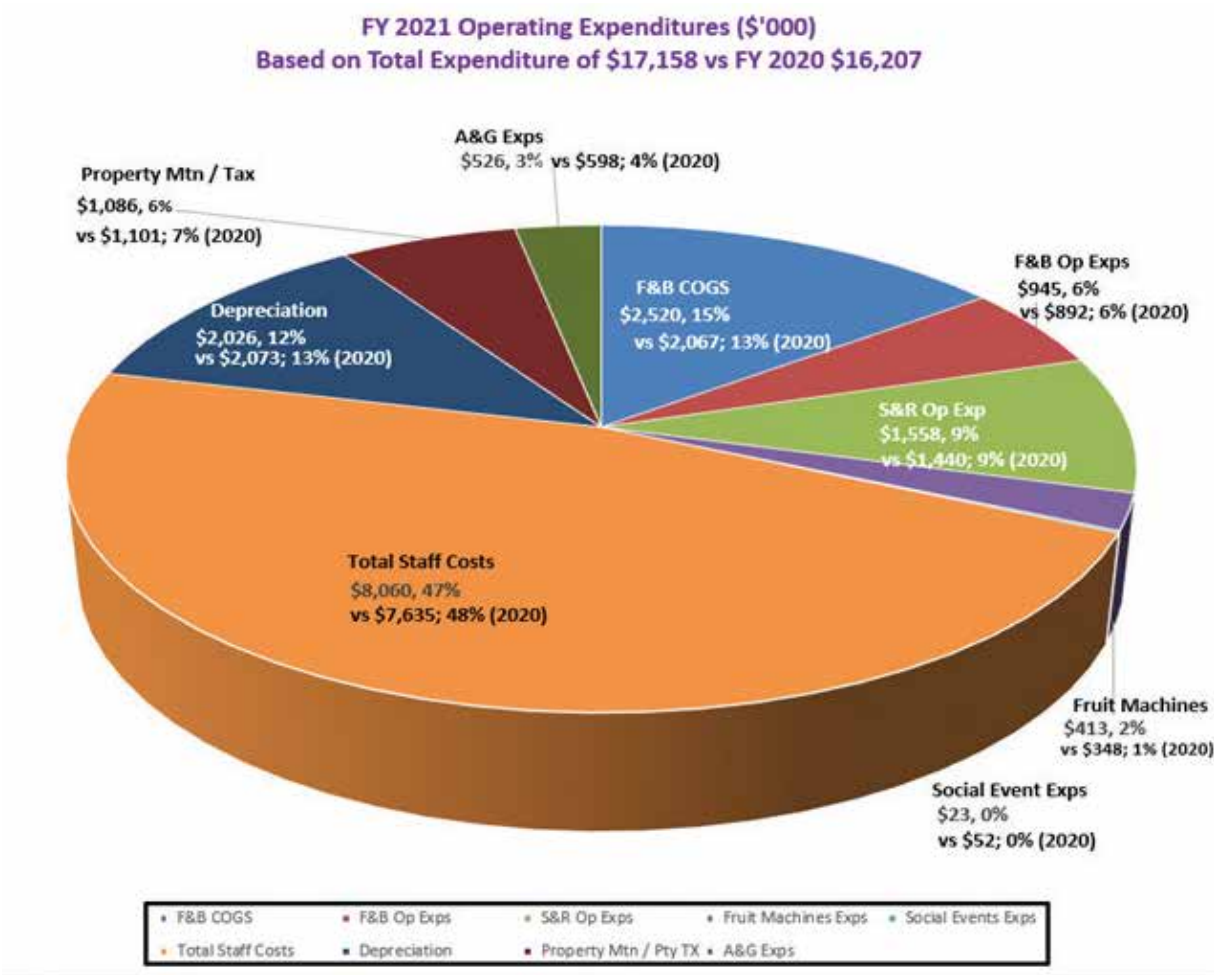
Chairman
Hamish Christie

Subcommittee Members
Martin Goerojo
Jon Robinson
Bill Chua
Ketki Sen
Tom Monahan
James Blythman
Gurbinder Singh

Financial Highlights at a glance:

	2021 (S$'000's)	2020 (S$'000's)
Total Operating Revenues	14,859	13,004
Of which • F&B	• 6,098	• 4,560
• Sports & Recreation	• 2,023	• 1,813
Operating Deficit	(2,298)	(3,202)
Membership transfer / Conversion fees	1,652	1,362
Government Grants (incl. JSS)	509	1,754
Bottom Line Surplus / (Deficit)	(76)	169
Capital Expenditure	1,093	248
Cash Flows from Operations	+934	+2,123
Cash Flows from Membership transfers & conversions	+1,492	+1,425
Cash and near cash	28,453	27,041


FY 2021 Operating Income ($'000)
Based on Total Income of $14,859 vs FY 2020 $13,004
Social Events
$12, 0% vs $16; 0% (2020)
Sundry Income
$271, 2% vs $119; 1% (2020)
Fruit Machines
$375, 2%
vs $297; 2% (2020)
Carpark
$713, 5%
vs $718;
5% (2020)
Sports & Recreation
$2,043, 14%
vs $1,813; 14% (2020)
Subscription & Fees
$5,348, 36%
vs $5,481; 42% (2020)
Food & Beverage
$6,098, 41%
vs $4,560; 35% (2020)
Subscription & Fees
Food & Beverage
Sports & Recreation
Fruit Machines
Social Events
Carpark
Sundry Income


FY 2021 Operating Expenditures ($'000)
Based on Total Expenditure of $17,158 vs FY 2020 $16,207
A&G Exps
$526, 3% vs $598; 4% (2020)
Property Mtn / Tax
$1,086, 6%
vs $1,101; 7% (2020)
F&B COGS
$2,520, 15%
vs $2,067; 13% (2020)
F&B Op Exps
$945, 6%
vs $892; 6% (2020)
Depreciation
$2,026, 12%
vs $2,073; 13% (2020)
S&R Op Exp
$1,558, 9%
vs $1,440; 9% (2020)
Total Staff Costs
$8,060, 47%
vs $7,635; 48% (2020)
Fruit Machines
$413, 2%
vs $348; 1% (2020)
Social Event Exps
$23, 0%
vs $52; 0% (2020)
F&B COGS
F&B Op Exps
S&R Op Exps
Fruit Machines Exps
Social Events Exps
Total Staff Costs
Depreciation
Property Mtn / Pty TX
A&G Exps

The year 2021 started off with the hope that with the COVID-19-related lessons learned in 2020 and with the early 2021 lightened restrictions on groups and related social gatherings, we could at least return to a certain level of normalcy in the new year.

The first quarter of 2021 reflected this hope. However, as reality would have it, from 16 May to 20 June the Heightened Alert (HA) Phase was announced to curb the then-rising third wave of infection and with it, a strict no dine-in safe management measure was reimposed on all F&B outlets during this period. It was also officially announced that the Formula 1 Singapore Grand Prix, earlier scheduled for the first week of October 2021 was cancelled for a successive second year.

The situation improved marginally and dine-in with restriction to two persons per group was allowed from 21 June. However, the HA Phase 2 was soon imposed with no dine-in again from 22 July to 9 August to further control another wave of high infection. Pivoted Bar outlets the Main Lounge and Stumps were also directed to close from 16 July to 31 August as a direct result of the large KTV cluster infection.

Intermittently, during this HA Phase, dine-in with restriction to groups of five, then two again and back to five from 22 November until now were imposed to rein in the high infection situation.

Hopefully, with the now high vaccination rate of >90%, the Living with COVID-19 Phase can finally dawn upon us even as we are hopeful for the eventual re-opening of the remaining F&B outlets, namely The Deli and the Men's Bar in 2022.

With the phased reductions in the Jobs Support Scheme (JSS) grants during the year, the total JSS and related support received from the government for FY 2021 was $509K compared to $1.754 million in FY 2020.

Beside the negative impact on the F&B segment brought about by the HA Phase, Sports (cancellation of all four major SCC International Invitational Events and Singapore Grand Prix for a second successive year) were also badly hit.

To mitigate and balance these substantial top-line shortfalls as well as the reduced JSS support, the cost containment measures imposed earlier in FY 2020 were extended to all areas of staff and operational costs and we are glad to report that for FY 2021, we managed to contain the Operating Deficit to just $2.298 million after Depreciation and a Net Bottom Line deficit of $76K after membership transfer and conversion fees and tax expense.

A. OPERATING RESULTS

1. Operating Revenue

Operating Revenues of $14.859 million were $1.855 million or 14.3% higher than last year's $13.004 million with encouraging recovery from F&B and Sports - two revenue centres worst hit by the pandemic disruptions in 2020 and 2021's Heightened Alert.

Subscriptions and fees accounted for 36% of the Club's 2021 overall revenues, showing a decrease of 6% points over 2020's 42% as the result of the higher contribution from F&B (41% vs LY 35%) and stable Sports (13.6% vs LY 13.9%) segments despite the prevailing HA situation.

F&B total revenue – despite the intermittent disruptions on group dine-in protocols from May to November 2021, having Men's Bar and Deli still closed to-date, as well as Banquet operations being badly affected - was $6.098 million against $4.560 million in 2020, a substantial recovery of $1.538 million or 33.7%.

Sports & Recreation total revenue was $2,043 million, which was $230K above 2020's $1,813 million, in part due to the National Gallery 2020 Light Up event which spread over into early 2021.

2. Operating Expenditure

Operating Expenditure was $17.158 million, $951k or 5.9% higher than last year's total of $16.207 million. Major increases were from the following Cost Centres

- Cost of F&B Sales (COGS): F&B COGS were higher at 41.3% as compared with last year's 38.9%, an increase of 2.4% points due mainly to disruptions to the supply chain and logistics sector issues.

- Payroll & Related Expenses: With operations disrupted, most variable components of manpower costs such as overtime and part-time staff, recruitment for vacancies, non-essential staff benefits and welfare (e.g. Staff Annual Dinner & Dance was cancelled) remained suspended in FY 2021. A total of $95k was saved with these initiatives. On the flip side, more was incurred for medical and hospitalisation costs and the 10% MVC for management staff for the second half of FY 2020 was discontinued in FY 2021.

- Direct Operating and Overhead Expenses: All non-essential operation contracts remained on hold or were cancelled. However, in line with the increase in overall Club activities, total expenses increased by 3.2% to $3.55 million in 2021 over 2020.

3. Operating Deficit

The Operating Deficit of $2.298 million was $904k lower than last year's deficit of $3.202 million against a backdrop of a partial recovery in revenues tempered with continued disruptions caused by the COVID-19 variants which had adverse impacts on the F&B and Sports revenue as well as a tightened labour market caused by the departure of mainly Malaysian and PRC staff resulting in an unchanged staff head count.

4. Net Surplus / (Deficit) After Income Tax

The Club suffered a small net deficit of $76k, compared with a net surplus of $169K for last year. This reduced deficit should be read in the light of a still very challenging living-with-COVID-19 year 2021 and with the reduced assistance of the Heightened Alert (HA) Enhanced JSS government grant of $509k against last year's $1.754 million.

B. HIGHLIGHTS OF THE FINANCIAL YEAR

1. Food and Beverage (F&B)

The F&B Operations incurred a deficit of $1.696 million, a significant improvement of $862k over the prior year's deficit of $2.558 million.

Both revenue and cost of sales have grown, with the gross profit improving by 4.0% points partly due to the $750k F&B Credits that were given to Members in FY 2020. Enhanced culinary promotions and other offerings especially during the HA period were the main drivers of increased takeaways and retail sales.

2. Sports & Recreation (S&R)

S&R saw an increase in revenue of $230k, mainly due to higher Coaching and Sport Sections Income of $237k and $73k respectively due to the partial relaxation of team sports group size restrictions, which directly drew increased activities especially in the Cricket youth academy and Tennis coaching programmes.

The above was partially offset by a lower Sports membership income of $103k mainly caused by lower take up of new Sports membership in FY 2021 owing to the COVID-19 restrictions.

On a departmental level, S&R bottom line performance ended with the net deficit of $269k, lower by $118k from the prior year, mainly driven by the higher revenue base in FY 2021.

3. Manpower Costs

The total manpower cost was $8.060 million vs FY 2020 $7.635 million with a year-on-year increase of 5.6%. It should also be noted that there were no 10% MVC salary deduction in FY 2021 for Management and Executive staff unlike in FY 2020 where the 10% MVC for M&E staff was applied from July to December 2020.

4. Membership Transfers

Membership Transfer Fees remained vibrant and increased further by $240k from a ready pool of keen buyers.

Conversions to OTM also saw an increase of $50k when compared to the previous year.

5. Capital Expenditure

Capital expenditure during 2021 totalled $1,093K, the main items being:

Sports Store Construction Costs	S$ 414K
3 Units Replacement Air-Conditioning Chiller	S$ 465K
Sports and ground equipment	S$ 141K
Computer equipment	S$ 51K
The Padang Restaurant and The Oval & Verandah kitchen equipment	S$ 22K
Total	**S$1,093K**

6. Cash Position

The Club generated positive cash flows from operating activities of $934K (2020 = $2,123K) and a further $1,652K (2020 = $1,362K) from membership transfers and conversion fees, and had Capital Expenditure of $1,093K (2020 = $248K).

As at FY 31 December 2021, the Club had Total Cash and Near Cash resources of $28.45 million versus $27.04 million in 2020, an increase of $1.41 million.

At the end of 2021, a total of $18.38 million was kept in Fixed Deposits with various established banks in Singapore while another $5.05 million was held in Current Accounts with the three local banks for daily operations and other cash flow needs. The investment in the approved UOB SGD Bond Fund was $5.02 million.

The Sinking Fund, which was established in 2016 for the purpose of the 2026 Lease Renewal for the Club which includes the Padang field and for Capital Expenditure specifically authorized by the general body of members, now stands at $20.44 million after further injection of $1.65 million from Transfer and Conversion fees and $52.5k from Fixed Deposits interest for the year.

C. OTHER KEY INITIATIVES IN FY 2021

1. Investment Subcommittee (ISC)

At the AGM in April 202l, the general membership approved the formation of the Investment Subcommittee.

The ISC key objective as set out in its Terms of Reference is to enhance investment returns whilst endeavouring to protect capital derived from the Club's cash reserves. The FSC provides oversight of the investment portfolio, monitors the risks and recommends adjustments to the investment portfolio as needed.

2. IT Security Review

Against a backdrop of an ever-evolving IT landscape and with the Club's increased exposure to and risk of cyber security and other IT related security attacks in May/June 2021, Deloitte & Touche Enterprise Risk Services was appointed to perform an in-depth IT Security Review to assess the Club's overall IT infrastructure and related security arrangement.

Following the findings and recommendations of this exercise, an IT Roadmap for Priority Actions was drawn up for a systematic and targeted approach to improve and further streamline the current IT infrastructure, which is in the process of implementation.

3. Internal Audit

During the year, an outsourced independent internal audit company carried out reviews of the internal controls operating in several of the Club's operations, arising from which the recommendations made to management for strengthening financial controls and procedures are being implemented. This is part of an ongoing internal audit programme instituted by the General Committee in which all the Club's main operating controls and procedures are reviewed and tested over a three-year period.

D. THE YEAR AHEAD AND LIVING WITH COVID-19 ENDEMIC WORLD

Despite the long shadow of the Omicron variant, it was most reassuring and welcome news that the Formula 1 Singapore Grand Prix2022 edition will take place in October 2022 and will continue for another six years until 2028.

And now with the vaccination rate at >90% in Singapore and in most other developed countries, it is hoped that the world at large will gradually reopen and will be able to at least return to some semblance of normality during the coming year.

Throughout a still-difficult FY 2021 with its "on-off and on again" safe management measures and restrictions, the unwavering loyalty and support provided by the Members was again one feature that really stood out.

E. ACKNOWLEDGEMENT

I would like to take this opportunity to thank all fellow Members of the Finance Subcommittee who selflessly contributed their invaluable time and expertise during the tenure of office.

I would also like to thank the Financial Controller and his team for their commitment in very difficult and trying times.

Hamish Alexander Christie

Finance Member, Finance Subcommittee

INVESTMENT SUBCOMMITTEE



Top left corner, clockwise: Bill Chua, Doris Ng, Ng Hong Leng, Peggy Chim, Shaun R Lynn, Bhaskar Desai, Jon Robinson, Talib Dohadwala, Dominic Ong.

Chairman
Bill Chua

Subcommittee Members
Jon Robinson *(GC Liaison)*
Bhaskar Desai
Talib Dohadwala
Dominic Ong
Shaun R Lynn

At the AGM 2021 in April, the general membership approved the formation of the Investment Subcommittee (ISC), and after going through a rigorous selection process, five Members were appointed and approved by the General Committee (GC) in July 2021, with one GC Member acting as the liasion between the Subcommittee and GC.

With their years of combined experience and expertise in the banking and investment sectors, the ISC Terms of Reference and Investment Framework were established and approved by the GC in November 2021 for placement of funds for investment in FY 2022 with the following appointed Funds Manager:

- Lion Global Investors (LGI)
- Fullerton Fund Management (FFM)

PORTFOLIO REPORT

In January 2021, before the formation of ISC, a total of $5 million was invested in the SCC-approved UOB SGD Fund. As at 31 December 2021, the portfolio valuation was $5,019,857 at market closing price, giving a net return of 0.40% for the year.

The ISC will continue to endeavour in its key objective of enhancing investment returns whilst protecting capital as outlined in the ISC Terms of Reference.

Investments will be made into conservative funds with bonds and short-term loans as the underlying investments. It is expected that investments will be made as existing bank deposits mature but may be deferred if there is an expectation of short-term fund price volatility.

I would like to take this opportunity to thank all fellow Members of the Investment Subcommittee who selflessly contributed their invaluable time and expertise during the tenure of office.

I would also like to thank the Financial Controller and his team for their commitment and continued efforts in this very difficult and trying times.

Bill Chua

Chairman, Investment Subcommittee

ESTABLISHMENT SUBCOMMITTEE



Seated, from left: Vanessa Dorai, Fathima Mohietheen, Alice Tang, Suzie Chan.
Standing, from left: Sean Boyle - BEM, Dilip Kumar, David Jones, Rajan Menon, Sarat Chandran, Srikanth Kakulapati.

Chairman
Rajan Menon

Subcommittee Members
Fathima Mohietheen
Srikanth Kakulapati
David Jones
Sarat Chandran
Dilip Kumar

The Establishment Subcommittee in 2021 continued to play an active part in the pursuit of the Club's mission: To be the premier sports & social club in Asia by providing excellent services & facilities to our Members.

The provision of excellent services, the focus of the Establishment Subcommittee, requires constant attention to the people who make this happen every day of the year, COVID-19 notwithstanding – which unfortunately continued to have a massive impact on our operations and indeed our daily lives.

Resilience, flexibility and the need to remain nimble in response to ever-changing rules arising from COVID-19 that govern public health – which were first evident in our people in 2020 – were reinforced in 2021, the second consecutive year of the pandemic. These qualities, along with others inherent in our culture, made significant contributions to our ability to maintain and indeed improve our service standards to meet Members' needs, not least the safety and health of all, amidst the challenging circumstances.

ATTRACTION

The continued tightening of rules governing the recruitment of foreign staff - a measure intended to promote the hiring of Singapore citizens and PRs (which we strenuously attempt to do for each recruitment) – although not without its challenges, has not thus far impacted our ability to attract the skills, experience and talent required by the Club.

Recruitment was stepped up with 61 people hired, almost double that of 2020 when hiring was frozen for three quarters due to the impact of COVID-19 on Club operations. The time taken to recruit staff however, ranged from two to four weeks essentially flat vs 2020.

RETENTION

Full year staff turnover was 17% vs 19% for 2020. Recent data suggests we did appreciably better than some other social clubs.

The head count as at 31 December 2021 was as follows:

Departments	**2020**	**2021**
General Manager's Office	2	2
Membership	3	3
Events / Member Services	7	7
Marketing Communications	3	3
IT/ Purchasing	2	3
Finance	9	10
Fruit Machine	2	2
Human Resource	3	3
Food & Beverage	87	90
Housekeeping	13	13
Maintenance	8	5
Sports & Recreation (incl. Billiards)	13	11
Total Headcount (Permanent Full-Time)	**157**	**152**

Consistent with the previous year, one month's Annual Wage Supplement (AWS) was paid to all eligible staff in December 2021 and one month's Annual Variable Compensation (AVC) was accrued in our financial books for payment in April 2022. Appropriate base pay adjustments were also made in mid-year.

A total of 22 staff received their long-service awards in the year.



From top: F&B Management Training participants with Establishment Subcommittee Chairman Rajan Menon; First aid training for operational staff.

The service profile of our staff as at year-end 2021 was as follows, compared with 2020:

2021			
S/no.	**Svs (Yrs)**	**No. of Staff**	**%**
1	< 1	30	19.74%
2	1 - 5	51	33.55%
3	6 - 10	23	15.13%
4	11 - 15	25	16.45%
5	16 - 20	4	2.63%
6	21 - 25	3	1.97%
7	> 25	16	10.53%
		152	100%

2020			
S/no.	**Svs (Yrs)**	**No. of Staff**	**%**
1	< 1	25	15.92%
2	1 - 5	57	36.31%
3	6 - 10	30	19.11%
4	11 - 15	21	13.38%
5	16 - 20	4	2.55%
6	21 - 25	3	1.91%
7	> 25	17	10.83%
		157	100%



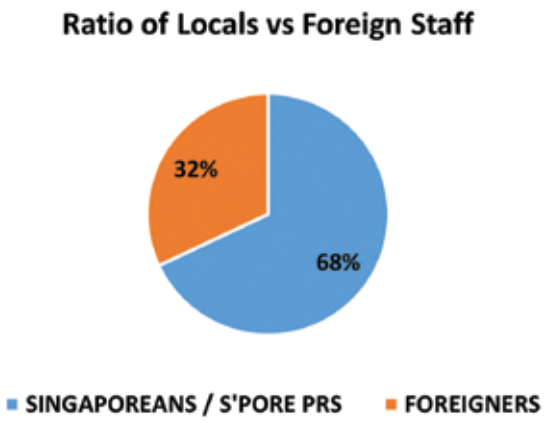






From top right corner, clockwise: Receipents of SHATEC awards with the General Manager and Head of Human Resources; SHATEC Award Certificate; Staff F&B Training.

The ratio of locals (citizens/PRs) vs foreign staff was as follows:



DEVELOPMENT

Staff training, which unfortunately had to take a backseat in the previous year, was somewhat resumed in 2021 as permitted by COVID-19 rules and the pivot to online training where it was possible - focused training of staff in first-aid, workplace safety, food safety and hygiene were conducted; three staff were trained in leadership skills, others in software and marketing skills.

In keeping with our preference to reward and recognise in-house talent based on proven performance and potential, 13 staff were promoted. This represents 7% of total staff and compares with the five promotions in 2020.

MOTIVATION

Many compliments for staff continued to be received from Members.

A total of 36 staff received quarterly recognition awards based on inputs from Members and supervisors.

Three staff received a total of one gold and two silver SHATEC awards:

- Gold Award Recipient: Karen Tay – F&B Administrative Manager
- Silver Award Recipients: Jerlyn Ramos Oliva – F&B Bar Supervisor, and Sabidullah Bin Osman – Senior Billiard Marker

Staff communications on a monthly/quarterly basis conducted by the General Manager and/or Head of Departments were interrupted somewhat by COVID-19 and we hope, consistent with the rules, to get this back on track in 2022.

THANK YOU

…to our people who help make us what we are as a Club - with an enviable tradition and culture.

… to our Members whose approach and social leanings help enormously in us sustaining our culture, making our Club an attractive proposition for our people as a workplace.

… to our management, not least the HR team, for their leadership and hard work to keep us on top of the ever-changing environment.

…last but not least to the Members of the Establishment SuCcommittee who sacrifice their time and lend their thoughts and experience to guide and navigate the people-side of the Club, upholding at all times our values and principles of governance.

Rajan Menon

Chairman, Establishment Subcommittee

FOOD & BEVERAGE SUBCOMMITTEE



Seated, from left: Ravina Bhojwani, Margaret Cunico, Nalini Willetts, Tracy Jones. Standing, from left: Karen Tay, Richard Ng, Tom Monahan, Woffles Wu, Sean Boyle - BEM, Choo Ziqian, Tristan Cha.

Chairlady
Margaret Cunico

Subcommittee Members
Nalini Willetts
Ravina Bhojwani
Tracy Jones
Woffles Wu
Tom Monahan *(Finance Subcommittee Liaison)*

For the second straight year, the virulent situation in Singapore impacted many factions of the Club. Specifically, SCC's Food and Beverage (F&B) operations were not spared the many necessary changes that had to be implemented swiftly for the health and safety of Members. Group sizes kept varying between eight, two and five, outlets ceased operations due to the heightened alerts, and two outlets had to be refitted in order to pivot from their bar licenses to snack counter licenses. Many revenue-generating events, such as the F1 Night Race and celebratory private events, were cancelled.

As the saying goes, when life throws you lemons……

Make Margaritas and create mouth-watering and irresistible selections of food and drink.

That was just what the F&B Department did, coming up with reinventions and new strategies to cap a positive year across F&B outlets despite the challenges faced with the COVID-19 pandemic. Together with the F&B Subcommittee, the team focused on new initiatives to appeal to Members. We have seen very encouraging results in F&B for the year 2021.

NEW FOOD & BEVERAGE INITIATIVES

A gamut of F&B promotions were introduced during the year in review, resulting in encouraging response from our Members and their guests.

During the Heightened Alert periods (limits of two persons to dine-in), the team quickly ramped up the GO-GO SCC Takeaway & Delivery service together with the GO-GO SCC Takeaway Online Portal service so that Members could continue to enjoy SCC favourites in the comfort of their homes. There were hearty and healthy selections for home-hosting and family dinners as well as takeaway wine and spirits bundles.

The F&B team improved the range and presentation of the Carvery Lunch at the Main Lounge, revamped the Afternoon Tea offerings and introduced the Happy Hour Snacks menu. The Oval & Verandah, Padang Restaurant and Bar Ala Carte menus introduced more vegetarian and healthier choices, all attractively priced.

As part of the Club's efforts to go green, biodigesters in the The Oval & Verandah and Padang Restaurant kitchens were installed and since then have reduced on-site food waste while saving on haulage costs.

BARS

The safe management measures (SMMs) required that four of our outlets which carried Bar licences had to be closed as required by the government as they came under the broader Nightlife and Entertainment category. We closed and quickly reconfigured parts of the Main Lounge and STUMPS which were affected by the restrictions so that we could pivot to a snack counter license and restart operations as quickly as possible. We were not able to pivot the Men's Bar & Deli but remain hopeful that the buzz will return to these popular meeting places when COVID-19 restrictions are eventually lifted.

During the year in review, Members would have noticed better glassware for whiskies and wines which the Club invested in. We also introduced a wider selection of fine wines from all over the world, and at different price points to give Members more options.

RESTAURANTS

The Padang Restaurant and Padang Landing were converted to a full-day restaurant with afternoon service during the closure of the Bars, and their décor enhanced with fresh flowers and new glassware. At the Oval Restaurant new table lamps were added to uplift the dinner experience. The Courtyard provided additional dining space for Members.

The Oval & Verandah continue to offer a full range of SCC signature dishes as well as a wide variety of local and Western specials. Popular monthly specials were introduced to our menu and we are pleased to say that these were well-received. Our weekly Friday Indian Specials and Singapore Hawker Delights Nights have continued to be a hit with Members.

The Oval & Verandah kitchen's revamped washing area has improved its efficiency as well as hygiene to create a healthy working environment for our culinary team.





From top: One of the many offerings from Singapore Hawker Delights Night; revamped Afternoon Tea menu.

TRAINING

Upskilling remains core to our training programme, including staff training focused on improving service standards and product knowledge. We also included a module to improve our staff's knowledge of the new wines we introduced.

Since the point-of-sales system, Northstar, came on board in December 2017, the Club introduced an iPad ordering system in March 2018. This has boosted efficiency while offering Members a seamless service.

EVENTS

The SCC Wine and Gourmet Series at The Padang Restaurant was reintroduced on a monthly basis when pandemic restrictions were eased. It has proved to be a huge success; wine dinners are now operating two nights per month at full house. Wine dinners will continue in the year ahead, allowing Members to discover and learn about the charms of many exquisite wines from various wine-producing regions and how to best pair labels with their meals when they dine at the Club.

BANQUET

During 2021, Banquet continued to be adversely affected. Nonetheless, the Club made up for this setback and reinvented the Gilmour Room & Victoria Room into dining areas. The team introduced attractive wedding & seminar packages that complied with SMMs. Those who held their special small-scale approved events here were awed by our wonderful menu selections and stunning views of the skyline from The Padang Restaurant, Gilmour Room & Terrace, and our banquet services received excellent feedback from happy Members and guests.

WINE CIRCLE

The Wine Circle has to date over 225 Members. The Section has been extremely active with a slew of initiatives that include wine classes and onsite and virtual events, such as Old World vs New World Wines Masterclass, Italian Discovery Workshop, Wine Tasting with Petersons Wines, Hidden Gems – Challenging the Classics, Introduction to Chinese Wines, and Fonterra Cheese and Wine Pairing Experience.

GOOD HYGIENE PRACTICES

The F&B Department made no compromise in striving for the highest standard of food hygiene. Regular sanitation of our kitchens and all our F&B outlets earned us an 'A' Grade awarded by the Singapore Food Agency (SFA). Commitment to this area will continue to be the F&B team's utmost priority.

CONCLUSION

As we move forward, the focus will be on improving food quality and consistency, and providing a pleasing experience for Members and their guests when dining and socialising at the Club.

I would like to give a shout out to our frontliners - the service staff at our F&B outlets who faced many challenges brought on by the pandemic situation, such as having to take regular ART tests and doubling up on work when their colleagues were on medical leave. Their 'can do' attitude, friendly demeanour and service excellence continue to be legendary.

Behind the scenes, kudos also goes to the F&B Administrative and Operations team, including our kitchen staff, who have worked tirelessly in a very tough year while having to adapt to fast changing conditions. They are driven to go beyond expectations to give Members the best F&B experience while achieving healthy results for the Club.

A big 'Thank You' to Members of the F&B Subcommittee for their time and significant contribution to the success of 2021. Subcommittee Members are a conduit between Members and Management and have an important part in ensuring continuous improvements in our F&B offerings.

Members, thank you for your support and kind words to our F&B team, your invaluable comments – the good, the bad and the ugly. We are guided by your feedback in striving to offer the best food, the best beverages and the best service quality possible for memorable experiences for you, your families and your guests.

Bon Appetit and Cheers.

Margaret Cunico

Chairperson, Food & Beverage Subcommittee



Staff doing regular Antigen Rapid Tests (ARTs) for the safety of their colleagues, Members and their guests.

MARKETING & COMMUNICATIONS SUBCOMMITTEE



Seated, from left: Monica Alsagoff, Srikanth Kakulapati, Cynthia Robless, Joanna Ossinger. Standing, from left: Trina Tan, Raj Morgan, Rajan Menon, Sean Boyle - BEM, Cynthia Ng.
Photo insert: Vikas Shenoy

Chairperson
Srikanth Kakulapati

Subcommittee Members
Rajan Menon
Monica Alsagoff
Cynthia Robless
Vikas Shenoy
Joanna Ossinger *(advisor/ observer)*

The Marketing and Communications Subcommittee oversees all matters relating to Club corporate brand governance, media and public relations, internal and external communications policies, and the Club's communications and promotional collaterals and publications, including but not limited to:

- The Club's bi-monthly publication – The Padang Magazine
- Annual Reports
- SCC Website
- Social Media platforms – FaceBook, Instagram, Twitter, LinkedIn, Telegram.
- Electronic mailers i.e. eBlasts
- Club Events' collaterals
- Food & Beverage collaterals
- Sports Department's & Sections' collaterals

Additionally, it also advises on the management of the Souvenir Shop.

The year 2021 was a more hopeful one after the previous term was largely handicapped by the emergence of COVID-19 and fears of the unknown virus. Yet it also had its own challenges. We had to work to disseminate news and information quickly and accurately about the constantly changing safe management measures and the resultant changes in F&B and Sports facilities operations at the Club. With competition from outside F&B growing stiffer, we had to entice Members to continue patronising the Club and spend more with the Club beyond their minimum spend. We also had to encourage participation in Club events and activities at a time when many were cautious about going out. Most importantly, we needed to utilise our communication channels to keep Members feeling connected and think of the Club as a community and lifestyle instead of just a building with facilities, dining options and some activities.

SOCIAL MEDIA PRESENCE

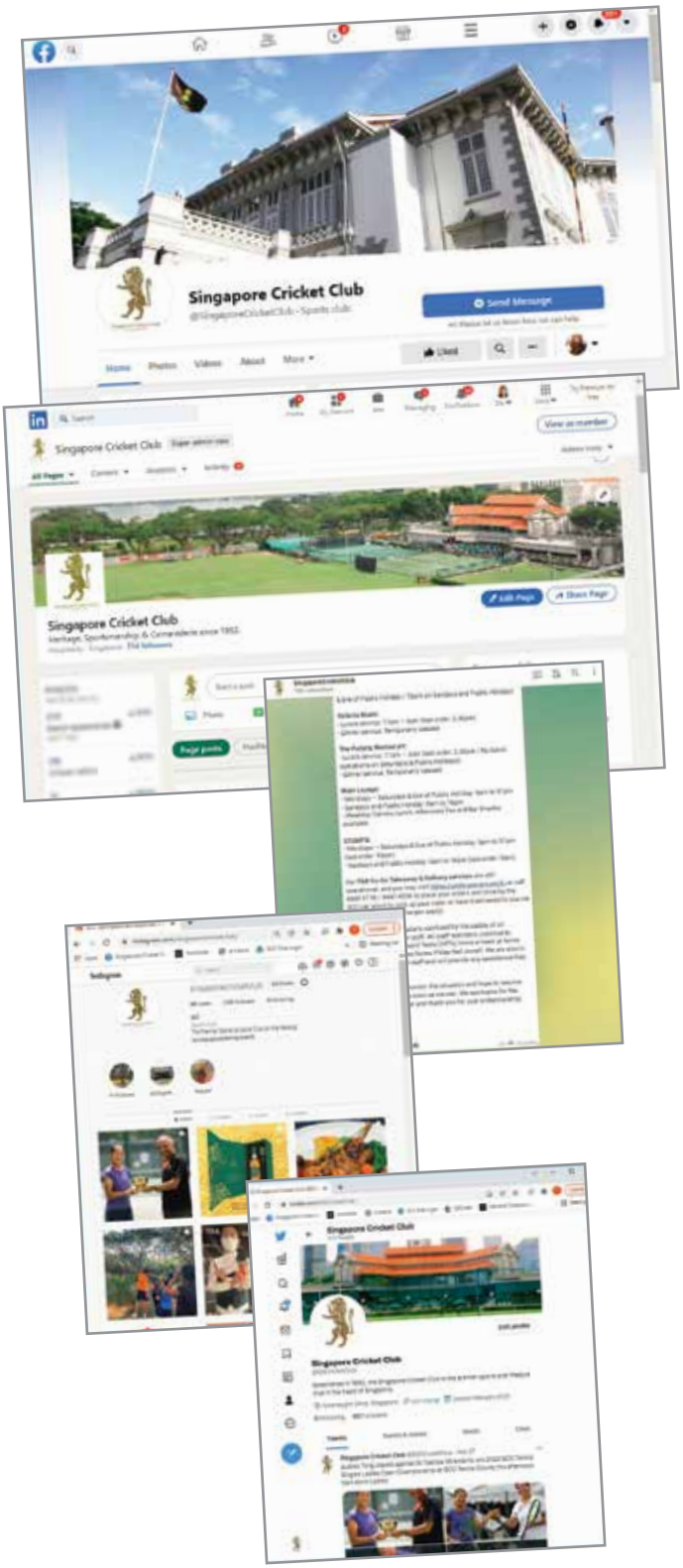
At the time of writing, with no ad spend, the Club's social media platforms now boosts the following numbers against the Club's active membership of 3,875:

- 1,928 Facebook Page followers; average monthly page reach of 5,173
- 1,134 Instagram followers
- 734 LinkedIn followers
- 160 Telegram subscribers
- 42 Twitter followers

The social media platforms have been a good way for the Club to keep connected in particular with Members in the 25 – 44 years age range, as well as with Members who may have had to be overseas for an extended period of time; while the majority of the audiences are from Singapore, countries such as Australia, the United Kingdom and Hong Kong have popped up in our audience analysis.

We set up our new channels in Twitter and Telegram in February and August respectively to ensure the Club has a presence in most social media platforms and more touchpoints with the Membership and potential members, even if they are not widely used by all Members.

One lesson learnt from 2020-2021 was the importance of having communication channels that could enable us to disseminate news and information very quickly. While eBlasts were effective, we realised that not everybody sets email notifications on their mobile phones and/or checks their emails regularly. Hence there were instances when the Club needed to implement changes in operations within 24-48 hours, yet there were Members who were unaware of the news because they have not checked their email inbox. This was the main reason why we decided to set up our Telegram channel which functions almost like WhatsApp but with greater privacy protections in place for our Members. If you have not joined us on Telegram, we strongly encourage you to do so via this invite link: t.me/SGCricketClub.

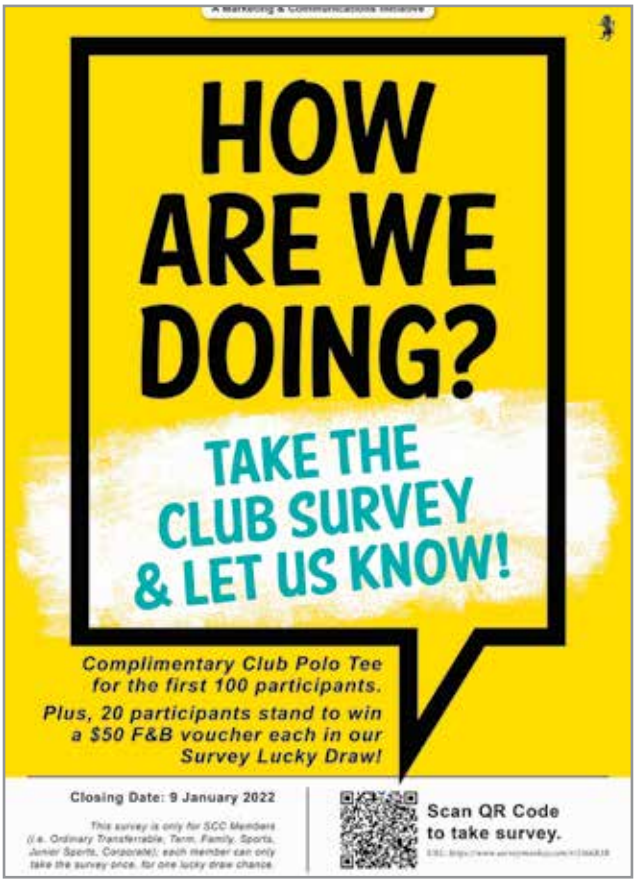


CONTINUED EFFECTIVENESS OF WEEKLY EBLASTS

The Club's twice-weekly eBlasts have remained the main communication and publicity driver of all Club promotions and events, and is our most effective channel. With this in view, time was spent making changes and fine-tuning our eBlasts' structural layout as well as the graphic design to accommodate the large volume of information that needs to be presented in a clean, easy-to-understand and, at the same time, aesthetically pleasing manner.

Current average open rates are at 41.8% for the approximately 5,100 email addresses to whom the eBlasts are sent to – both members and spouses who opt to receive them. This means that an average of 2,125 people open each eBlast sent to them, read about Club's promotions and events, and respond to the call to purchase/ participate in them; the F&B Department regularly reports on surges in reservations and orders whenever an eBlast is sent out.





DIRECT REVENUE GENERATION

An indication of the recognition of the effectiveness of our communication channels, we saw an increase in responses to our Media Kit publicity and general advertising enquires during the year.

In 2021, we earned $40,900 in advertising, a 124% increase in revenue over the $18,200 earned the previous year. The ad bookings were mainly for print advertisements in The Padang magazine, eBanners in our eBlasts, and out-of-house (OOH) advertising at SCC Dempsey.

We gave the SCC Souvenir Shop a facelift in the first quarter of 2021. Over the year, $27,520 in gross sales were earned. Since the pandemic started, the reduced footfall in the Clubhouse due to safe management measures and the absence of overseas team tours visiting the Club have meant that sales have been restricted. This has left us with a conundrum where we recognise the necessity of introducing new interesting items to entice spending, but we also have quite a lot of existing stock in our store that need to be cleared before we order new products.

We launched a series of sales towards the end of the year to capture festive spending and help clear as much stock as we can; this has been fairly successful. In addition, we were able to source two new products with a low minimum order quantity (MOQ) for Christmas and they have been well-received. We will continue this strategy and aim to consistently refresh our product offerings to serve Members and their guests better.

Meanwhile our focused efforts in marketing F&B promotions paid off with increased patronage and revenue for the Club.

SCC CLUB SURVEY

In November 2021, the Marketing & Communications Subcommittee launched a Clubwide survey with question segments covering every aspect of Club life – including sports, events and activities, F&B, facilities and other services. A club survey of such magnitude had not been done in many years now and the General Committee and Management hope the feedback collected from the survey would help us address areas of Member concerns and provide guidance for us to develop middle- to long-term strategies for the Club.

A total of 661 Members participated in this Club Survey; we have organised and analysed the results of the survey data and disseminated the feedback to the relevant Departments and Subcommittees for evaluation. With this data, we hope the Management and Subcommittees will be able to roll out new initiatives and make plans for longer-term developments that are better aligned with the needs of our Members.

To conclude, I would like to thank the Marketing & Communications Subcommittee Members for volunteering their time to serve this term and provide guidance to the department staff. I would also like to thank the Membership for its support and feedback about our work. We will continue to strive to strategise and create beautiful yet also functional design artwork for our marketing and publicity, increase the effectiveness of our communication channels, and weave thoughtful stories that strengthen the connection between our strong SCC brand with internal and external audiences.

Srikanth Kakulapati

Chairman, Marketing & Communications Subcommittee

PROPERTY SUBCOMMITTEE



From left, standing: Norliah Soyoeti, Jeyan Nadarajah, Retna Sabapathy, Ong Chin Leong, N Thangavelu, Andrew Moore.
From left, siting: Judy Ting, Cynthia Robless, George Abraham, Sean Boyle - BEM.

Chairman
George Abraham

Subcommittee Members
Andrew Moore
Retna Sabapathy
Ong Chin Leong
Cynthia Robless
Jeyan Nadarajah
N Thangavelu

It has been two years since the COVID-19 pandemic scourge hit us and we are still in the midst of a pandemic, abiding by health protocols such as mask-wearing, frequent hand washing and limiting capacity to reduce risk of transmission. We must keep to the safety measures to mitigate risks of exposure. To provide protection to our Members, all high-contact areas in the Clubhouse were treated with a self-disinfecting anti-microbial coating – including doors and railings, the Gymnasium, Ladies' and Men's Changing Room and Staff restrooms. As we navigate the COVID-19 pandemic, our Housekeeping Team has the arduous task of maintaining high standards of hygiene and cleanliness by increasing the frequency of cleaning and sanitizing routines, as well as the disinfection of the facilities.

In view of the COVID-19 pandemic, the Property Subcommittee commissioned an Indoor Air Quality audit to measure the air quality in the Clubhouse and all parameters are within guideline stipulated in SS554 : 2016 (Code of practice for indoor air quality for air-conditioned buildings).



Application of anti-microbial coating for high contact areas.

We continue to explore more green efforts and the Club Management has established a "Sustainability Working Group" to create sustainability awareness within the Club as well as generate ideas for effective sustainable efforts. We also installed bio-digestors in both kitchens, which have enabled us to reduce food waste and achieve a reduction in waste disposal costs.

The lighting at the Tennis Court was replaced with energy-efficient LED light fittings. The high wattage conventional lighting at the car parks was also replaced with LED light fittings, in line with Management's "Green" initiatives.

I would encourage both Members and staff to be more conscious about energy and water conservation and hope Members will continue to support us in our green efforts as this will make the Club more sustainable.

The old air-conditioning chillers were more than 17 years old and had past the normal effective life span for such equipment. As such, we successfully completed the installation of three new air-conditioning chillers during the year and enjoyed benefits in savings for utilities and maintenance costs.

Another major project that was completed was the construction of a permanent structure for the storage of sports equipment, which we named The Shed. In 2016, the URA had informed the SCC that the canvas structures at the Padang were not authorized and not in keeping with the enhancement works carried out for the Civic District area. Despite several appeals and numerous meetings, the URA mandated the Club to construct a permanent structure.

In addition, the Club received notice from the URA to rectify the Bin Centre which encroached into government land. I am happy to report that, finally, construction works were completed before the end of December 2021 and the official opening ceremony for The Shed and Bin Centre was held on 15 January 2022 to inaugurate completion of The Shed.

Some of the improvement works that were implemented during the year included:

- Installation of grab bars in the Oval Ladies' toilet
- Installation of two higher capacity exhaust fans and acquisition of a new air purifier for the Gymnasium to improve ventilation.
- Renovation of the handicap toilet.
- Remedial works to resolve water seepage at the Oval Men's Toilet
- Repaired spalling concrete in the ceiling at the ex-Jackpot Room
- Replacement of Fan Coil units at the Committee Room and Oval Restaurant.
- Installation of plants at the car park, Bin Centre and The Shed for enhancement.
- Replacement of red carpet at the Main Entrance.
- Polyurethane grouting injection works were carried out at the area outside the Victoria Terrace to address issues of water leakage.













Top right corner, anti-clockwise: Fire fighting training; exterior of The Shed; exterior of new Bin Centre; official opening ceremony with Property Subcommittee Chairman George Abraham and Club President Zoher Motiwalla; invited guests after the opening ceremony inside The Shed.

Monthly general pest control treatment for the Clubhouse and night fumigation for both kitchens were carried out to ensure the Club is free from pests. Inspections of the external perimeters of the Clubhouse were conducted regularly with the pest control vendor to ensure the Clubhouse's surroundings are clean and free from mosquito breeding.

Fire Safety is of paramount importance and a fire safety inspection of the Club's premises is conducted monthly to ensure fire safety is maintained and in compliance with fire safety regulations. The Club did not conduct a physical fire drill due to safe management measures. Instead, an in-person training to prepare and equip staff with the knowledge and tools for fire prevention and emergency preparedness was conducted. Our fire protection system is tested and inspected on a monthly basis and defects are immediately rectified while the exhaust system and ducting in both kitchens are serviced, cleaned of grease build-up and maintained regularly to minimize the fire hazard.

At the time of writing, I am happy to report that the Property Subcommittee is looking into some major upgrading works as follows:

- Replacement of external timber windows and doors
- Repainting of the Clubhouse to its original colour scheme of cream and turf green
- Infra-red thermal scanning of the Clubhouse to resolve water seepage issue

In conclusion, I would like to thank Members of the Property Subcommittee for their continuous support, invaluable contributions and dedication during the year. My appreciation also goes to Members for their kind understanding and patience when the facilities are under maintenance or being upgraded.

I would also like to extend my appreciation to the Maintenance & Housekeeping Team for their tireless efforts in maintaining the Club to the highest possible standards.

George Abraham

Chairman, Property Subcommittee

RULES & MEMBERSHIP SUBCOMMITTEE



Front row, from left: Mathavan Devadas, Samuel Sharpe, Jon Robinson. Second row, from left: Sean Boyle - BEM, Martin Goerojo, Appadurai Shunmugam, Rachel McKeon. Back row, from left: Serene Chew, Yvonnea Kok, Jolene Yam. Photo insert: Moiz H. Sithawalla.

Chairman
Samuel Sharpe

Subcommittee Members
Mathavan Devadas
Martin Goerojo
Jon Robinson
Appadurai Shunmugam
Rachel McKeon
Moiz H. Sithawalla

2021, like 2020, has been one of the most challenging years that the Club has faced in its history. The sacrifices that all Singaporeans and Singapore residents have had to make to keep each other safe have impacted the Club's Members in a number of ways, both bad and good.

Restrictions on group sizes from eight to two to five have continued to limit the opportunity for Members to come together and enjoy our unique surroundings. They have also required the Club to implement stringent rules and procedures to ensure we keep Members and their guests safe and in compliance with the government's rules and guidelines. I would like to thank all Members for their support and understanding and I would like to thank all staff in particular for implementing the rules in a courteous and understanding manner. Like you all, I very much hope we will be moving to a more normal situation soon.

On a brighter note, we have seen a healthy growth in our overall Membership as it appears that travel restrictions have offered people the opportunity to see the wealth of culture and beauty that Singapore has to offer, including within the boundaries of our Club. Sports memberships for some Sports Sections have been a bit more of a struggle, particularly for the sports impacted by the COVID-19 restrictions. We are confident that, as things hopefully open up a little, we will see a healthy growth in new sportsmen and women joining the Club.

MEMBERSHIP TYPE	2021	2020	VS PRIOR YEAR
Corporate Members *(including non-voting members)*	11	10	+1
Honorary Life Members	2	2	-
Honorary Members	61	63	-2
Junior Sport Members	345	340	+5
Life Members	10	10	-
Ordinary Non-Transferable Members	96	115	-19
Ordinary Transferable Members	3,125	3,178	-53
Sports Members	107	119	-12
Term Members	118	105	+13
Active Membership	**3,875**	**3,942**	**-67**

CLUB MEMBERSHIP

2021 saw 280 new Members to the Club. The current active Membership stands at 3,875 as of 31 December 2021. Of the new Members, 2 were Corporate Members; 122 were Ordinary Transferable Members; 56 Term Members; 19 Sports Members; and 81 Junior Sports Members.

Despite the challenges in 2021, the Membership Department successfully recruited 122 new Ordinary Memberships - the highest record in the last five years - and we want to thank Members who participated in the member referral programmes that helped to promote the Membership of the Club. I would also like to commend the excellent work of the Membership Department in bringing on these new Members.

RECIPROCAL AGREEMENTS

The Rules & Membership Subcommittee reviews the list of existing Reciprocal Agreements with other Clubs and Associations around the world. There was a new reciprocal relationship established in 2021 with Wiener Rennverein in Austria with the General Committee's approval; at the time of writing, we are currently finalizing the agreement. Currently we have 115 Reciprocal Agreements in place and will be adding on Wiener Rennverein in 2022.

CHANGES TO CLUB RULES

In 2021 we had two general meetings of Members which resulted in a number of amendments to the Club's Rules that are currently in force. I summarise the most pertinent changes below.

At the Club's Annual General Meeting held on 27 April 2021 ("AGM"), a resolution was passed that provided that the current Rule 37 be amended to allow the Club to sensibly invest a limited amount of Club funds to ensure that the Club's investments are properly diversified. The resolution also established an investment committee which draws on the experience of a number Club Members and ensures that the Club is sensibly advised on its investments.

The Club Rules were amended pursuant to the passing of the resolutions and the amendments were approved by the Registrar of Societies on 15 September 2021.

At the Special General Meeting held on 30 August 2021 ("SGM"), there were two resolutions of note. First, a resolution was passed allowing for General Meetings to be held physically and/or virtually (amending Rule 3(c) and 58(d)). Second, a resolution was passed (amending Rule 57) revising the requirements for Members' resolutions to be tabled at general meetings.

The Club Rules were amended pursuant to the passing of the resolutions at the SGM and the amendments were approved by the Registrar of Societies on 2 December 2021.

DISCIPLINARY MATTERS

There were a number of disciplinary matters dealt with by the Subcommittee during the year. As Members may be aware, when a breach of the Club rules has been brought to the Subcommittee's attention, the Subcommittee will consider the breach and recommend appropriate action to the General Committee. Depending on the seriousness of the matter, the Club does its best to find an informal resolution of the complaint, particularly when Members involved help with the process. It was pleasing that a number of matters were disposed of in this manner in 2021. For those caught on the wrong side of a rule breach, an appropriate apology early on can go a long way.

In more serious cases, the Subcommittee convenes an inquiry panel to look into the matter and recommend action. We are assisted here by independent volunteers drawn from across the Club's Membership. I would like to express my sincere thanks to all Members who have given up their free time this year in these matters.

CONCLUSION

I, like all of you, hope 2022 will start to become a more straightforward year when it comes to COVID-19 restrictions.

I would like to finally conclude by again extending my and the Subcommittee's warm thanks to all Members of the Club for their support in the past year, as well as to the staff, our fantastic Membership Department and our General Manager Mr. Sean Boyle (you will be greatly missed Sean!).

I would also like to thank all my fellow Subcommittee Members for all their hard work this year. As with all Subcommittees at the Club, everyone is a volunteer and gives up their free time to make this Club the wonderful place it is. That selfless commitment is truly commendable and is greatly appreciated!

Samuel Sharpe

Chairman, Rules and Membership Subcommittee

MEMBERSHIP PROFILE (AS AT 31 DECEMBER 2021)

VOTING	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Honorary Life Members	2	2	2	2	2	2	3	3	3	3	3	3	3	3	3	3	3	3	3
Ordinary Members	3221	3293	3334	3338	3341	3334	3301	3291	3178	3121	3110	3076	2998	2921	2909	2876	2855	2877	2877
Corporate Members	10	20	10	10	8	8	8	8	8	8	8	8	8	8	8	8	8	8	8
Life Members	10	20	11	11	11	11	11	12	12	13	15	13	13	12	12	12	11	9	8
Total Active Voting Members	**3243**	**3315**	**3357**	**3361**	**3362**	**3355**	**3323**	**3314**	**3201**	**3145**	**3136**	**3100**	**3022**	**2944**	**2932**	**2899**	**2877**	**2897**	**2896**

OTHER CATEGORIES	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Honorary Members	61	63	66	63	59	59	61	63	64	60	61	59	53	60	59	57	60	58	54
Family Members	2038	1934	1940	1848	1786	1807	1778	1829	1797	1736	1721	1646	1630	2055	1506	1461	1473	1525	1565
Sports Members	107	119	122	145	134	141	162	226	270	286	290	314	266	223	212	151	152	91	99
Term Members	118	105	104	112	111	139	166	179	184	182	180	187	172	130	23	6	3	2	0
Junior Sports Members	345	340	348	342	297	283	315	328	338	345	366	372	394	417	550	553	566	320	256
Total Active Other Members	**2669**	**2561**	**2580**	**2510**	**2387**	**2429**	**2482**	**2625**	**2653**	**2609**	**2618**	**2578**	**2515**	**2885**	**2350**	**2228**	**2254**	**1996**	**1974**

TOTAL MEMBERSHIP	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Active Voting Members	3243	3315	3357	3361	3362	3355	3323	3314	3201	3145	3136	3100	3022	2944	2932	2899	2877	2897	2896
Active Other Categories	2669	2561	2580	2510	2387	2429	2482	2625	2653	2609	2618	2578	2515	2885	2350	2228	2254	1996	1974
Sub-Total	5912	5876	5937	5871	5749	5784	5805	5939	5854	5754	5754	5678	5537	5829	5282	5127	5131	4893	4870
Absent Members	1770	1793	1703	1666	1831	1880	1845	1814	1919	1959	1964	1925	1916	2792	2892	2917	2949	2920	2926
Total Membership	**7682**	**7669**	**7640**	**7537**	**7580**	**7664**	**7650**	**7753**	**7773**	**7713**	**7718**	**7603**	**7453**	**8621**	**8174**	**8044**	**8080**	**7813**	**7796**

SPORTS SECTION	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Balut	86	93	119	118	125	127	128	143	152	164	169	190	230	125	132	131	184	150	153
Billiards & Snooker	248	235	249	236	245	232	211	204	196	206	206	201	189	188	188	200	222	206	199
Bridge	92	81	86	72	67	66	61	56	53	52									
Cricket	406	385	368	370	331	328	366	344	322	336	308	301	295	281	279	262	257	223	198
Darts	137	136	147	134	127	113	106	108	113	118	97	73	71	75	65	67	89	84	82
Football	224	196	205	230	209	212	215	234	229	232	273	225	224	222	238	221	202	205	194
Golf	394	396	422	427	449	452	476	491	509	546	559	551	539	498	538	541	603	561	574
Lawn Bowls	143	115	115	112	125	118	121	119	123	137	142	135	130	109	130	124	149	122	138
Hockey*	174	183	203	214	226	223	226	244	214	245	234	216	49(L) 190(M)	60(L) 163(M)	73(L) 230(M)	84(L) 226(M)	95(L) 265(M)	60(L) 126(M)	45(L) 137(M)
Netball	70	72	81	75	67	69	51	60	54	66	58	52	34	5	19	23	42	45	56
Rugby	208	245	238	225	244	263	269	278	274	287	273	281	265	250	264	230	247	206	199
Squash	398	388	370	391	359	351	361	379	376	393	379	361	351	311	316	317	361	352	383
Tennis	809	637	577	585	539	503	511	524	493	501	463	443	430	334	373	389	454	440	443
Wine	225	155	152	155	119														
Total Membership of Sport Sections	**3614**	**3317**	**3332**	**3344**	**3232**	**3057**	**3102**	**3184**	**3108**	**3283**	**3161**	**3029**	**2997**	**2621**	**2845**	**2815**	**3170**	**2780**	**2801**

*Hockey: Before 2010, the membership for the Hockey Section was segmented into Ladies' Hockey (L) and Men's Hockey (M).

SOCIAL SUBCOMMITTEE



Front row: Soma Devi, Joyce Foster. Second row, from left: Becky Xu, Sean Boyle - BEM, Paul Lawlass, Cassie Wong. Back row, from left: Sally Brenchley, Bianca Gatchalian.

Chairman
Paul Lawlass

Subcommittee Members
Soma Devi
Joyce Foster
Sally Brenchley

Due to the pandemic, group events and activities were limited and restricted. However, that did not stop us from organising events for our Members. The Social Subcommittee continued to explore new events that would be of interest to our Members. With the changes in the government guidelines, we organised virtual and physical events whenever possible. It was a dynamic year for the Club as we tried out various types of events to continuously engage the Members.

SOCIAL EVENT HIGHLIGHTS FOR 2021

Over 100 Members attended the Tanglin Gin Distillery Tour, scheduling more than 15 tours to accommodate the overwhelming response. The monthly virtual quiz nights were also very popular with our regulars as they met every month for a fun, competitive trivia night.

Our end-of-year festive events were very popular as well and almost all the events were fully booked. The children activities received excellent feedback as we held various workshops from Christmas Card Making to Gingerbread House Decorating as well as our yearly Pantomime Show. We held our annual Christmas Eve Lucky Draw which was filled with our top two prizes from Raymond Weil featuring Toccata Men and Ladies watches worth over $1,000 each.

I would like to take this opportunity to thank my fellow Subcommittee Members Soma, Joyce and Sally for their time and for coming up with amazing events for our Members and continuously providing support to the Club.

VIRTUAL QUIZ NIGHT

Members come and test their brains and mental prowess with family and friends every first Tuesday of each month.

THE GREAT SCC VIRTUAL ESCAPE

27 January, 24 February, 24 March, 28 April, 19 May, 30 June

Members formed teams and broke out of SCC's version of Escape Room by solving puzzles that put their brains into test.

VIRTUAL PICTIONARY

13 January 2021, 10 February 2021

An interactive and fun charades-inspired word-guessing game where Members drew and guessed each other's drawings.

EASTER CAKE DECORATING WORKSHOP

4 April 2021

Kids explored their imagination and decorated their very own cake for Easter Sunday with lots of multi-coloured icing and sprinkles in the shape of a bunny. With a rainbow base cake, all the children were very excited not just to decorate but to eat it too!

TANGLIN GIN DISTILLERY TOUR

March to July 2021

Members joined the Tanglin Gin Team and took a journey through Singapore's original gin distillery, where they tasted the locally sourced ingredients used to create the gin as well as learnt the process of distillation, from mixing to bottling. After the tour, they savoured the four different Tanglin Gins and ended with a glass of bespoke gin and tonic cocktail. Due to overwhelming response, we had to schedule over 15 tours to accommodate over a hundred Members.

COFFEE AND LATTE ART WORKSHOP

17 April 2021

Members enjoyed a morning workshop learning the art of preparing coffee as well creating latte art! It was an insightful workshop where Members learnt espresso preparation and milk frothing techniques.

SOCIAL DANCE CLASS

May to November 2021

Every Tuesday, Members got onto the dance floor and had lots of fun dancing while getting a good workout in. Members learnt the Salsa and Bachata dance styles while grooving to beautiful Latin music.

ACM TOUR: THE MALAY WORLD BY DARLENE KASTEN

7 May 2021

Members went on an exclusive tour of The Malay World at the Asian Civilisations Museum, conducted by SCC Member Ms Darlene Kasten. They visited two of the museum's permanent galleries – Ancestors and Rituals in Southeast Asia and Islamic Art - and examined the museum's spectacular displays of the material culture associated with Nusantara, the enduring world of the Malays.

ACM TOUR: LIFE IN EDO

28 May 2021

In celebration of 55 years of Singapore-Japan relations, the Asian Civilisations Museum held a special exhibition to take participants on a journey to two popular cities in Japan – Edo, today's Tokyo, and Kyoto, the old imperial capital. Due to the heightened COVID-19 measures, this exclusive tour conducted by Ms Darlene Kasten was held virtually on 28 May 2021. Participants had a chance to view displays of colourful woodblock prints depicting fascinating trends and lifestyles, and masterworks of photography showing life during Edo-period Japan (1603 – 1868). They also explored the sights of present-day Kyoto, and got a peek into the lives of geishas, all through the lens of Singaporean photographer Russel Wong.

MOTHER'S DAY FLORA WORKSHOP

On 8 May 2021

Members attended a floral arrangement workshop conducted by fellow SCC Member and President of the Singapore Flower Club, Ms. Christiane Duckworth, to learn how to create the perfect floral centrepiece to gift their mothers for Mother's Day. There were also a few pairs of mothers and daughters participating together and bonding over their floral masterpieces.

SCC KOMBUCHA WORKSHOP

8 May 2021

A kombucha workshop gave Members the opportunity to learn about the history and science behind kombucha, including understanding why separating the SCOBY "baby" layers from the "mother" layers is essential to get that perfect bottle of fermented tea. The two-hour session also included a guided hands-on brewing with insider tips and the tasting of some commercial kombucha from around the world. A second session was held on the following Saturday due to overwhelming response from our Members.

TIGER BREWERY TOUR EXPERIENCE

4 September 2021

This one-hour guided tour into the brewery of Singapore's iconic beer taught Members about the brewing process and included access to the Tiger Tavern where Members got to taste some locally brewed beer.

BEE ONE HAPPY FAMILY WORKSHOP

July to August 2021

This workshop taught Members about the honeybees in Singapore and their behaviours from the founder of Bee Amazed Gardens and Sentosa's first beekeeper, John Chong.

POTTERY EXPERIENCE WORKSHOP

18 September 2021

Members experienced the art of pottery on the wheel and painted their own art piece. It was a therapeutic and enjoyable session for all.

MICROGREEN WORKSHOP

21 August and 18 September 2021

The successful growing of microgreens, the nutritional benefits and the mediums to grow them were shared with our Members so they could learn to grow microgreens at home for good health.

AUTUMN FLORAL WORKSHOP

25 September 2021

President of the Singapore Flower Club and SCC Member Ms. Christiane Duckworth guided our Members through the creation of their own Autumn-themed flower arrangement with materials and flowers provided, allowing Members to take home their beautiful creations.

FORMER SUPREME COURT: UNSEEN, UNHEARD, BACK-OF-HOUSE TOUR

October to November 2021

The National Gallery Singapore welcomed our Members to the former Supreme Court premises for an exclusive tour. As they traversed through the hidden passageways and normally out-of-bounds spots, they learned about high-profile cases tried in the courtrooms from their tour guides and experienced the former court's complex architecture in this behind-the-scenes tour. The tour took place over three Sundays in November to enable more Members to participate safely within crowd restrictions.

DEEPAVALI NIGHT

12 November 2021

We held our Traditional Deepavali Lighting Ceremony on 12 November; to adhere to safe management measures, this event was broadcasted live via Facebook so Members could participate virtually.

SCC CHILDREN FESTIVE DRAWING COMPETITION

12 December 2021

This competition wass open to the children and grandchildren of our Members. The kids had an outlet to showcase their creative and artistic skills in making their own festive drawing artwork. The kids' artworks were posted on the SCC Facebook page for voting and the top three with the most number of likes won prizes. All the kids who participated received a certificate and a token of appreciation.

CHRISTMAS WREATH MAKING

3 and 4 December 2021

Our SCC Member Ms. Christiane Duckworth guided the Members in creating their very own real live Christmas door wreath for their homes for the festive season - a lovely event to kick start the festivities.

CHRISTMAS STOCKINGS & CHRISTMAS CARDS WORKSHOP

4 and 5 December 2021

The kids got to design their very own Christmas stockings and cards which they were able to then give to their parents for Christmas. They were supplied with craft materials - including a selection of fabric, ribbon and embellishments to use - and even learnt to sew!

CHRISTMAS SPECIAL VIRTUAL QUIZ NIGHT

7 December 2021

Teams joined our Christmas special quiz night and prizes were given to the overall winners and bonus rounds. The best dressed team also won a $50 F&B credit voucher from the Club!

PRATHA-PAN PANTOMIME SHOW

11 December 2021

The kids got to enjoy a day of songs, laughter and familiar characters as Evolve Arts School brought the adventures of Peter Pan to them, engaged them through audience participation and made their festive celebrations even more magical. This show was so popular that it was fully booked within days of registration opening.

GINGERBREAD HOUSE WORKSHOP

18 December 2021

The kids joined this fun-filled and delicious workshop where they built their very own huge gingerbread house with icing and candies. They brought home their own masterpieces to show to their families and guests during the festive celebrations.

Due to overwhelming response, we provided another option where Members could purchase the gingerbread house kit to do it with their kids at the comfort of their homes.

FESTIVE CUPCAKE DECORATION WORKSHOP

19 December 2021

This workshop brought fun and joy to the kids as they learn how to decorate six different types of colourful and yummilicious festive cupcakes. It was a really messy but yet super delicious workshop to be part of.

CHRISTMAS EVE LUCKY DRAW

24 December 2021

We held our traditional Christmas Eve Lucky Draw in Main Lounge and gave out prizes such as Raymond Weil watches, Airpods, wines, spirits, gift vouchers and many more to 25 lucky winners. Congratulations to all our winners!

NEW YEAR'S EVE LUCKY DRAW

31 December 2021

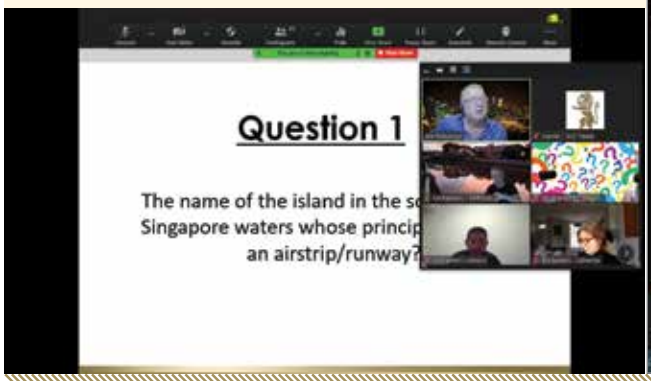
This year's theme was Hollywood Red Carpet and Members got to dress up for New Year's Eve. Congratulations to Daniel John Mackenzie for winning a Beverage Hamper worth over $300 at our New Year's Eve Lucky Draw.

Paul Lawlass

Chairman, Social Subcommittee

VIRTUAL QUIZ NIGHTS

19 January 2019

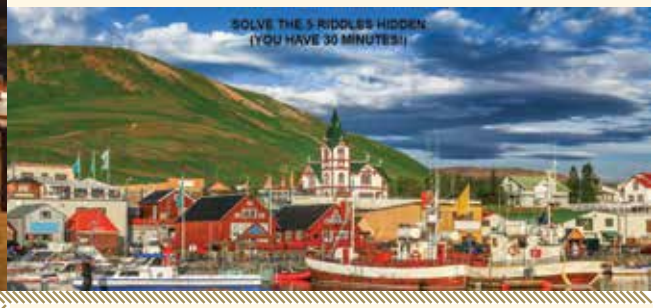






THE GREAT SCC VIRTUAL ESCAPE

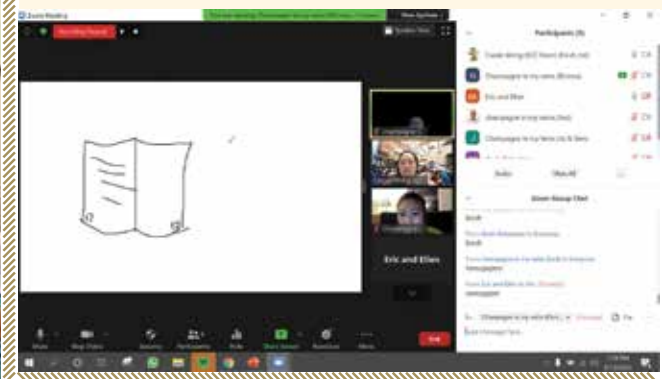
27 January, 24 February, 24 March, 28 April, 19 May, 30 June





VIRTUAL PICTIONARY

13 January 2021, 10 February 2021







EASTER CAKE DECORATING WORKSHOP

4 April 2021



TANGLIN GIN DISTILLERY TOUR

March to July 2021



COFFEE AND LATTE ART WORKSHOP

17 April 2021









SOCIAL DANCE CLASS

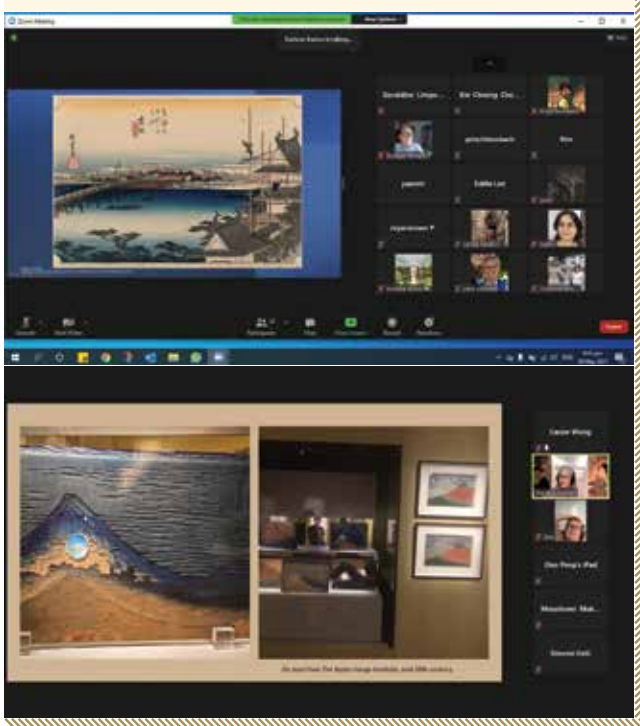
May to November 2021





ACM TOUR: LIFE IN EDO

28 May 2021





ACM TOUR: THE MALAY WORLD BY DARLENE KASTEN

7 May 2021











MOTHER'S DAY FLORA WORKSHOP

On 8 May 2021



SCC KOMBUCHA WORKSHOP

8 May 2021



TIGER BREWERY TOUR EXPERIENCE

4 September 2021





POTTERY EXPERIENCE WORKSHOP

18 September 2021













MICROGREEN WORKSHOP

21 August and 18 September 2021





AUTUMN FLORAL WORKSHOP

25 September 2021







DEEPAVALI NIGHT

12 November 2021







FORMER SUPREME COURT: UNSEEN, UNHEARD, BACK-OF-HOUSE TOUR

October to November 2021











CHRISTMAS WREATH MAKING

3 and 4 December 2021







CHRISTMAS STOCKINGS & CHRISTMAS CARDS WORKSHOP

4 and 5 December 2021





GINGERBREAD HOUSE WORKSHOP

18 December 2021







PRATHA-PAN PANTOMIME SHOW

11 December 2021








CHRISTMAS EVE LUCKY DRAW

24 December 2021




NEW YEAR'S EVE LUCKY DRAW

31 December 2021









MEMBER ENGAGEMENT SUBCOMMITTEE



Seated, from left: Susan Milford, Fathima Mohietheen, Shelia Nagiah. Standing, from left: Lim Chin Yaw Bryan, Bianca Gatchalian, Becky Xu, Abigail Rhodes, Cassie Wong, Brendan Hannigan. Photo insert: Jonathan Tomlinson, Xin He Annamei Forbes.

Chairlady
Fathima Mohietheen

Subcommittee Members
Shelia Nagiah
Brendan Hannigan
Jonathan Tomlinson
Susan Milford
Lim Chin Yaw Bryan
Abigail Rhodes *(advisor/ observer)*
Xin He Annamei Forbes *(advisor/ observer)*

The last year had its COVID-19 trials, but this did not dampen the enthusiasm of the Member Engagement Subcommittee (MEC) to promote Member interactions within the Club as well as continue to develop our Community Outreach programmes.

As you will read in this report, this year we were able to engage with many of our Members across a range of new interest groups.

Highlights of the year demonstrated the range of talent we have within the Club, as shown by the Talent Hunt and Photo Competition, and the open hearts of our Members as demonstrated by their participation in the SCC Used Clothes Donation Drive, support given to Willing Hearts Soup Kitchen and various clean ups along our shoreline and waters; the MEC and Members clearly appreciated the opportunity to support community projects in 2021. We hope to provide further opportunities for Members to make a difference in 2022.

The Member Engagement Subcommittee would like to express its sincere gratitude to those Members who volunteered to lead activities organised by the MEC. It is heart-warming that so many Members got involved. To all participants who joined us in this year's activities, thank you for your support!

I would also like to take this opportunity to thank my wonderful fellow Subcommittee Members – Abi, Annamei, Brendan, Bryan, Jonathan, Shelia and Susan - for their time, ideas, support, and commitment to developing initiatives that will appeal to a broad range of SCC Members.

COMMUNITY ENGAGEMENT

SCC BEACH CLEAN-UP

24 January 2021

Members and their families stepped up to support the environment and Singapore's marine life by clearing waste around the East Coast Park. We were assigned two areas of the park and worked hard filling bags with trash picked up from across the park and the shoreline. It was a wonderful experience to see the SCC Community provide a public service, making our East Coast Park cleaner for everyone to enjoy.

SCC KAYAK CLEAN-UP

13 & 21 November 202

This initiative involved our Members taking to the water to support a supervised clean-up of Singapore's waterways. Most Members rowed in two-seater kayaks and, after an exhausting work out, were able to reflect on a good job well done.

SCC COMMUNITY OUTREACH WITH THE WILLING HEARTS

March to December 2021

Held once a month in 2021, SCC Members volunteered weekend mornings at the Willing Hearts Soup Kitchen to prepare ingredients for meals for beneficiaries including the elderly, disabled, low-income families, children from single-parent or otherwise poverty-stricken families, and migrant workers. Although surprised that Singapore has so many low-income families, Members were grateful to provide practical help. This included cutting and preparing the vegetables, cooking rice, packing the food into packages and washing dishes.

SCC USED CLOTHES DONATION DRIVE

2 October 2021

In October, the SCC supported a Lions Club initiative to collect a range of items, primarily used clothes, for distribution in third world countries. With characteristic generosity, SCC Members responded with open hearts and donated new as well as good quality pre-used items; it was an amazing response which resulted in three truckloads of clothing, blankets, towels, curtains, and bags being collected from SCC. On behalf of the recipients who cannot thank you personally, we send a big thank-you to those who donated clothing and to those who gave their time to make this happen.

WELLNESS AND PERSONAL INTEREST GROUPS

SCC CYCLING CLUB

May to December 2021

We started the SCC Cycling Club in May 2021 and have been receiving many positive responses with over 100 Members demonstrating their interest. The SCC Cycling Club has helped built friendships amongst our Members while they enjoy the beautiful scenery of Singapore. Over the past few months, led by Wilfred Diepeveen, we have cycled (whilst observing safe distancing protocols) to Sentosa, Labrador Park, East Coast Park and Fort Canning Park. Wilfred also helped us to design our very own SCC Cycling Jerseys which will be available for sale from March 2022. To purchase your SCC Cycling Jersey, please email memberengagement@scc.org.sg.

SCC BOOK CLUB

January to December 2021

The SCC Book Club was launched in January 2021 with our main lead, Susan Milford. We received an overwhelming response. To date, we have received over 150 interest forms from our Members. Book Club Members are organized according to their genre preference and availability. With the government restrictions in 2021, the Book Club continued to operate within self-managed groups. The groups that opted to meet on Zoom continued to grow from strength to strength, while we hope those who wish to meet in person would be able to meet at the Club before long. Interested Members can approach the office at any time if they wish to join a reading group.

SCC RUNNING AND BRISK WALKING CLUB

January to December 2021

SCC Running and Brisk Walking Club meet every Monday at the Club for an evening walk around the vicinity of SCC. Three different routes were devised ranging from 3.5km to 7km. Members choose the route that best suits them. It had been an excellent form of activity for our Members to incorporate into their stay-active lifestyle.

SCC TRAIL WALKS

June to December 2021

Every month, the Member Engagement team brings SCC Members to walk alongside nature in Singapore. Over the months, we have explored Fort Canning, Thomson, Chestnut Nature and Labrador Parks, as well as the Sentosa Fort Siloso Trail. Apart from the exercise, it is a fun way for Members to get to know one another while exploring the scenery and nature of each park. Thank you, Ramesh and Jon, for leading these Trail Walks for our Members.

VIRTUAL WORKOUT WEDNESDAYS

26 May to 9 June 2021

During the Phase 2 Heightened Alert, Members were unable to come to the Club as per usual. The Member Engagement Subcommittee brainstormed and organised the SCC Virtual Workout Wednesday to support our Members during that period. Working alongside UFC Gym, they organised a series of complimentary virtual workout sessions every Wednesday for three weeks. Not only did they learn how to keep fit at home. Members also picked up tips on improving their fitness and overall well-being.

A physical session was conducted for our Members on 23 June at UFC Gym located at City Hall. Members were given a body composition analysis before the trainers worked on different fitness areas. This fun and strenuous session also included spending some time in the boxing ring.

SCC TEN-PIN BOWLING

September to December 2021

In preparation for SCC POT Games against Tanglin Club, SCC formed a Ten-Pin Bowling Interest Group. Members who attended the practice sessions had fun honing their skills before the Tanglin POT game.

SCC CHESS

September to December 2021

The Chess Group may be new to the Club but it established a strong foundation during 2021. It was formed and is led by youthful SCC members Bryan Woon and Tristan Tan. As a mind sport, Chess engages and connects our Members across all age groups. Interest has grown over the past few months and a young grandmaster now joins our training sessions. Bryan and Tristan have through their leadership and passion brought Chess to a whole new level at SCC.

SCC MAHJONG

September to December 2021

The Mahjong Interest Group has certainly caught our Members' attention. Due to COVID-19 restrictions we were unable to host any training sessions in 2021 but have our first teaching session in February 2022 in preparation for the SCC POT Games against Tanglin Club.

INTERSECTION AND MEMBER ENGAGEMENT ACTIVITIES

SCC TALENT HUNT 2021

28 August 2021

In its second year, the Member Engagement Subcommittee's hunt for talent within the SCC showed our Members' talents know no bounds. Twenty-six submissions were received across the four categories - Sports, Performance, Creative and Culinary Arts. The SCC Talent Hunt gave Members the opportunity to demonstrate their skills, including a fire performance, a violin recital, as well as the presentation of a secret recipe.

An award ceremony was held at The Padang Restaurant on Saturday, 23 October, to award prizes to the winners of each category as well as present tokens of appreciation to all our participants. Congratulations to all! We will be organizing another Talent Hunt in 2022, and are considering the inclusion of additional categories.

SCC PHOTO COMPETITION

16 August 2021

The inaugural theme of this competition was "Singapore". Over 40 entries were received showcasing our beloved "Little Red Dot". The photographs were fantastic, and it was clear that the broader Membership really enjoyed looking at them and voting for their favourites. All entries were uploaded on SCC Facebook Page for live voting from 17 to 22 August with over 2,800 votes cast.

An award ceremony was held at The Padang Restaurant on Saturday, 23 October where prizes were awarded to the photographers whose photos received the highest number of "likes" and participants were given tokens of appreciation. Congratulations to all the winners and participants!

VIRTUAL MASTERCLASS WITH NELSON FERREIRA - ART MASTERPIECES SHOWCASE

3 October 2021

This was a lovely experience for our Members as Nelson showcased and explained various artworks located in overseas cultural centres out of reach to most of us in 2021. This informative virtual session explored European classical art from some of the world's greatest collections and gave attendees an understanding of the connection between aesthetic and artistic styles.

LOOK WHO'S COOKING WITH MS. SUNITA KAPOOR

2 October 2021

SCC Member and kitchen expert Ms. Sunita Kapoor taught Members to cook hearty and delicious finger food snacks – Impossible Meatloaf and Impossible Samosas. It was the first virtual cooking session for our Members. With Sunita's expertise, all participants were able to replicate her recipes with ease.

20 November 2021

Ms. Sunita Kapoor's second cooking class via Zoom taught Members how to cook her SCC Talent Hunt-winning Biryani recipe, as well as her refreshing Raita. We had returning Members from her previous cooking class joining us again to learn her signature recipe that won the SCC Talent Hunt 2021 Culinary Category. It was a fun and interactive session for all participants.

Fathima Mohietheen

Chairlady, Member Engagement Subcommittee













SCC BEACH CLEAN-UP

24 January 2021

SCC KAYAK CLEAN-UP

13 & 21 November 2021









SCC COMMUNITY OUTREACH WITH THE WILLING HEARTS

March to December 2021











SCC USED CLOTHES DONATION DRIVE

2 October 2021









SCC RUNNING AND BRISK WALKING CLUB

January to December 2021





SCC BOOK CLUB

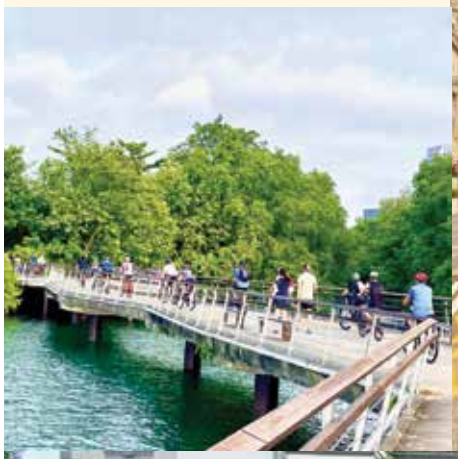
January to December 2021





SCC CYCLING CLUB

May to December 2021













VIRTUAL WORKOUT WEDNESDAYS

26 May to 9 June 2021



SCC TRAIL WALKS

June to December 2021













SCC TEN-PIN BOWLING

September to December 2021









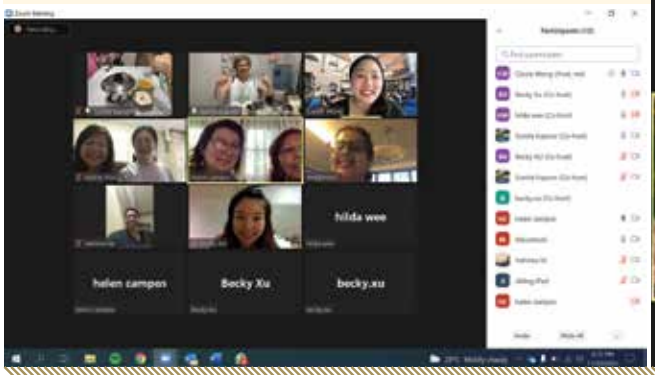


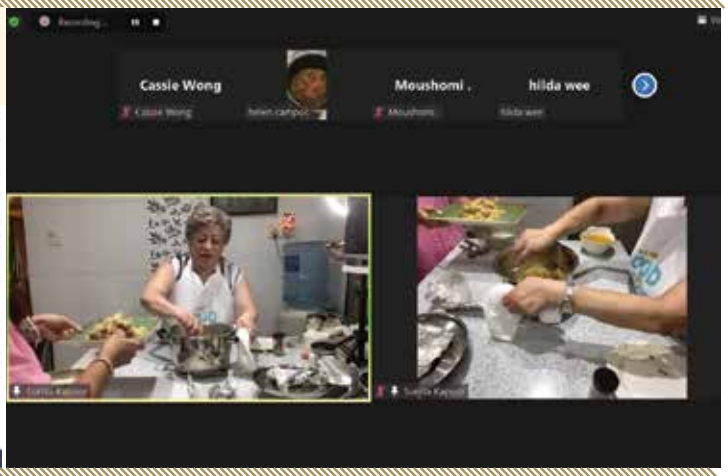

SCC CHESS

September to December 2021

LOOK WHO'S COOKING WITH MS. SUNITA KAPOOR

October & November



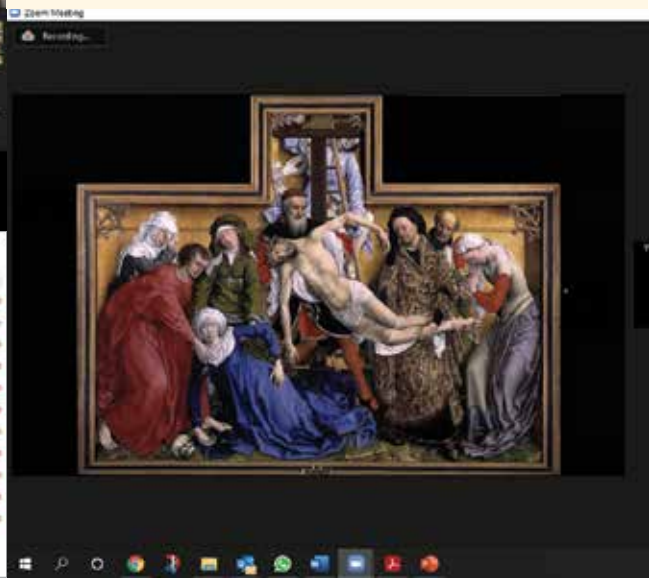






VIRTUAL MASTERCLASS WITH NELSON FERREIRA - ART MASTERPIECES SHOWCASE

3 October 2021



BALUT



From left: Tony Fisher, Soma Devi, Cindy Raman, Sunita Kapoor, Mohan Dadlani, Raj Kumar.

Convenor
Sunita Kapoor

Captain
Raj Kumar

Secretary
Cindy Raman

Treasurer
Mohan Dadlani

Committee members
Soma Devi
Tony Fisher

Elected 31 October 2020 - 5 February 2022

Following the suspension of games, Balut restarted with its first in-house game on 16 January 2021. As Convenor of the Balut Section, my priority is the Section Members' safety, therefore the strict requirement of wearing masks and using individual Balut cups, mats and dice were set in place. We used part of our equipment budget to purchase extra Balut cups.

We received permission to have four spaced-out tables of four persons at each table – this only allowed for 16 players at a time, therefore we held two sessions each week: one afternoon game on Saturday and one evening game on Tuesday/ Thursday (depending on the availability of Gilmour Room). For the most part we could host a total of 32 players per month; there were months in between when there were no games, months were only two players a table, but Balut games carried on.

We did launch our InterSection Balut Games earlier on 10 April 2021. In the first round of games, Netball and Football participated and the overall winner was the Netball Section – their four player representatives were presented with four bottles of wine. Before we could continue with the tournament though, the pandemic situation worsened and the Balut Section Committee unanimously voted that we cancel the other games until further notice; taking into consideration the majority of the Balut Section Members are senior citizens, we also monitored the vaccination status of our members.









On Balut nights, all those playing Balut were given a $10 F&B voucher and a bottle of water; this privilege was extended to our InterSection players as well.

Although the Section is doing well financially, we have lost over 40 Members which has in turn reduced our monthly subscription income.

Unfortunately due to COVID-19, there were no Inter-Club tournaments, nor overseas annual visits to Sabah and Sarawak. Sadly there was no POT games either. However, March 2022 will see the POT games and we look forward to that.

Due to COVID-19 and the resultant fewer games being held, the Balut Section Committee agreed to give back to Section Members who have continued paying Section subscription fees by thanking them and presenting them with $30 F&B credits into their account. The few games that were played were subsidized. Those who played and won a game received Spot prizes in the form of vouchers. We ask for our Section Members' patience as we work on providing more subsidies.

Fortunately, we were able to have a good end to the year and hosted a sit-down Christmas lunch/dinner followed by six rounds of Balut after each meal. Door gifts, consisting of a set of Balut cup, dice and mat which we purchased from the Club, were also presented to our playing Members. By doing this, we helped to reduce Club overstock and channel income back to the Club. We also tried to contribute to Club F&B as much as the Section could afford.

At the time of writing, the Balut AGM is scheduled for 5 February 2022 - there will be a sit-down lunch, followed by the Section's annual general meeting – Convenor report, Section Treasurer report, and voting of Section Committee Members. I will be stepping down as Convenor, and take this opportunity to thank you all for your patience and understanding during my term.

Sunita Kapoor

Balut Section Convenor (2020 - 2021)

BILLIARDS & SNOOKER



From left: Tan Bak Choon, Yap Giau Peck, Jason Teo, Peter Gilchrist, Tushar Doshi, David Yim.

Convenor
David Yim

Captain
Tan Bak Choon

Secretary
Jason Teo

Treasurer
Yap Giau Peck

Committee members
Peter Gilchrist
Tushar Doshi

Elected 9 January 2021

SECTION ANNUAL GENERAL MEETING

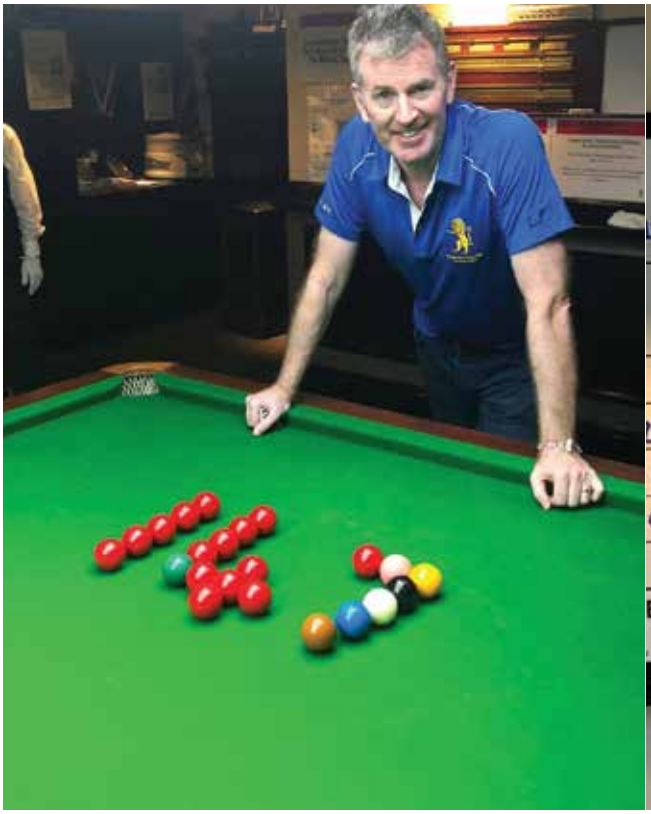
On Saturday, 9 January 2021, we held our Section AGM at the Gilmour Room at 2pm. A total of 14 Section Members attended in person and we had a lively meeting. On behalf of the Section, I wish to thank all the Committee Members of 2020 for all their contributions and support for the Section, as well as the outgoing Section Secretary Jason Tan. I also wish to welcome our new Committee Member Tushar Doshi who joins the rest of the existing Section Committee that was re-elected.

NO SOCIAL EVENTS

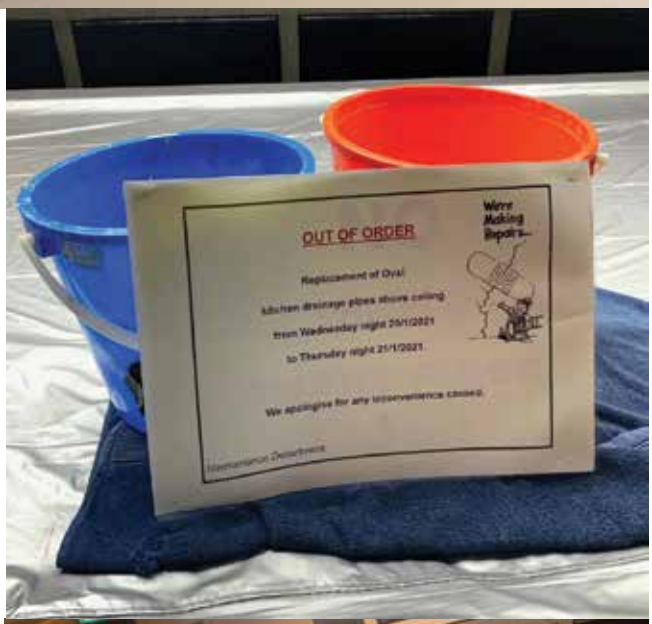
Unfortunately, 2021 was another difficult year for the Club and the Section as we were unable to host our annual CNY Lo Hei dinner in the Men's Bar.

Most social clubs are facing the same challenging restrictions as F&B and alcohol consumption remain unpermitted by the relevant authorities in many Clubs' billiard rooms.

The frequent spikes in COVID-19 cases over the course of 2021 led to several lockdowns throughout the year, but at least the room remained open for restricted practice and play for Section Members.









147-POINT BREAK BY PETER GILCHRIST

Our Section Member Peter Gilchrist achieved this feat on 23 January 2021 while playing a social game at the Club on table 1. Congratulations to Peter for this outstanding display.

RUNNERS UP – CUESPORT DIVISION 4 NATIONAL SNOOKER LEAGUE

Congratulations to our team players - Matthew Lim, Jason Tan, Clive Cheong, Victor Yeong, Karthik and Gerard Ee - for their great performance in 2021. Unfortunately, we lost narrowly to Warren Elite in the final two matches of the season.

Matthew Lim achieved the high break for the 2021 season with 64 points. Well done, Matthew. We achieved this for two years in a row; in 2020 the honors went to Jason Tan.

CUESPORTS SINGAPORE AGM

Our Captain Tan Bak Choon was reelected Secretary of Cuesports in the 2021 AGM held in June.

TABLE 2 REFURBISHMENT

Afttr suffering a ceiling leak damage in January 2021, the Section Committee decided to refurbish the table with a new Italian Marble Slate that replaced the old slate in July. This was done by Wiraka.

We are now looking at making some future adjustments to the cushion and pockets this year.



SNOOKER ROOM BI-FOLDABLE DOORS PARTITION PROPOSAL

The Section Committee worked with the GC and Club Management to submit plans to the relevant government authorities to try to divide the Men's Bar into a F&B outlet and Billiards Room general area. The objective was to ensure that play continued in the Billiards room regardless of the current suspension of the Men's Bar license. Unfortunately, the authorities rejected our proposed plans and wanted a permanent "wall" to separate the two venues, which was not what the Club or Section wanted.

SECTION AFTERNOONS INTRODUCED IN JULY 2021

The Section Committee introduced Section afternoons every Monday, Wednesday and Friday from 3 pm to 6 pm. Section Members play for free and we try to ensure there is at least one marker is on duty during the session. We recommend that Section Members inform the Sports Department 24 hours before each session.

RETIREMENT OF OUR MARKER MAK KWOK SENG (OCTOBER 2021)

We wish to thank Mak for being with us for 27 years in SCC. Many of us will miss his services as a marker, referee and good sparring partner. We wish him all the best in the future. We also look forward to seeing him occasionally when he comes in as a temporary marker whenever we have Section events.

SECTION LIFE GOES ON

I like to thank all our Section Members and Section Committee Members for their support. The post-play gatherings are now taking place in other parts of the Club (following all social distancing rules, of course). STUMPS and The Oval & Verandah have become our second home.

We continue to work with GC, GCB and Management to try to find a "reasonable" solution with the authorities to allow some degree of F&B in the Men's Bar in the months ahead.

David Yim

Billiards & Snooker Section Convenor

BOWLS



Seated, from left: N Thangavelu, Christian Huang, Bob Gattie. Standing, from left: Srini Ramanathan Srinivasan, Mary Lim, Melvin Tan, Edmund Lin.

Convenor
Christian Huang

Captain
Edmund Lin

Secretary
Bob Gattie

Treasurer
N Thangavelu

JSM Representative
Mary Lim

Committee members
Melvin Tan
Srini Ramanathan Srinivasan

Elected 16 January 2021 - 22 January 2022

TURNING THE HEADS ON BOWLS

It has been an interesting and challenging year for Bowls. Bowls in 2021 was akin to a F1 race, with many sprints, corners, pit stops and, for quite a good number of months, we were behind a safety car. Our Section Members were certainly unfazed by the disruptions and we had an almost full calendar of tournaments, missing only the international ones. The numbers in the Section have also seen a twenty percent increase, jumping from 115 in January 2021, to 142 in December. We are also the Section with the biggest age diversity, with our youngest member being only ten, and the oldest at 92!

Bowls in the international scene has undergone a radical change in the last decade. Here at SCC, we have taken various initiatives to modernise the sport and eradicate the longstanding myth that Bowls is an 'old man's game'. The Section purchased five colourful sets of Aero Bowls which have been turning heads, acquired trendsetting new Section shirts, and used technology to update live results, post fixtures and make bookings for play. With the Commonwealth Games in Birmingham just a few months away and the push by Brisbane to have the sport included in the 2032 Olympic Games, there are promises of good times ahead for the sport.





A STELLAR 2021

It is certainly not easy planning a calendar with so much uncertainty. We worked around obstacles and governmental restrictions, sometimes draconian. Notwithstanding, we organised three Section tournaments and held the National Pairs in our backyard. We also achieved record breaking entries in all the three Section tournaments held last year.

We started the year off with the Drawn Triples, which was very much welcomed after a 2020 that halted most competitive bowling and restricted those available to singles and pairs. It was heartening to see the return to some form of normalcy, albeit short-lived before the Delta variant struck, with our Members engaging in serious battle on the green for many Saturdays in February and March. Interestingly, we looked forward to every Saturday, just because we could play! The tournament was won by Christian Huang, Anwar Gaffoor and Marianne Srinivasan under the floodlights, pipping Rosemary Tessensohn, Mike Daryanani and Atiff Gill in the finals.

The SCC Singles has always been an annual tradition and we were glad that COVID-19 did not rain on our parade. However, it did take 133 days from the first till the last game played! In the McKean Cup, Christian Huang won his first-ever SCC Singles title after defeating 2021 winner Edmund Lin 21-19 in a tightly contested final. The accompanying plate event that comprised of the first-round losers was won by new Section Member, Damian McDonald. The WA Rose Bowl was won by Amira Goh, who came from a 1-10 deficit to win 21-13 against Shermeen Lim.

The year culminated with the SCC Drawn Pairs. Again, it proved to be an extremely popular event, attracting 39 bowlers. This was the first tournament where we debuted the use of technology to post fixtures, update live scores and share results. After hitting a long pause midway due to rising COVID-19 cases in Singapore, we finally concluded the pairs in early 2022. Mary Lim and Jennifer Chew proved too good for Atiff Gill and Retna Sabapathy and strolled away with a 18-8 victory.

Back in May 2021, SCC hosted the National Pairs. This was the first national tournament on our resurfaced green. We moved mountains to make it happen, and it brought much buzz to the Club, attracting even non-Section Members as spectators. We fielded eight men and three ladies teams. SCC bowlers proved we are still the best in town as we grabbed all the medal positions in the men's, while the ladies walked away with the champions and runners-up spot. The men's finals saw Christian Huang and Melvin Tan defeat Edmund Lin and Ganesh Ramanathan 21-16 after a scintillating match of precise shot-making to capture their fourth national pairs title. The ladies side saw current national squad members Shermeen Lim and Amira Goh pip Section stalwarts Rosemary Tessensohn and Mary Lim to the title.

In other national tournaments, Shermeen Lim bagged the National Singles (21 shots) title. On good years, she would have been able to represent the country at the World Champion of Champions, but the event was cancelled due to COVID-19. She also captured the inaugural Singapore Interclub Pairs League (known as the Tanglin Pairs League in previous years) with fellow SCC bowlers Chng Ming Li, Melvin Tan and Amira Goh. To find a representative at next year's








World Indoor Singles, another National Singles, played in a 7-7-1 format was organised. Ten men and four ladies represented the Club and did so well in the group stages that eight men and all ladies made the knockout stages. SCC's Zoher Motiwalla and R Srinivasan played their way into the finals that was won eventually by Zoher in a tight game. By virtue of his win, he has also won the right to represent Singapore at the World Indoor Singles in Bristol this coming April. Amira came so close to becoming his travelling partner, but narrowly lost out to May Lee of Evergreen Lawn Bowls Club in the finals.

Due to the pandemic, we were unable to receive visiting teams nor could we travel. The highly anticipated annual triangular interport and Tattersalls tournaments had to be suspended, together with our planned tours. The annual Giles Roche intersection had to be cancelled, and the POT Games postponed to early 2022.

A PROMISING 2022

We move into 2022 with great optimism that the pandemic will soon be behind us. New LED lights to be installed in the second quarter of this year paves the way for evening leagues and international events. We all miss our friendlies with visiting clubs, our tours and our 'makan' evenings and hope they return in some magnitude this coming year. Building on our solid foundation in the sport here at SCC, we hope to work closely with Bowls Singapore, the National Sporting Association for bowls, to promote and bring the sport to greater heights in our nascent nation.

Christian Huang
Bowls Section Convenor

BRIDGE



Top, from left: Susan Milford, Perumal Ramanathan, Olivia Law. Bottom, from left: Richard Holloway, Kumud Rangroo, Edith Somogyi.

Convenor
Susan Milford

Captain
Perumal Ramanathan

Secretary
Olivia Law

Treasurer
Richard Holloway

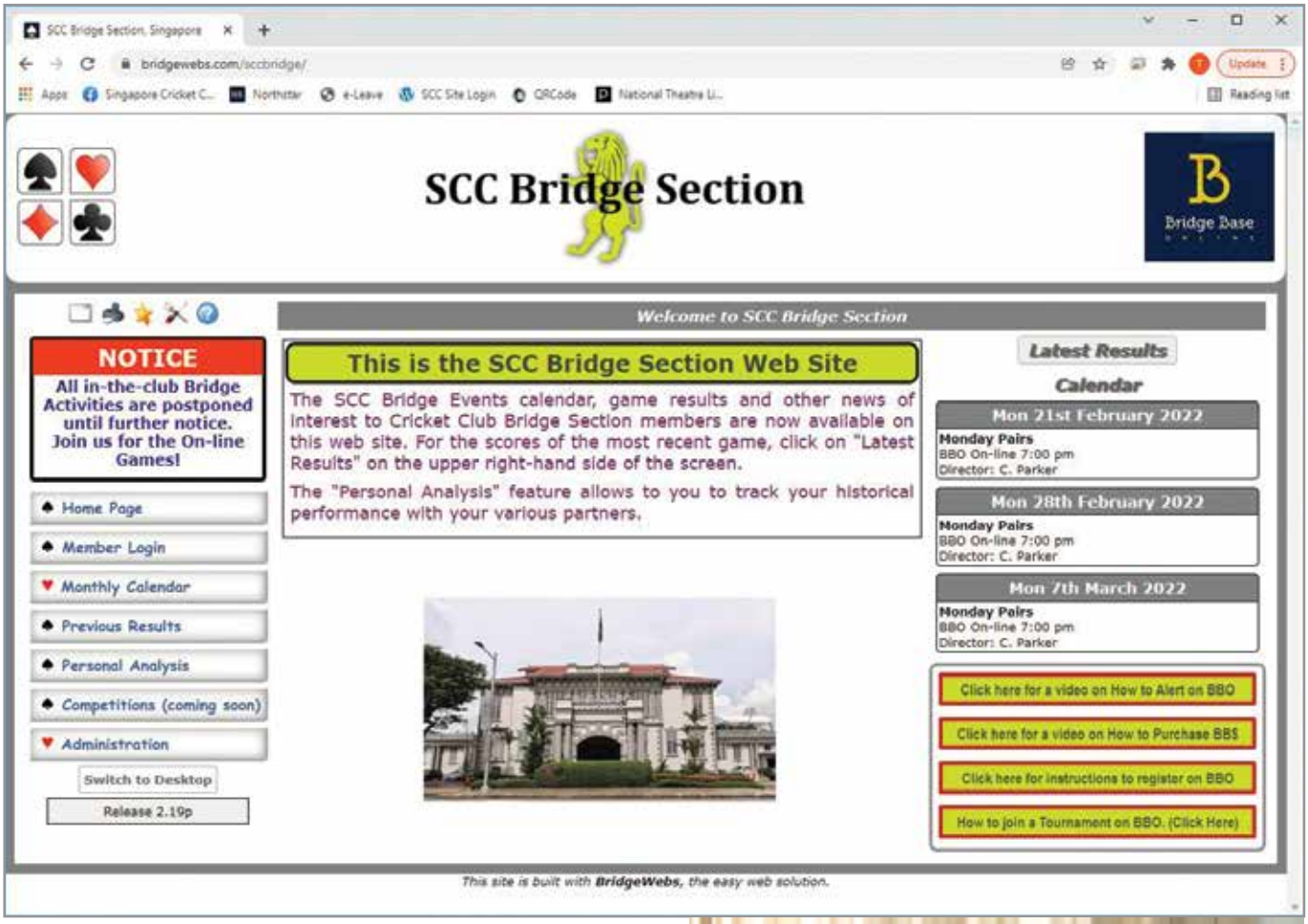
Committee members
Kumud Rangroo
Edith Somogyi

Elected 6 December 2021

2021 continued in the same COVID-19 vein as 2020, and as then, online was the only way our members could play duplicate bridge. As restrictions eased and then tightened again, we came to recognise that predicting when we will be able to play in-person (in the way that we used to) would not be possible. It is likely that online bridge will remain a key part of our offering to Members for the foreseeable future.

In May, one overseas competition was held via the internet with the Marylebone Cricket Club (MCC) in the UK. We hope such encounters will continue and develop. SCC Bridge Section also participated in the Singapore online InterClub tournament that was established in 2021.

Apart from our regular Monday 7pm online sessions, we have tried to accommodate those new to Bridge with one table at the Men's Bar whenever possible.





Our experienced (and patient) Game Director Carlton Parker continues to support our Members for which we continue to be grateful. Apart from managing our Monday Game through Bridge Baron Online (BBO) Carl supported the Section when we took on an additional game for a portion of the year and more recently, he became an integral part of an initiative to support those Members who wish to develop their bridge knowledge and skills via online workshops.

Going forward, the Bridge Section Committee will work to maintain and develop the Section to reflect the wishes of our Members and seek out ways that we can meet in-person whilst remaining within government guidelines.

We are grateful for the support and encouragement provided by all SCC support staff and the General Committee.

Susan Milford
Bridge Section Convenor

CRICKET



From left: David Bennett, Lee Slater, Dene Border, Suresh Kalpathy, Surya Azad, Vikas Shenoy. Harry Taylor, Sai Pogaru.

Convenor
Suresh Kalpathy

Captain
Dene Border

Secretary
Vikas Shenoy

Treasurer
David Bennett

Social Secretary
Surya Vardhan Azad

Tours & Fixtures
Harry Taylor

JSM Representative
Sai Pogaru

Saturday XI Representative
Lee Slater

Elected 5 December 2020

Another year has gone by during which the pandemic superseded everything else and has left very little to write home about. Another year when there was no competitive on-field cricket and anything in the name of 'physical activity' was limited to the use of three lanes of SCC Cricket Nets or small portions of the SCC Padang field where groups of five could train a bit.

The Section Committee however continued its untiring efforts in keeping a few things going – the Junior program, the Padang Pairs games, schools coaching, InterSection events, JSM recruitment – to name a few.

ON-FIELD CRICKET

The SCA League was cancelled for the second year running. With government restrictions in place for the greater part of the year, not more than five people could get together most of the times.

In the brief period between January – May 2021 when the restrictions were eased to accommodate groups of eight on the field, we ran our Double-Wicket competition called the 'Padang Pairs' which provided a much-needed opportunity for many to swing their arms and flex their muscles!

It was a game played by eight players divided into four pairs where one pair batted while the other three fielded and bowled. Each pair had six overs to bat and every 'Out' resulted in a penalty of five runs. Later, a seventh 'Strike' Over was introduced where the runs and penalties were doubled.

24 overs of high-voltage action had everyone craving for more. With only four fielders to chase after the ball, 24 felt like 50 when the game ended!

- A total of 136 games were played (including a few washed out) over a period of 16 weeks before the curtain was brought down due to tightening of restrictions again.
- More than 100 members – right from our 13-year-old JSMs to the most senior Sat XI players - featured across these games.
- It is worth mentioning that Members also volunteered their time to make it work by officiating.

JUNIOR CRICKET PROGRAM

Amidst an unpredictable climate in 2021, the SCC Junior Cricket Program (JCP) maintained its consistency in growing cricket in Singapore.

The program had planned for a total of four 12-week terms, which were fully subscribed, along with four multi-sports camps to be held in each quarter. Despite government restrictions, the JCP was able to complete 70 percent of academy terms and two and a half multi-sport camps.

Term One saw 283 kids enroll across the three categories – Cubs (8-12), Academy (13-16) and Girls. The Cubs and Academy saw a good surge from the previous terms with the number of Girls in the program remaining consistent at around 16.

The numbers shot up to 295 in Term Two but dipped slightly to 265 in Term Three due to restrictions in group numbers (down to four).

Nevertheless, the Junior Program at SCC continues to be extremely popular and is certainly the best-run cricket program in Southeast Asia. To lend more autonomy and improved governance, the SCC Junior cricket program will move under an independent entity called The Cricket Academy in 2022. It will continue to serve only SCC and will be simply an extension of the Cricket Section.

15 new JSMs and five new full Members joined the Club as a direct consequence of the Program initiative.



Padang-Pairs players in action

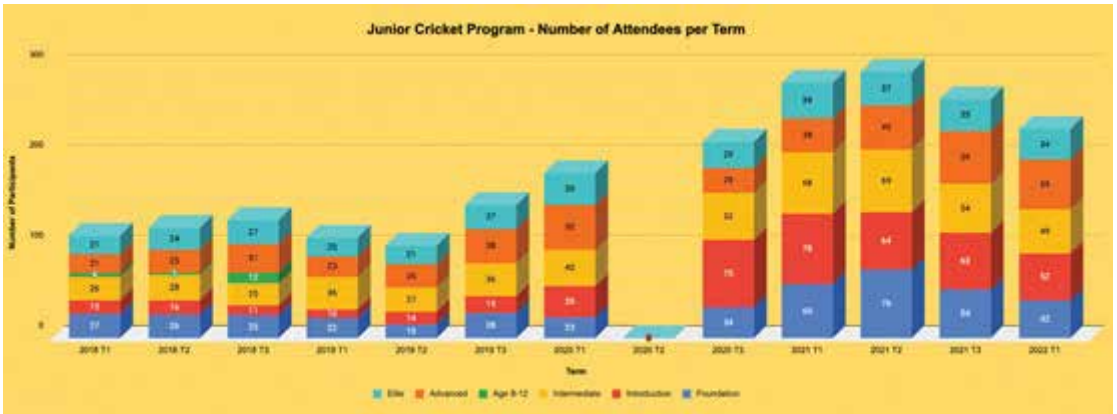
The SCC now implements Cricket programs at two schools as part of its Community Outreach Program:

- Raffles Institution
- UWCSEA Tampines

OTHER INITIATIVES (IN A SECOND COVID-19 YEAR)

The ever-continuous policy changes and restrictions did not allow the Section to run many other initiatives for its Members. A few which we were able to run, however, deserve mention:

- In March 2021, we ran a few Cricket Clinics in support of SportCares. The Club has built up a superb relationship with SportCares in recent years – an initiative by SportSG that uses Sport as the vehicle to support & better enrich lives across Singapore. This includes children from the low-income groups, 'at risk' youths, persons with disabilities and/or vulnerable seniors.



Junior Cricket Program Growth over the past four years.



SCC - SportCares Cricket Sport Clinics

- Four Cricket themed sessions were run by our Junior and Senior coaches for youths from the Saturday Night Lights (SNL) program (District West United Juniors, Bartley Boys, Serangoon Samba and Xerox United).

- During 2021 we were fortunate enough to be able to run three Multi-sport Camps - during Easter (147 attendees), a sell-out Summer camp (265 attendees) and Christmas (26 attendees). Although the Summer Camp was halted halfway through due to a change in COVID-19 restrictions and the Christmas camp was a lot lower due to families taking advantage of the new VTLs, it still made for a great story during another pandemic-hit year.

- There wasn't much room for many social events, but Section Members participated in good number at the two 'Golf Days' that were organized at the Changi Golf Club.

IN CONCLUSION

As challenges mount, we continue to grapple with them with renewed vigour and energy. We have found new ways of dealing with the curbs and alternate ways of providing the much-needed cricketing 'fix' for our Members. A positive upward trend in the relationship between the Section and the Club Management/GC is also a cause for cheer and should help serve future committees well.

It would be remiss if I don't acknowledge the tremendous contribution of a few at the Club:

- The Section Membership foremost for their unflinching support via payment of regular subscriptions through these tough times.

- Scott McKechnie, who has since returned to the UK. As Director of Cricketing Operations over the past three years, Scott played a stellar role in bringing the CYD to its present state as well as lending a lot of professionalism to our Junior and Senior coaching. His initiatives with Singapore schools (Raffles, UWC), external sponsors, Cricket Clubs (Northants) etc have enhanced the Cricket Section's stature & reputation both within and outside the Club. His collaboration with Anish Param (Head of Pathways) and David Bennett (Head of Admin) has resulted in these two fine gentlemen being able to continue all the good work. We wish Scott the very best in his new endeavours.

- My fellow Committee Members who continue to work tirelessly despite their busy schedules and the COVID-19 challenges - Dene Border, David Bennett, Harry Taylor, Vikas Shenoy, Surya Azad, Sai Pogaru and Lee Slater. Thank you, guys for everything that you do and for being such wonderful colleagues.

- The Club Management - Sean Boyle, Janet Ng, Wendy Foo and Ng Hong Leng along with their teams, deserve our highest gratitude for their continued assistance to the Cricket Section. Also, the F&B team and Member Services Desk are always the most helpful in an hour of need.

As we step into 2022, we can only hope that things will return to normal soon. And with that hope springs renewed energy, expectancy, and anticipation. Till next time.

Suresh Kalpathy

Cricket Section Convenor

DARTS



From left: Louisa Fernandez, Shanmugaraj A/L Madasamy, Kelvin Teo, Helen Campos, Fatema Sadiq, Fahmida Hassanbhai.

Convenor
Helen Campos

Captain
Shanmugaraj A/L Madasamy

Secretary
Fatema Zoeb Sadiq

Treasurer
Kelvin Teo

Committee Members
Fahmida Hassanbhai
Louisa Fernandez

Elected 19 December 2020 - 18 December 2021

2021 was again a challenging year with restrictions on group activities, social distancing and annual fixtures that had to be postponed. However spirits were high and Section Members continued to meet for Darts regularly.

The Darts Section Committee continued to hold monthly events in small groups as per safe distancing guidelines in the Gilmour Room, following which participants were given Club F&B vouchers. With over 100 Members in the Section, the Darts Committee is confident we can increase Member participation in our monthly sessions and organise more activities to pre-COVID-19 levels.

Section AGM was held on 18 December 2021 at The Padang Restaurant. The following were elected for the new 2022 term:

- Convenor: Helen Campos
- Captain: Shanmugaraj A/L Madasamy
- Secretary: Fatema Zoeb Sadiq
- Treasurer: Kelvin Teo
- Committee Members: Todd Rosin and Tushar Doshi
- Co-opted Committee Members: Fahmida Hassanbhai and Louisa Fernandez

Submitted on behalf of Section Convenor by:
Fahmida Hassanbhai (Darts Section Committee Member)



FOOTBALL



From left: Robert Joseph, Chang Guo Guang, Glyn Vince, Amos Boon, Bruce Loggie, Robert Gulston, Paul Paffett.

Convenor
Amos Boon

Captain
Glyn Vince

Secretary
Robert Gulston

Treasurer
Paul Paffett

JSM Representative
Chang Guo Guang

Committee Members
Bruce Loggie **Robert Joseph**

Co-opted Committee Members
Tim Mellett **Khairul Anwar**
Deferdauz Noordin **Susanne Shaw**
Natasha Teja **David Cookson**
Justin Madhavan

Elected 13 March 2021

RE-SET 2021

With a massively new team at the helm, the new Section Committee's challenge at the AGM was to steer the Section in the right direction and to engage each fellow Section Members with one another. Although plans were somewhat hampered by COVID-19 restrictions, it was still the perfect time to re-align our Section.

TEAMS:

Casual Teams: 3rds, Lions, Padantiques, Legends, Women's Casual

During most of the year, we were only allowed to play in groups of five. Nevertheless the enthusiasm of each team saw them continue with training weekly.

In April, we co-organized a Padang friendly with our friendly neighbours Singapore Recreation Club (SRC). We had teams in different age groups, 45-54, 55-59 and 60+ competing. SCC emerged victorious with an overall score of 7 wins, 2 draws and 1 loss.





From left, clockwise: SCC 55 vs SRC 55 at the Padang before the 4-v-4 friendly; our SCC Tiger boys before kick off at the British 4s Open and Masters Tournament; SCC Football Academy in session at SCC Padang; Abbas Saad with kids at the June Summer camp; Timothy Tan representing SCC at the Teqball Challenger Cup 2021.







Competitive Teams:

Just before the last lockdown, our NFL and Tigers had teams that participated in the British Academy's 4s. In the Open category, both NFL and Tigers were top in their groups. And Tiger's Masters also emerged group leaders. Unfortunately, the tournament had to be halted due to the safe management measure (SMM) rules.

The Men's NFL, Women's NFL and Tigers have been training diligently over the past year, despite the restrictions. While we await the resumption of the full-sided game, we are well prepared in the fitness level aspect as well as quality of players.

SCC FOOTBALL ACADEMY

The Football Academy has also continued every Tuesday evening at SCC Dempsey and Sunday mornings at the Padang, compliant to the SMM rules.

The June Summer camp was a success as we had incorporated a week of football with different Singapore Legends - Abbas Saad, R. Sasikumar, Indra Shadan, Samawira Basri and Steven Tan - each day. We have now close to 80 kids in our Academy.

TEQBALL

The latest sports craze has arrived in Singapore and SCC will be recorded as one of the pioneers of the sport in the country. We invested in two tables and organized a team of players that has since represented us in the inaugural Challenger Cup 2021 organized by Teqball Association of Singapore, which is a new NSA. We understand the sport will be included in some way during the next SEA Games and future Olympics.

Teqball can be played as a Singles or Doubles with no age boundaries. We hope to encourage more Members to try out this new sport.



Top row: SCC-FAS Grassroots Coaching Course. Bottom row, from left: AED and First Aid Course; our SCC WNFL ladies during training.

ENGAGING THE SECTION

Bi-Monthly Newsletters

Our initiative of having a bi-monthly newsletter was to ensure that we reached out to all Section Members and made them aware of the activities involving our Section and different teams. There is also a "Get to know your fellow member" segment where we feature three to four Members from various teams in each issue.

Football Education

In collaboration with the Football Association Singapore, we conducted a Grassroots Coaching Course for aspiring coaches at our Club from 17 – 18 April 2021. Sixteen participants completed the course and the aim is for them to assist in our academy and age group teams. This course has been immensely popular, with another sixteen on the waitlist for the next course edition.

AED and First Aid Course

The Section organized an AED and First Aid Course over the weekend of 3 – 4 July 2021 at Gilmour Room for all team representatives. It was well attended and now these Members are certified and able to be the first to respond to any emergency on and off the field.

MEMBERSHIPS STATISTICS

While Section Members remain constant, the increase in JSMs has been welcoming, with the bulk of the increase coming from the female JSMs adding up to 22.

- March 2020:
  - 170 Members
  - 29 JSM
- January 2021:
  - 171 Members (1 Female Sports Member and 4 female Family Members)
  - 53 JSM (22 female JSM)

SOME SENSE OF NORMALITY: GROUPS OF 10

With the Club's application for the Pilot Scheme, which allows for a maximum of 10 fully vaccinated people on the pitch together, approved in January 2022, teams have just begun playing internal competitive team games during their respective session. Although the process is more stringent with compulsory ART test protocols, everyone is excited that we are on the road back to some normality.

Amos Boon

Football Section Convenor

GOLF



From left: Michael Daryanani, Colin Khong, Koh Kheng Guan, Bala Supramaniam, Jagateesen Krishna, Alvin Khoo.

Convenor
Bala Supramaniam

Captain
Alvin Khoo

Secretary
Jagateesen Krishna

Treasurer
Koh Kheng Guan

Committee Members
Michael Daryanani
Colin Kong

Elected 15 January 2021 - 17 December 2021

As with most field/team/outdoor sports, 2021 remained a challenging year for the Golf Section in terms of both golfing and social events.

Border closures/travel restrictions continued to equate to unprecedented demand from golf club members for access to their own golf courses, and thus availability for golfing guests was highly limited, making course bookings for events impossible. For context, Marina Bay Golf Course, which in the pre-COVID-19 era was perpetually available on 18-24 hours' notice, (typically) has been (and remains) fully booked out (15 days in advance) ever since golfing resumed post Circuit Breaker 1.0.

SWINGING THROUGH GOLFING ADVERSITY

We have in these times of "golfing adversity" seen the SCC Spirit come to the fore, with many Section Members who are golf club members taking the initiative to ballot/book guest slots for their fellow SCC Golf Kakis and provide some much needed access.



Golf Section at Changi Golf Course on 1 November 2021.

Leading from the front on this has been Captain Khoo, with his weekly updates on successful ballots at the outstanding Seletar Golf Club (along with the other Section Members who are also members at Seletar). This humble scribe has also benefited from fellow SCC Kakis at Singapore Island Country Club, Sentosa, Warren, Orchid Country Club, etc., as no doubt have many others.

To all Section Members who are golf club members and took it upon yourselves to organise games for fellow Section Members - those golfing nomads amongst us thank you for your efforts!

Towards the tail-end of 2021, a group of golfers were able to set out for the challenge that is Changi Golf Club (CGC) on 1 November 2021; the weather decided to be uncooperative though, but the die-hards braved the elements while the more relaxed braved the Bar at CGC and the renowned hospitality of its members (albeit in accordance with safe measures)!

Lastly, as a sign of things to come, and perhaps the golf clubs also missing the revenues of event bookings, a game was arranged at SICC on 2 December 2021 and it was great to see so many Section Members (old & new) out on the course merrily swinging away.

SECTION AGM

At the Section AGM in December 2021, sitting Convenor Bala Supramaniam stepped down having completed his three years, and



The new Section Committee elected in December 2021. Seated, from left: Kok Kheng Guan, Vijay Jeyaratnam, Victor Olsen, Alvin Khoo. Standing, from left: Jagateesen Krishna, Chionh Chye Hion, Michael Daryanani, V Rajasekharan.











Golf Section at Singapore Island Country Club on 2 December 2021.

the Section thanks him immeasurably for his leadership and service during this exceptionally challenging period of ever-changing rules, safe-distancing measures, alerts (heightened or otherwise), etc. Rest assured that not being able to provide Section Members with golf was far more frustrating and challenging for the Section Committee than any of the customary irritations that come with normal event organisation.

The Section also thanks long-serving Committee Members Richard Loo and Colin Khong - both stalwarts and steadfast Section supporters who were always willing to provide the most valued of resources, time and effort.

Some new faces have appeared in your committee, including this scribe, and the full line-up is set out below.

- Convenor: Victor Olsen
- Captain: Alvin Khoo
- Secretary: Vijay Jeyaratnam
- Treasurer: V Rajasekharan
- Committee Members: Koh Kheng Guan, Jagateesan Krishna, Chionh Chye Hion and Mike Daryanani

LOOKING TO THE FUTURE

At the time of writing, we have started 2022 with the continued hope of more golf for the Section and a return to something that resembles the old norm. A very enjoyable social game was held at OCC with 20 flights heading out on Friday, 21 January 2022, and hot on the heels of that sees the return of a Section Calendar favourite, the ANG POW Game, which was held on 10 February at Warren Country Club with 178 golfers turning out for the game. More to follow as the year unfolds.

Until then, Go Low & Stay Safe!

Submitted on behalf of Section Convenor by:

Vijay Jeyaratnam (Golf Section Secretary - 2022)

HOCKEY



Front row, from left: Janice Tan, Natsuko Yoshiki, Subhas Nathan, Martijn de Blauwe, Intekhab Khan. Back row, from left: Bala Chandran, Jeremiah Thong, Chris Jones, Julian Michael, Gretel Cannon.
Photo insert: Abigail Rhodes, Nicholas Warner, Paul Topfer.

Convenor
Subhas Nathan

Immediate Past Convenor
Interkhab Khan
(co-opted)

Secretary
Bala Chandran

Treasurer
Martijn de Blauwe

Men's Captain
Chris Jones

Ladies Captain
Janice Tan

Men's Social Secretary
Julian Michael

Ladies Social Secretary
Abigail Rhodes

Committee Members
Nicholas Warner
Paul Topfer
Gretel Cannon
Natsuko Yoshiki

JSM Representative
Jeremiah Thong

Elected 21 November 2020 - 20 November 2021

2021 was the second year on the trot that we have not had competitive matches. After building a team glittered with talent that was making winning a sweet habit, the absence of competition had been hard to take.

However, we have rallied on and have enjoyed as much as we can with the small and very-small sided games that we are afforded on the Padang and Sengkang on Mondays, Wednesdays and Fridays.

We have also not let these bordering-on-new-normal strange times deter us from starting our very own Hockey Academy, The Hockey SCChool, in August 2021. In conjunction with this start, we organised The Hockey SCChool Sports Education Series and ran the first of three course in September 2021. The umpiring course was a big hit with our 10 attendees in the Gilmour Room. The Community Coaching Course and a First Aid course will soon come our way.

With some semblance of normality returning in terms of international travel, the Section remains hopeful that competition will return and with it larger-sided hockey as well.

SECTION ADMINISTRATION MATTERS

The Hockey Section Committee had six meetings between January 2021 and November 2021. A number of Subcommittee meetings were also held between the said period to discuss specific areas of the running of the Section which included a number of important issues such as innovative ideas of keeping the Section engaged during the period, having only limited number of players being allowed to train in either groups of two or five, the running of the SCC International Hockey 6s, what we need to do if national-level tournaments go ahead, continued distribution of the new kit, and the Section's budget.

The overall Section Membership is as follows as of November 2021: -

	2021	2020	2019	2018
Men	109	110	117	124
Ladies	21	24	26	21
Juniors - Male	24	42	50	46
Juniors - Female	25	22	33	37
Overall	179	198	226	228

We could not replace the usual exodus of juniors as they graduate and attend university (usually overseas). Additionally, due to COVID-19, some players appreciate that they cannot play competitively and thus have put off joining the Club. This state of affairs will change when competition is back on the horizon.

Average Age of Members			(% increase/decrease)
Males	2018	39.74	+5.03 years
	2019	39.15	
	2020	38.91	
	2021	43.94	
Females	2018	25.26	-1.33 years
	2019	27.86	
	2020	29.76	
	2021	28.43	
Whole Section	2018	36.06	+3.17 years
	2019	36.21	
	2020	36.78	
	2021	39.95	

The average age of male Members has increased as many juniors left and we have not been able to recruit boys into the Section in the last year. We will push to recruit more this coming year. It is noteworthy that this is the first year in which the average age of male Section Members has increased in four years.

The Ladies have seen a slight reduction in their average age as some senior Members have relocated and we have managed to recruit a number of juniors who have helped bring down the average age for the first time in four years.

The overall average age of the Section has gone up by 3.17 years to stand at 39.95 years, which is still young.

TOURNAMENT RESULTS

We did not participate in any tournaments this year.







Top two photos: A session of the Hockey Section's academy - The Hockey SCChool.
Bottom photo: The Hockey SCChool Sports Education Series Part 1 of 3 - An umpiring course led by two-time Olympic Games umpire Lim Hong Zhen.

KEY EVENTS

The launch of The Hockey SCChool

On Tuesday, 31 August 2021, 19 kids attended our very first The Hockey SCChool session on the Padang. This academy of the Hockey Section is now home to 27 kids. It runs for 12 sessions in one term and there will be Holiday Camps scheduled around both local and international school and public holidays.

Our very own head coach Kanan Packrisamy drives The Hockey SCChool and he has brought on experienced Senior Coach Paramjit Singh to assist him on the coaching side. SCC's very own Rachel Flynn, Toby Gresham and Hamish Clark assist on the coaching front as parent volunteers. Top flight players Phillippa Went and Kishon Sagayaraja complete the coaching team.



The wonderful efforts of these coaches have ensured that The Hockey SCChool offers the best coach to player ratio in Singapore. The SCChool is primed for expansion as we might offer a second session at the weekend.

Members' Cup

To encourage greater participation from the Section for our Padang training sessions, we expanded the existing Members' Cup to a full-fledged season-long league competition. The competition captured the imagination of the Members and attracted players who previously had not played before on the Padang.

However, new COVID-19 restrictions put paid to the Cup as we could not play 4-a-side from late March. We await its return and are sure it will be something all Members look forward to.

The Hockey SCChool Sports Education Series – Part 1 of 3

The Section, in order to keep the Members engaged during heightened COVID-19 measures, organized a one-day umpiring course. The Singapore Hockey Federation (SHF) appointed two-time Olympic Games umpire Lim Hong Zhen to run the course.

It was attended by 10 Section Members who all passed the course and can now embark on a career in umpiring if they have such designs. All the same, everyone thoroughly enjoyed the insightful and well-delivered session.

This was the first part of a planned three-part The Hockey SCChool Sports Education Series. The idea was to run a community coaching course and first aid course alongside this umpiring course in conjunction with the launch of The Hockey SCChool.

Social Events

Due to the current climate, we have not been able to organise nor attend any social events at the Club. We have missed the Club's Sports Awards, our very own annual awards dinner and of course our globally famed SCC 6's dinner party.

We are confident the social calendar will be fuller in 2022 and we all look forward to that.

New Hockey Kit

All active Section Members have been presented with their new kit and these have been well used at our many training sessions. The feedback has been good and we are excited to run out in these new kits during an impending new season of hockey which looks set to light all our lives in 2022.

Trainings at Padang

One of the highlights of these testing times is the return of regular hockey at the Padang. We have been training at the Padang every Monday and Wednesday consistently throughout this year.

We are thankful for the Club's Sports Department and groundmen who make this valuable experience possible with their tireless endeavours.

Farewell

Greg Reece from the Men's 1s returned to Australia after a number of title-winning hockey seasons. The Club could not do a proper farewell party as was customary but fond safe travels were wished safe distancely.

Living with COVID-19 is not for the faint hearted and that too without proper hockey competition is truly demanding. However, we have managed to meet our Section Members in different groups and sizes over the course of the year and somehow make do with the small-sided hockey we are now being served. We look forward to COVID-19 free days or COVID-19 restriction free days, whichever comes first.

Subhas Nathan

Hockey Section Convenor

NETBALL



From left: Nanthini Viknesh, Genevieve Guiney, Xin He Annamei Forbes, Ranjini Visvalingam.
Not in photo: Kyesha Abdullah, Jennifer Ng, Rosie CM Vavasour.

Convenor
Nanthini Viknesh

Secretary
Kyesha Abdullah

Treasurer
Ranjini Visvalingam

Captain
Genevieve Guiney

JSM Representative
Jennifer Ng

Committee Member (Social)
Rosie CM Vavasour

Elected 19 November 2020 - 14 January 2022

The Netball Section is a place for all players young or the young at heart. Our youngest player is 13 and youngest-at heart player is 58. We also have a broad profile of supporting Social Members whose valued support we will always be grateful for.

The Section usually trains once a week on Wednesday evenings from 7pm - 9pm after which players gather for dinner or post training drinks to catch up on life outside of netball. Pre-pandemic, we also held regular bi-monthly themed dinner nights to which all Members of the Section would be invited to.

Pandemic drama aside, the Section usually has a packed netball-related calendar in which we host the pre-season league for 36 teams in Singapore, field four to five teams in the main National League, either host or participate in the end of year league, participate in various fun/competitive carnivals throughout the year, run a junior schools carnival to build our pipeline in November and partake in at least three tours. Somehow, we still manage to fit in our socials and participate in Club events and initiatives such as InterSections, workshops etc.

NATIONALS 2021

We managed to field three strong teams comprised entirely of our juniors for a short-lived modified Nationals season in 2021 which was prematurely cut short when restrictions changed yet again.



While the wheel was reinvented to a completely foreign format that no one had ever played before, all three teams produced some quality results in the three matches they managed to play. Considering the format and that none of the teams had ever played together before, it was a great achievement which we were unfortunately unable to finish off.

JUNIORS

With more uncertainty than the year before, we found ourselves losing many juniors due to families relocating and moving back home. However, we are confident of a new launch of the junior academy in 2022 and with sports gradually resuming, we will be able to re- develop and rebuild our pipeline of strong junior players.

PANDEMIC TRAINING

With no new leagues in sight, our focus for training had to shift too. It was the perfect timing to organize something we could have never pre-pandemic: the opportunity to organize specialized skill trainings. Not a shooter during the 'GA/GS training'? You'll still be admitted to training but on a strength-focused training then! The overall dwindling numbers and lack of leagues never once dampened our competitive spirit. Every girl for herself: a game of fastest fingers first every Monday morning when the training list gets officially released, just to make it to the 16-slot max training sessions.

With the constant change in restrictions from five pax to two pax to five pax to eight pax and back to two pax and five pax again, many in Singapore have been left wondering what 2021 had in store. We have welcomed some babies, some new Sport Members and some Juniors over the course of 2021.

JOIN US

Netball is a tough sport and most definitely not a "girls sport" as it is usually misconstrued to be. We are however, open to all levels of players from those learning to those wanting some seriously competitive games and training. A true team sport, a Netball team is truly as strong as its weakest link – building camaraderie, skills, trust among a whole host of other skills besides just the technicalities of the sport. We are looking forward to restrictions easing up and to more netball in 2022!

THANK YOU

The Netball Section would like to thank the Club, its staff, the General Committee, and the Games Control Board Chairman in what has been an even funnier year than 2020.

We would like to thank the outgoing Section Committee for their contributions to the Section and welcome the incoming Committee. On behalf of my Committee, I would also like to thank all our Section Members - playing and social - for their continued support of our initiatives and the Section through these annoyingly strange strange times! Here's to a better 2022.

Nanthini Viknesh

Netball Section Convenor (2020 - 2021)

RUGBY



From left: Jeremy Bird, Bryan Lim, Henry Winter, Murray Wyllie, James Drudy, Jack Whiskin.

Convenor
Henry Winter

Captain
Murray Wyllie

Secretary
Jeremy Bird

Treasurer
James Drudy

JSM Representative
Bryan Lim

Social Secretary
Jack Whiskin

Elected 22 January 2021

Having not played a single second of rugby union since the last annual report, the Rugby Section has had to find other ways to keep itself busy over 2021. Below we discuss a little bit of what the SCC Rugby Section and the Academy have been getting up to over the past 12 months.

BALI MEMORIAL 2021

On 12 October 2021, we commemorated the 19th anniversary of the Bali bombings which killed 202 people, including eight members of the SCC Rugby Section – Charlie Vanrenen, Chris Bradford, Chris Kays, Chris Redman, Dave Kent, Neil Bowler, Peter Record and Tim Arnold.

For the SCC Rugby Section's most important annual event, the Club hosted a traditional dawn service complete with bagpipers with words from Section Convenor Henry Winter, Sam Sharpe, John Leung, and a poem by Club Captain Murray Wylie.

COVID-19 compliant commemorations continued through lunch and then on to STUMPS Terrace, where a new tradition – The (sic) Long (sic) Distance Shoe Throw – may well have been born…









From top left corner, clockwise: SCC Rugby Bali Memorial 2021; photoshoot for Rolls-Royce; Henry Winter and Declan Martens in 1 Play Sports' television programme "Rugby Lives Here"; some Rugby Members who participated in MOvember.

COMMUNITY OUTREACH, MODELLING, TELEVISION PUNDITRY AND CHARITABLE FUNDRAISING

The Rugby Section has never been solely about playing the great game of rugby union. We are also strong contributors to the community and enjoy throwing our considerable heft behind some very worthy causes, including:

- In January, the men from the Rugby Section (and their better halves) appeared en masse at the SCC Beach Clean Up to help clear waste from Singapore's coastal areas along East Coast Park. Director of Rugby Matthew Head claims to have picked up two shopping bags of cigarette butts; however it turns out he was just following Social Secretary Jack Whiskin on his usual daily walk along the coastline.

- In February, in a celebration of varying body shapes and "Premium Ruggedness" (whatever that is), several plus sized models from the Section helped promote Rolls-Royces' new SUV – the Cullinan.

- In March, 1st XV Captain Declan Martens and I were invited onto 1 Play Sports' television programme "Rugby Lives Here". We were interviewed about the SCC Rugby Section's uniquely inclusive culture, how we are building a sense of camaraderie amongst the large and diverse playing group, how we are creating a pipeline of talent from the Academy through to the senior grades, our Club's long rugby history, and what it is like playing on one of the best rugby grounds on the planet – the Padang… a distant memory now unfortunately!

- In November, a dozen Members of the Rugby Section participated in MOvember – in which they grew moustaches, ran long distances, and raised money for the very worthy causes of suicide prevention and prostate cancer. By the time the shaving cream was lathered on 1 December, the boys had run over 1,500km and raised over $12,000! A huge effort by those top lips.



KEEPING ACTIVE AND ATTEMPTING OTHER SPORTS

On the topic of long runs and dubious body hair, Club stalwart and red card magnet Rob "the Rat" Valsler anchored the Rugby Section's domination of the inaugural SCC Olympic Virtual Run & Walk 2021. The Rat ran a mind-boggling 181.04km in one sitting to comfortably win the Men's Longest Run. The things we do to get out of mowing the lawn! Richard Cook also took out the Masters 6km and the Section the Longest Run and Longest Walk. Fantastic work by all involved.

Other than the semi-competitive jazzercize that many Section Members endure at Section sponsor F45's studios, games of tennis and the odd game of lawn bowls, the closest we came to competition (and rugby for that matter) was the Modified Touch Rugby we played in the middle of the year. The modifications were so that the games were COVID-19 compliant (and more complicated than a Soviet nuclear handbook).

Teams of six were randomly selected, with only four permitted to play each night. Each game had three attacking players playing against two defenders (to keep within the five pax limit), over two four-minute halves. Each team played three games a night over a 13-week competition. By the time the five pax limit was reduced back to two – causing the season to be abandoned – the leader board was anyone's guess but credit to the coaching team and the Sports Department for allowing us to get in over 420 games in which over 3,000 tries were scored in very difficult circumstances. While Casey Mee (prematurely) declared his team the winner before kicking the only remaining ball onto the Club roof, we called it a tie between Modified Touch and the Delta Strain – though many of us were salivating about the prospect of a rematch between the blue team comprising Ben "Rocky Balboa" Radclyffe and the orange team featuring Andrew "Apollo Creed" Wheble.

SCC RUGBY ACADEMY

Despite the trying times the SCC Rugby Academy continues to grow from strength to strength. In the nine years since it was established, the Academy now has close to 600 youngsters from around 100 local and international schools, making it one of the biggest and most successful junior rugby clubs in South East Asia.

At the time of writing, the junior teams had been successfully having COVID-19 compliant run-arounds on Saturday mornings for the last several months – full credit to the kids and parents involved – and the Colts (u17s) were imminently about to resume training. Our Under17s are an important part of the pipeline bridging the Academy and the senior men's Section.

Led by Brendan Nolan, the Academy is an amazing compliment to the men's Section. Not only is it our main source of younger players, it also enshrines our inclusive, fun and community-minded rugby culture. In particular, we look forward to working with the Academy to help build women's rugby in Singapore and work towards having a women's rugby team in our senior ranks.

SIGNING OFF

On behalf of the Rugby Section, I would like to thank the Club, its staff, the General Committee, the Games Control Board Chairman and, in particular, the Rules & Membership Subcommittee in what has been another trying year. Faced with very difficult circumstances and a rugby playing group itching to socialise and get back on the field, they have all done an incredible job in keeping the show on the road. On behalf of the Section Committee, I would also like to thank every Section Member for their patience and their contributions over the past year. #justiceforthegilmoreseven

This will also be my last Annual Report as Rugby Section Convenor, with my three-year term coming to an end. While we all would have rather spent the last year playing rugby on the Padang, touring throughout the region and beyond, holding after-match functions, and nursing sore heads and bodies on Sunday, the Pangolin's Kiss had other ideas.

In the face of this adversity, I am extremely proud of what we have managed to achieve off the field, our contributions to the Club and broader community, and the opportunities we have taken to keep our wonderful and inclusive SCC rugby culture intact – based on unity, camaraderie and respect. I strongly believe that the Rugby Section is well placed to make the most of the post-pandemic world, whenever that emerges. With full coffers and more cabin fever than would have been felt than in the final hours of the Kursk, we look forward to a busy rugby, hosting and touring (and repeat) schedule! Watch this space…

Yours in rugby,

Henry Winter

Rugby Section Convenor

SQUASH



From left: Robbie Lyons, Sarat Chandran, Rahul Khare, Benedict Chandler.
Photo insert: Andrea Nicholas, Jodee Lee, Bryden Yong, Mohamed Rizal.

Convenor
Rahul Khare

Secretary
Andrea Nicholas

Treasurer
Sarat Chandran

Men's Captain
Robbie Lyons

Ladies' Captain
Jodee Lee

JSM Representative
Bryden Yong

Committee Members
Benedict Chandler
Mohamed Rizal

Elected 6 February 2021 - 12 February 2022

In 2021, sporting events continued to be impacted due to safe management restrictions but we tried to carry on playing squash as much as we could. We had to adapt due to the ever-changing regulations but we were fortunate that it did not deter us from playing the sport we love so much.

PARTICIPATION FROM SCC PLAYERS IN NATIONAL TOURNAMENTS

Due to the ongoing restrictions, the National Squash League was cancelled for the second year in a row. However, SSRA (Singapore Squash Rackets Association) organized various tournaments and quite a few of our SCC players participated in them.

Here are some of the notable results:

Player	Tournament	Result
Aaron Liang	Dymon Asia 2021 SG Squash Circuit 1	Runner-Up (Mixed Open)
Vicky Lai	Dymon Asia 2021 SG Squash Circuit 1	Runner-Up (Women's Division II)
Ong Zhe Sim	Oncocare SG Squash Junior Circuit 1st Leg	Winner (Girls Under 15)
Theodore Chua	Oncocare SG Squash Junior Circuit 1st Leg	Runner-Up (Boys Under 19)
Tom Bilyard	Marigold SG Masters 2021	Third Place (40 years and above)
Au Yeong Wai Yhann	Marigold National Squash Championship	Winner (Women's)
Aaron Liang	Marigold National Squash Championship	Runner-Up (Men's)
Shaivi Rau	Marigold SG Squash Circuit 2021	Winner (Women's Division II)
Ong Zhe Sim	Oncocare National Junior Squash Championship	Runner Up (Girls Under 15)
Au Yeong Wai Yhann	Marigold SGSquash Closed Satellite 2021	Winner (Women's)
Aaron Liang	Marigold SGSquash Closed Satellite 2021	Runner-Up (Men's)

PARTICIPATION FROM SCC PLAYERS IN INTERNATIONAL TOURNAMENTS

Team Singapore participated in the 20th Asian Team Championships held in Kuala Lumpur from 30 November to 4 December 2021. Out of the four players who represented our country, three were from SCC. Congratulations to Aaron Liang, Man Tong Chua and Jerome Aw for being part of the team.

Team Singapore also participated in the Thailand Individual Squash Championships held in Pattaya from 15 to 17 December 2021. Out of the eight players in the team, five were from SCC. Congratulations to Aaron Liang, Jerome Aw, Kieren Tan, Ong Zhe Sim and Vicky Lai for being selected to represent our country.

A special mention to Au Yeong Wai Yhann who ended a tremendous year by reaching the semifinals of the Czech Pro Series VI 2021. En route to the semifinals, she defeated the Number 1 seed and World Number 49 Anna Serme by three games to one. Wai Yhann is currently studying Psychology at UWE Bristol and trains with world renowned coach Hadrian Stiff who also coaches Mohammad El Shorbagy. She trains for 18-20 hours a week while also pursuing her university degree. All of us at SCC Squash wish her lots of success in the days to come.



From top: Aaron Liang and Vivian Rhamanan, our finalists for the Club Championship Men's Open category; Joy Lim and Au Yeong Wai Yhann, our finalists for the Club Championships Women's Open category; Tay Zi Hang and his UCSC opponent at the UCSC friendly; Philip McKechnie and his UCSC opponent at the UCSC friendly.



Squash Members with their gift set of a customised sweat bag and towel.

FRIENDLY TOURNAMENT

Before the more stringent restrictions came in effect in Q2 2021, we managed to host a friendly tournament with UCSC (United Condo Squash Club). UCSC has a strong line up of players across all grades. We played a total of eight matches and SCC was the winner.

BAG AND TOWEL DISTRIBUTION

During December 2021 and January 2022, each Member of the Section was given a gift set containing a customised sweat bag and towel. The bag can be used to store soiled clothes and is washable. The Members liked the items very much and we hope that they use them for a long time.

JOINERS AND LEAVERS

The year saw quite a big churn in the number of Section Members. We lost close to 45 Members but also gained close to 50. Some notable leavers were Kevin Connors (our former Convenor), Stuart Whitehead, Eleanor Tan, Kingsley Wood and Carloyn Shreeve. We have very fond memories with each of them and we hope to see them back at SCC.

OUR PLAN FOR 2022

As things begin to open up, we will bring more activities to our Section Members. The first is a friendly tournament with Hollandse Club scheduled for first week of February. It will be followed by POT Games with Tanglin Club that are scheduled for end-February / beginning of March. We will continue to engage other clubs and bring more such tournaments for our players.

We are hoping that the National Squash League will resume this year. A lot of our players, especially the juniors, have been training hard and we would like to see their efforts bring success to our Club.

The Section Committee is also working with the Sports Department to start a Squash Academy at SCC. The Club currently has many academies and all of them are very successful in grooming fresh talent for the Club. The details will be shared with the Members once they are finalized.

We will also resume Adult Training Program to help our Members improve their game.

SUMMARY

Squash was one of the few Sections that managed to keep things going and it would not have been possible without the help of the Games Control Board and the Sports Department. The Sports Department always responds to our needs and helps us navigate through the various regulations. Some of us may feel a bit aggrieved when asked to put on their masks after the game but please do remember, they are simply following the regulations and non-adherence can lead to the Club falling foul of the authorities.

To conclude, I would like to thank all the Section Committee Members - Andrea, Sarat, Robbie, Jodee, Bryden, Ben, Rizal, Mahes, Yann, Phil, Zi Hang, Dawn and Reuben who have been instrumental in keeping things going. Without their support and commitment, we would not have been able to achieve what we have. A special mention to Zi Hang who has been working on several initiatives and I hope to see him take larger roles in the Section Committee in the future.

Rahul Khare

Squash Section Convenor

TENNIS



From left: Rehmat Johal, Emilie Wolff, Abhinav Vijay, Eugene Lim, Soenke Langhoff, Vishal Vijay, Miheer Lall, Darren Wilson.

Convenor
Vishal Vijay

Secretary
Emilie Wolff

Treasurer
Abhinav Vijay

Men's Captain
Darren Wilson

Ladies' Captain
Rehmat Johal (co-opted)

JSM Representative
Sooenke Langhoff

Committee Members
Eugene Lim
Miheer Lall (co-opted)

Elected 28 November 2020 - 17 January 2022

2021 was a great year for Tennis at the Club. Despite the numerous kick serves aimed at us by the pandemic, I am proud to report that with the exception of two weeks in June, we have been able to play tennis at the Club right through the year. Our Section Members have remained resilient and committed to the game they love and have patiently worked with the Section Committee and the Club to comply with changes in safe management measures and court timings without much fuss. Again, the Club has been exceptional this year, recognizing the important role that tennis plays in the daily lives of our Members and have strived to keep the courts open. Many thanks to especially to Games Control Board Chairman Martin Goerojo, Wendy Foo, and Janet Ng for their efforts here.

Before going into specific highlights, I want to thank the 2020/2021 Tennis Section Committee Members for their time, commitment, and dedication. As a team, we can take a lot of pride in the numerous achievements we have been able to attain in 2021

MEMBERSHIP

I'm happy to report that Membership in the Section has grown from 623 Ordinary, Term and Sports Members to 769 Members in the past 12 months - a gain of 146 Members which represents a 23% increase in membership. This makes the Tennis Section by far and away the largest Sports Section in the Club,





and I guess everyone would have noticed the increase in Members with how robust the competition for courts has become.

It is with this increase in mind that we have gone about increasing the availability of the hard courts as well as the grass court on the Padang. The grass court has been well received by our Members and one of the priorities for the new Section Committee is to see how we can improve the court availability even further to accommodate even more increases in Section membership. It was great to see a few submissions of pictures of the grass court making it to the Club's photography competition, cementing its position as one of the most picturesque spots in Singapore to play tennis!

I would like to take this opportunity to put on record my thanks for Eugene, our social rep, who managed our weekly Friday Socials so brilliantly over the past 12 months. It was not an easy task and he worked to ensure that the sessions became more inclusive as well by introducing specific slots for new Members to attend. The Socials are meant for players of all abilities, ages and fandoms (Nadal, Djokovic and Federer fans welcome) and I urge everyone here to come down when they can to have a hit.

While we saw a large gain in membership, we were saddened to see it drop by 1 in September 2021 with the passing of a much beloved Member of the Section in Bakul Parikh. He was an ever-present fixture at our Friday night socials and almost everyone that played with him will remember his infectious laugh and booming forehands. We mourn his loss and will look to hold a social tournament soon in his honour with a charity component as well.

OUR TENNIS ACHIEVEMENTS

I am happy to report that we exceeded our 2020 results in 2021 and continued our status as the eminent tennis club in Singapore based on the results from the Singapore Tennis Association (STA) national interclub tournament with a total of six titles. At the time of writing, we have an opportunity to capture a seventh with Eugene leading the Men's D team into the Doubles League semi-finals. All the best to them.

These results are something that we strive for with our teams across the A to D divisions training hard every week. In addition, the great results act as a magnet for more Members to join the Club and the Tennis Section. For anyone here who is looking to contribute as a member of the playing teams, do reach out to the Section Committee to set up a trial.

STA tournament – Winner (6 titles)	**STA tournament – Runners-up (1)**
A Men's team – 2021 Singles League	A Women's team – 2021 Doubles Knockout
A Men's team – 2021 Doubles League	D Men's Team – 2021 Doubles League
A Women's team – 2021 Singles League	
A Women's team – 2021 Doubles League	
B Men's team – 2021 Singles League	
B Men's team – 2021 Doubles Knockout	

JUNIOR SPORTS MEMBER PROGRAM

Our Junior Sports Member program is as robust as ever with 37 JSMs enrolled, most of whom are active Members of our Club teams. We do have some JSMs who are inactive due to studies abroad but will resume playing for the Club when they return. In our Men's A team for example, we have seven Junior Members making up the backbone of the team. One of our juniors, Shaheed Alam, remains one of Singapore's top local players and featured in the Singapore ATP tournament held in March. He also recently won the Pesta Sukan national title after beating out a 128-player draw.

Our juniors remain a source of strong pride for the Club, and we look forward to them continuing to play for us for many years and ultimately converting to and contributing as Ordinary or Sports Members when their time comes. I started as a Junior Member more than 20 years ago and hope to see another Convenor come out of our current batch.



COACHING UPDATE

In October 2020, SCC signed on Befit (also known as Movement Buddy) as the Tennis Coaching Service Provider. I am happy to see how Christo and his team have been able to grow the program since and it is a common sight to see coaching sessions taking place on our hard and grass courts. Christo has also prioritized kids' coaching and it is fantastic to see the success of their recent holiday programs which saw a number of 4–12-year-olds come down to the Club to swing a racket. The hope is that these and other similar efforts will light a lifelong love for the game in these kids, and lead to a few of them graduating into our Club teams as well! If anyone is interested in improving their game, I would recommend getting in touch with Christo and the Committee is happy to make an introduction if needed.

CLUB CHAMPIONSHIPS

In February 2021 we held our annual club championships. The competition was fierce and ultimately led to pulsating finals in the Men's, Ladies and Social categories. Guillermo bested Shaheed in a tight 3 setter in the Men's event, while Rehmat triumphed over Audrey in the Ladies. In the Social event we saw Steve Rhodes beating Kevin Cumbers, a past-year Convenor himself, for the title. We were hoping to hold a doubles tournament in 2021 as well but that had to be put on hold due to the COVID-19 tightened restrictions. However, the Section Committee will be aiming to hold both the singles and doubles tournaments in 2022.

SECTION SWAG

Section shirts remain available for purchase in limited sizes. We are planning to place a fresh order soon for new jerseys with a fresh look so do look out for that. We do have masks available for Section Members and have a few here to give out for anyone who does not have one. Lastly, we hope to see Section shock absorbers, wrist bands, caps, and socks soon!

Vishal Vijay

Tennis Section Convenor



Scenes from SCC Club Championships

WINE CIRCLE



From left: Benjamin Hughes, Yap Giau Peck, Naveen Gupta, Chua Soo Keng, Andrew Yeo, Tushar Doshi.

Convenor
Naveen Gupta

Secretary
Andrew Yeo

Treasurer
Chua Soo Keng

Events Coordinator
Yap Giau Peck

Committee Members
Tushar Doshi
Benjamin Hughes

Elected 20 February 2021

The 2021-22 year turned out to be a significant milestone in the history of the Wine Circle. Despite severe obstacles posed by COVID-19 related restrictions, the Wine Circle grew from strength to strength and delivered immense value to its Members.

MEMBERSHIP

The Membership of the Wine Circle grew by 45% i.e. from 155 members when the current Section Committee took charge, to 225 Members at the end of December 2021.

This increase in membership seemed to be due to the organisation of events each month as well as some very attractive promotions and giveaways.

LAUNCH OF THE WINE CIRCLE LOGO AND MERCHANDISE

To create a brand identity for the Wine Circle, the Section Committee engaged a professional designer to create a logo for the Wine Circle. The logo (below) embodied the values and messaging of SCC while creating a distinct identity for the Wine Circle.

This logo was used for the purpose of creating lapel pins and polo shirts which were offered complimentary to the Members of the Wine Circle till a cut-off date.

Beyond that cut-off, Members have the option to purchase the merchandise at a nominal price subject to minimum order quantity restrictions.



EVENTS AND PROMOTIONS

The circle was able to organise an event or a promotion each month which were offered complimentary or at an extremely attractive discount to the Members. The list of events is as below:

Event / Promotion	Brief description	Member Price	Actual value of event
Old World V/S New World Wines (In-Person)	The course focused on red wines, and participants were able to sample 10 different wines in five flights of tastings, each with an old world and new world take on the various grape varietals	SGD 48	SGD 90+
The Discovery Of Italian Wines (In-Person)	Educational tasting workshop of 10 award winning and recognized wines using 8 white and 12 red grape varietals	SGD 40	SGD 95
Introduction To Petersons Wines (Virtual)	Australian winery present directly in Singapore showcased their range of reds, white and sparkling wines	SGD 20	SGD 75
Red & White Promotion	During the national day month, each member could partake of 2 offers: a. Buy one, Get one free b. Two glasses of house pour completely complimentary	SGD 17.60	SGD 35.20
Challenging The Classics (Virtual)	Discovering great, easier on the pocket wines from outside of Bordeaux and Burgundy regions of France	SGD 20	SGD 70
Insight Into The World Of Chinese Wines (Virtual)	A first of its kind event on Chinese wines featuring wines from wineries from some the best wine growing regions of China - Ningxia & Xinjiang.	SGD 18	SGD 70
Cheese Pairing With Wine (Virtual)	In a unique twist to the pairing of wine with cheese, Fonterra - one of the world's prominent cheese companies, shared how to pair wines with cheeses	SGD 18	SGD 85
Sparkling Wine Promotion	Each member could partake of a glass of Verve Cliequot Ponsardin Brut Champagne and a Bottega Prosecco Millesimate Brut complimentary	Nil	SGD 36.80
Free Corkage Vouchers	Each member could avail of two corkage-free bottles of wine at the club	Nil	SGD 50
Complimentary Lapel Pin	Up to a certain cut-off date, all members were offered a complimentary lapel pin with the Wine Circle logo	Nil	SGD 15
Complimentary Polo Shirt	Up to a certain cut-off date, all members were offered a fine cotton complimentary polo shirt	Nil	SGD 25



















TEQBALL WITH HUNGARIAN AMBASSADOR

3 February 2021







SCC - SPORTCARES CRICKET SPORT CLINICS

13, 15, 16, 20 March 2021















SCC - FAS GRASSROOTS COACHING COURSE

17 - 18 April 2021









SPORTS FIRST AID COURSE

3 - 4 July 2021









SCC OLYMPIC VIRTUAL RUN & WALK 2021

27 July - 8 August 2021



SCC - SBA BASKETBALL CAMP

September - October 2021













SCC SPORTS CAMP @ PADANG

6 - 8 September 2021



















SCC MULTI-ACTIVITY FUN CAMP

27 - 29 December 2021

















FINANCIAL STATEMENTS

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Society No. S61SS0079D

Singapore Cricket Club

Annual Financial Statements
31 December 2021



Singapore Cricket Club

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Singapore Cricket Club

Statement by the General Committee to the members of Singapore Cricket Club

We, Zoher Saleh Motiwalla and Hamish Alexander Christie, being two of the General Committee, do hereby state that, in the opinion of the General Committee,

(a) the financial statements of Singapore Cricket Club (the "Club") are drawn up so as to give a true and fair view of the financial position of the Club as at 31 December 2021 and of the financial performance, changes in funds and cash flows of the Club for the year ended on that date in accordance with the provisions of the Societies Act, Chapter 311 and Singapore Financial Reporting Standards; and

(b) at the date of this statement, there are reasonable grounds to believe that the Club will be able to pay its debts as and when they fall due.

The General Committee has, on the date of this statement, authorised these financial statements for issue.

On behalf of the General Committee:



Zoher Saleh Motiwalla
President



Hamish Alexander Christie
Finance Member

7 March 2022

Report on the audit of the financial statements

Opinion

We have audited the financial statements of Singapore Cricket Club (the "Club"), which comprise the balance sheet as at 31 December 2021, and the income statement, statement of changes in funds and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Societies Act (the Act) and Financial Reporting Standards in Singapore (FRSs) so as to give a true and fair view of the state of affairs of the Club as at 31 December 2021 and the results, changes in funds and cash flows of the Club for the year ended on that date.

Basis for opinion

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Club in accordance with the Accounting and Corporate Regulatory Authority (ACRA) Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

Management is responsible for other information. The other information comprises the information included in the annual report and Statement by the General Committee set out on page 1.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of management and General Committee for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the provisions of the Act and FRSs, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Club's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless there is intention to wind up the Club or for the Club to cease operations, or has no realistic alternative but to do so.

The General Committee's responsibilities include overseeing the Club's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Club's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Club's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Club to cease to continue as a going concern.

Auditor's responsibilities for the audit of the financial statements (cont'd)

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on other legal and regulatory requirements

In our opinion, the accounting and other records required by the Societies Regulations enacted under the Act to be kept by the Society have been properly kept in accordance with those Regulations.

Ernst & Young LLP

Public Accountants and
Chartered Accountants
Singapore

7 March 2022

Singapore Cricket Club

Balance sheet
As at 31 December 2021

	Note	2021	2020
		$	$
Non–current assets			
Property, plant and equipment	4	15,713,211	16,928,016
Current assets			
Inventories	6	222,658	256,574
Members' accounts	7	1,891,432	1,780,850
Other receivables	8	353,641	510,958
Financial asset at fair value through profit or loss	9	5,019,857	–
Cash and cash equivalents	10	23,433,328	27,041,101
		30,920,916	29,589,483
Total assets		46,634,127	46,517,499
Current liabilities			
Trade and other payables	11	4,322,194	4,106,770
Members' deposits	12	1,347,574	1,330,584
Income tax payable		4,034	24,032
		5,673,802	5,461,386
Non-current liabilities			
Other payables	11	46,048	65,900
Total liabilities		5,719,850	5,527,286
Funds			
Accumulated fund	13	20,476,982	22,247,819
Sinking fund	14	20,437,295	18,742,394
Total funds		40,914,277	40,990,213
Total liabilities and funds		46,634,127	46,517,499

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

Singapore Cricket Club

Income statement
For the financial year ended 31 December 2021

	Note	2021	2020
		$	$
Continuing operations			
Operating revenue			
Subscriptions fees		5,347,800	5,480,649
Food and beverage	15	6,098,003	4,559,618
Social events	16	12,491	16,020
Sports and recreation	17	2,042,925	1,813,233
Carpark		712,708	717,890
Other income	18	270,761	119,482
Total operating revenue		14,484,688	12,706,892
Operating expenditure			
Food and beverage			
- Cost of sales	15	(2,520,474)	(2,067,312)
- Staff cost and other operating costs	15	(5,133,133)	(4,903,790)
Social events	16	(107,826)	(167,028)
Sports and recreation	17	(2,247,315)	(2,131,585)
Management and other staff costs	19	(3,097,450)	(2,816,505)
Depreciation (excluding right-of-use-assets)		(2,026,332)	(2,073,443)
Property maintenance	20	(844,067)	(859,571)
Property tax expenses	21	(242,400)	(241,800)
Office and administration	22	(258,511)	(246,007)
General expenses	23	(267,482)	(351,961)
Total operating expenditure		(16,744,990)	(15,859,002)
Operating deficit		(2,260,302)	(3,152,110)
Non-operating income			
Membership transfer fees		1,290,000	1,050,000
Conversion fees		362,056	312,040
Government grants		508,946	1,754,204
Gain on financial asset at fair value through profit or loss		19,857	–
Interest from deposits		52,456	284,691
		2,233,315	3,400,935
(Deficit)/surplus for the year before income tax from continuing operations	24	(26,987)	248,825
Income tax expense	25	(10,974)	(29,413)
(Deficit)/surplus for the year from continuing operations		(37,961)	219,412
Discontinued operations – fruit machines			
Operating revenue		374,696	297,563
Operating expenditure		(412,671)	(347,837)
Deficit for the year from discontinued operations	26	(37,975)	(50,274)
(Deficit)/surplus for the year representing total comprehensive income for the year		(75,936)	169,138

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

Singapore Cricket Club

Statement of changes in funds
For the financial year ended 31 December 2021

	Accumulated fund	Sinking fund	Total
	$	$	$
At 1 January 2020	23,672,459	17,148,616	40,821,075
Transfer from accumulated fund to sinking fund (Note 14)	(1,593,778)	1,593,778	–
Surplus for the year, representing total comprehensive income for the financial year	169,138	–	169,138
At 31 December 2020 and 1 January 2021	22,247,819	18,742,394	40,990,213
Transfer from accumulated fund to sinking fund (Note 14)	(1,694,901)	1,694,901	–
Deficit for the year, representing total comprehensive income for the financial year	(75,936)	–	(75,936)
At 31 December 2021	20,476,982	20,437,295	40,914,277

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

Singapore Cricket Club

Statement of cash flows
For the financial year ended 31 December 2021

	Note	2021	2020
		$	$
Cash flows from operating activities			
Operating deficit from continuing operations		(2,260,302)	(3,152,110)
Operating deficit from discontinued operations		(37,975)	(50,274)
Operating deficit		(2,298,277)	(3,202,384)
Adjustments for:			
Depreciation of property, plant and equipment	4	2,237,191	2,291,202
Government grants	24	508,946	1,754,204
(Write back)/allowance for doubtful debts	22	(14,371)	1,221
Interest expense on lease liabilities	5	11,535	25,586
Property, plant and equipment written off	4	3,224	–
Operating cash flows before changes in working capital		448,248	869,829
Changes in working capital			
Increase in members' accounts		(110,582)	(56,218)
Decrease/(increase) in inventories		33,916	(70,039)
Decrease in other receivables		171,688	1,558,051
Increase/(decrease) in trade and other payables		421,723	(132,017)
Cash flows generated from operations		964,993	2,169,606
Income tax paid		(30,972)	(46,367)
Net cash flows generated from operating activities		934,021	2,123,239
Investing activities:			
Purchase of property, plant and equipment	4	(1,093,478)	(247,884)
Grant received for property, plant and equipment	4	59,130	–
Fixed deposits with maturities exceeding three months		–	15,548,580
Purchase of debt securities		(5,000,000)	–
Net cash flows (used in)/generated from investing activities		(6,034,348)	15,300,696
Financing activities:			
Members' deposits received		16,990	14,670
Membership transfer fees		1,290,000	1,050,000
Conversion fees		362,056	312,040
Interest received		52,456	284,691
Interest paid on lease liabilities		(11,535)	(25,586)
Payment of principal portion of lease liabilities		(217,413)	(210,382)
Net cash generated from financing activities		1,492,554	1,425,433
Net (decrease)/increase in cash and cash equivalents		(3,607,773)	18,849,368
Cash and cash equivalents at beginning of year		27,041,101	8,191,733
Cash and cash equivalents at end of year	10	23,433,328	27,041,101

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

1. Corporate information

Singapore Cricket Club (the "Club"), is registered under the Societies Act with its principal place of business and registered office at Connaught Drive, Singapore 179681.

The principal activities of the Club are to promote and carry on a sports and social club for its members.

2. Summary of significant accounting policies

2.1 *Basis of preparation*

The financial statements of the Club have been prepared in accordance with Singapore Financial Reporting Standards (FRS) and the Societies Act.

The financial statements have been prepared on the historical cost basis except as disclosed in the accounting policies below.

The financial statements are presented in Singapore Dollars (SGD or $).

2.2 *Changes in accounting policies*

The accounting policies adopted are consistent with those of the previous financial year except in the current financial year, the Club has adopted all the new and revised standards which are effective for annual financial periods beginning on or after 1 January 2021. The adoption of these new/revised FRSs and INT FRSs did not have any significant effect on the financial performance or position of the Club.

2.3 *Standards and amendments issued but not yet effective*

The Club has not adopted the following standards and amendments that have been issued but not yet effective:

Description	*Effective for annual periods beginning on or after*
Amendment to FRS 116 *Leases*: Covid-19-Related Rent Concessions beyond 30 June 2021	1 April 2021
Amendments to FRS 16 *Property, Plant and Equipment*: Proceeds before Intended Use	1 January 2022
Amendments to FRS 37 *Provisions, Contingent Liabilities and Contingent Assets*: Onerous Contracts – Cost of Fulfilling a Contract	1 January 2022
Annual Improvements to FRSs 2018-2020	1 January 2022
Amendments to FRS 1 *Presentation of Financial Statements*: Classification of Liabilities as Current or Non-current	1 January 2023
Amendments to FRS 1 *Presentation of Financial Statements* and FRS Practice Statement 2: Disclosure of Accounting Policies	1 January 2023
Amendments to FRS 8 *Accounting Policies, Changes in Accounting Estimates and Errors:* Definition of Accounting Estimates	1 January 2023
Amendments to FRS 12 *Income Taxes:* Deferred Tax related to Assets and Liabilities arising from a Single Transaction	1 January 2023

2. Summary of significant accounting policies (cont'd)

2.3 *Standards and amendments issued but not yet effective (cont'd)*

Description	Effective for annual periods beginning on or after
Amendments to FRS 110 *Consolidated Financial Statements* and FRS 28 *Investments in Associates and Joint Ventures:* Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	Date to be determined

The General Committee expects that the adoption of the standards and amendments above will have no material impact on the financial statements in the period of initial application.

2.4 *Functional and foreign currency*

(a) *Functional currency*

The General Committee has determined the currency of the primary economic environment in which the Club operates i.e. functional currency, to be Singapore Dollars (SGD). Sales prices and major costs of providing goods and services including major operating expenses are primarily influenced by fluctuations in SGD.

(b) *Foreign currency transactions*

Transactions in foreign currencies are measured in the functional currency of the Club and are recorded on initial recognition in the functional currency at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the end of the reporting period. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the end of the reporting period are recognised in profit or loss.

2.5 *Property, plant and equipment*

All items of property, plant and equipment are initially recorded at cost. Subsequent to recognition, property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses.

When significant parts of property, plant and equipment are required to be replaced in intervals, the Club recognises such parts as individual assets with specific useful lives and depreciation, respectively. Likewise, when a major inspection is performed, its cost is recognised in the carrying amount of the property, plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognised in profit or loss as incurred.

Depreciation is recognised from the date that the property, plant and equipment are installed and are ready for use, or in respect of internally constructed assets, from the date that the asset is completed and ready for use.

No depreciation is provided on the 999-year leasehold land – office properties.

2. Summary of significant accounting policies (cont'd)

2.5 *Property, plant and equipment (cont'd)*

Depreciation is computed on a straight–line basis over the estimated useful lives of the assets as follows:

Leasehold land - Clubhouse	30 years
Leasehold office properties	27 to 36 years
Clubhouse	5 to 30 years
Kitchen, restaurant and bar equipment	1 to 5 years
Sports and ground equipment	5 years
Fruit machines and accessories	4 years
Office/IT equipment, furniture fixtures and fittings	3 to 6 years

The carrying values of plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The residual value, useful life and depreciation method are reviewed at each financial year-end, and adjusted prospectively, if appropriate.

An item of plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset is included in profit or loss in the year the asset is derecognised.

2.6 *Leases*

The Club assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Club as a lessee

The Club applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Club recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

(a) *Rights-of-use assets*

The Club recognises right-of-use assets at the initial application date of the standard or commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, as follows:

Office equipment	4.5 years
Dempsey Sports field	3 years

2. Summary of significant accounting policies (cont'd)

2.6 *Leases (cont'd)*

Club as a lessee (cont'd)

(a) *Rights-of-use assets (cont'd)*

If ownership of the leased asset transfers to the Club at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

The right-of-use assets are also subject to impairment. Refer to the accounting policies in Note 2.7 Impairment of non-financial assets.

The Club's right-of-use assets are presented within property, plant and equipment (Note 4).

(b) *Lease liabilities*

At initial application date of the standard or commencement date of the lease, the Club recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments contain fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments contain penalties for terminating the lease, if the lease term reflects the Club exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Club uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

(c) *Short-term leases and leases of low-value assets*

The Club applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

(d) *Rent concession*

The Club has applied the amendment to FRS 116 Leases: COVID-19 Related Rent Concessions. The Club applies the practical expedient allowing it not to assess whether a rent concession related to COVID-19 is a lease modification.

2. Summary of significant accounting policies (cont'd)

2.7 *Impairment of non–financial assets*

The Club assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when an annual impairment testing for an asset is required, the Club makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs of disposal and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets. Where the carrying amount of an asset or cash-generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Impairment losses are recognised in profit or loss.

A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in profit or loss unless the asset is measured at revalued amount, in which case the reversal is treated as a revaluation increase.

2.8 *Financial instruments*

(a) *Financial assets*

Initial recognition and measurement

Financial assets are recognised when, and only when, the Club becomes a party to the contractual provisions of the financial instrument. The Club determines the classification of its financial assets at initial recognition.

At initial recognition, the Club measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in profit or loss.

Receivables are measured at the amount of consideration to which the Club expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third party, if the receivables do not contain a significant financing component at initial recognition.

Subsequent measurement – investments in debt instruments

Subsequent measurement of debt instruments depends on the Club's business model for managing the asset and the contractual cash flow characteristics of the asset.

2. Summary of significant accounting policies (cont'd)

2.8 *Financial instruments (cont'd)*

(a) *Financial assets (cont'd)*

Subsequent measurement – investments in debt instruments (cont'd)

(i) Amortised cost

Financial assets that are held for the collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets are measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in profit or loss when the assets are de-recognised or impaired, and through amortisation process.

(ii) Fair value through profit or loss

Assets that do not meet the criteria for amortised cost or FVOCI are measured at fair value through profit or loss. A gain or loss on a debt instruments that is subsequently measured at fair value through profit or loss and is not part of a hedging relationship is recognised in profit or loss in the period in which it arises.

De-recognition

A financial asset is de-recognised where the contractual right to receive cash flows from the asset has expired. On de-recognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income is recognised in profit or loss.

(b) *Financial liabilities*

Initial recognition and measurement

Financial liabilities are recognised when, and only when, the Club becomes a party to the contractual provisions of the financial instrument. The Club determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at fair value through profit or loss, directly attributable transaction costs.

Subsequent measurement

After initial recognition, financial liabilities that are not carried at fair value through profit or loss are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are de-recognised, and through the amortisation process.

De-recognition

A financial liability is de-recognised when the obligation under the liability is discharged or cancelled or expires. On de-recognition, the difference between the carrying amounts and the consideration paid is recognised in profit or loss.

2. Summary of significant accounting policies (cont'd)

2.9 *Impairment of financial assets*

The Club recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at fair value through profit or loss and financial guarantee contracts. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Club expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is recognised for credit losses expected over the remaining life of the exposure, irrespective of timing of the default (a lifetime ECL).

For receivables and contract assets, the Club applies a simplified approach in calculating ECLs. Therefore, the Club does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Club has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

The Club considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the Club may also consider a financial asset to be in default when internal or external information indicates that the Club is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Club. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

2.10 *Cash and cash equivalents*

Cash and cash equivalents comprise cash at banks and on hand which are subject to an insignificant risk of changes in value.

2.11 *Taxes*

(a) *Current tax*

Current income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the end of the reporting period, in the country where the Club operates and generates taxable income.

Current income taxes are recognised in profit or loss. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

2. Summary of significant accounting policies (cont'd)

2.11 *Taxes (cont'd)*

(b) *Deferred tax*

Deferred tax is provided using the liability method on temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all temporary differences, except where the deferred tax liability arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.

Deferred tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised except where the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax assets to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax assets to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the end of each reporting period.

(c) *Goods and Service Tax (GST)*

Revenues, expenses and assets are recognised net of the amount of GST except:

- Where the GST incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case the GST is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and

- Receivables and payables that are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the balance sheet.

2. Summary of significant accounting policies (cont'd)

2.12 *Sinking Fund*

The Club has created a sinking fund which shall only be used for the lease renewal for the Club by 2026 and for capital expenditure specifically authorised by the general body of members. All amounts received for transfer fees and conversion fees are paid to the sinking fund. The sinking fund assets are placed with fixed deposits and invested in debt securities.

2.13 *Provisions*

Provisions are recognised when the Club has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of economic resources will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at the end of the reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

2.14 *Employee benefits*

(a) *Retirement benefit costs*

Payments to defined contribution retirement benefit plans are charged as an expense as they fall due. Payments made to state-managed retirement benefit schemes, such as the Singapore Central Provident Fund, are dealt with as payments to defined contribution plans where the Club's obligations under the plans are equivalent to those arising in a defined contribution retirement benefit plan.

(b) *Employee leave entitlement*

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the end of the reporting period.

2.15 *Revenue*

Revenue is measured based on the consideration to which the Club expects to be the entitled in exchange for transferring promised goods or services to a customer, excluded amounts collected on behalf of third parties.

Revenue is recognised when the Club satisfies a performance obligation by transferring a promised good or service to the customer, which is when the customer obtains control of the good or service. A performance obligation may be satisfied at a point in time or over time. The amount of revenue recognised is the amount allocated to the satisfied performance obligation.

Revenue includes subscription fees, food and beverage revenue, sports and recreation, revenue from fruit machines and other revenue.

2. Summary of significant accounting policies (cont'd)

2.15 *Revenue (cont'd)*

(a) *Food and beverage*

Revenue from the sales of food and beverage are recognised at a point in time when goods are delivered to customers, net of discounts.

(b) *Membership income*

Membership income comprises of the following:

(i) Member transfer fees are charged to a member when he/she sell his/her membership. The performance obligation is satisfied when the membership is transferred.

(ii) Entrance fees are charged to sports and term members annually and recognised over the period of the year.

(c) *Subscription fees*

Subscription fees are billed monthly and recognised over the period of the month.

(d) *Sports and recreation*

Sports and recreation revenue is recognised over time based on the completion of services rendered.

(e) *Revenue from fruit machines*

Revenue from fruit machines is recognised at a point in time when the gross receipts less the relevant government taxes, payment of winnings, hopper refills and expenses is received

(f) *Conversion fees income*

Conversion fees income is recognised when the new membership is effective upon approval of the member by the General Committee.

(g) *All other streams of income are recognised as revenue over time when the services are performed.*

2.16 *Interest income*

Interest income from fixed deposits is recognised using the effective interest method.

2.17 *Inventories*

Inventories are stated at the lower of cost and net realisable value. Cost is calculated using the first-in first-out basis. Net realisable value represents the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution.

3. Significant accounting judgments and estimates

The preparation of the Club's financial statements requires the General Committee to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities and the disclosure of contingent liabilities at the end of each reporting period. Uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future periods

3.1 *Critical judgement made in applying the Club's accounting policies*

There are no critical judgements, apart from those involving estimations (see below), that the General Committee has made in the process of applying the Club's accounting policies.

3.2 *Key sources of estimation uncertainty*

The key sources of estimation uncertainty at the end of the reporting period that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year is discussed below.

Allowance for impairment- receivables

Allowance for impairment is made in the financial statements based on General Committee's best estimate of the carrying amounts of receivables that are doubtful of collection after evaluation of collectability. The General Committee's judgement is required in assessing the ultimate realisation of these receivables including the current creditworthiness and the past collection history of each member. Where the expectation is different from the original estimate, such difference will impact the carrying value of the members' accounts and other receivables and impairment expense in the period in which such estimate has been changed. The carrying amounts of the members' accounts and other receivables at 31 December 2021 were $1,891,432 and $353,641 (2020: $1,780,850 and $510,958) respectively.

4. Property, plant and equipment

	Leasehold land Clubhouse $	Leasehold office properties – Land $	Leasehold office properties – Office Space $	Clubhouse $	Kitchen restaurant and bar equipment $	Sports and ground equipment $	Fruit machines and accessories $	Office/IT equipment, furniture fixtures and fittings $	Construction-in-progress $	Right-of-use assets (Note 5) $	Total $
Cost:											
At 1 January 2020	15,330,219	6,272,691	1,257,593	18,152,419	1,486,811	2,028,726	405,600	4,241,533	104,564	679,638	49,959,794
Additions	–	–	–	13,800	115,360	12,339	–	49,498	38,522	18,365	247,884
At 31 December 2020 and 1 January 2021	15,330,219	6,272,691	1,257,593	18,166,219	1,602,171	2,041,065	405,600	4,291,031	143,086	698,003	50,207,678
Lease modifications	–	–	–	–	–	–	–	–	–	(8,738)	(8,738)
Additions	–	–	–	34,880	14,277	73,482	–	558,192	412,647	–	1,093,478
Written off	–	–	–	–	–	(35,411)	(405,600)	(284,517)	–	–	(725,528)
Transfer	–	–	–	7,000	–	30,106	–	1,595	(38,701)	–	–
Grant received	–	–	–	–	(59,130)	–	–	–	–	–	(59,130)
At 31 December 2021	15,330,219	6,272,691	1,257,593	18,208,099	1,557,318	2,109,242	–	4,566,301	517,032	689,265	50,507,760
Accumulated depreciation:											
At 1January 2020	11,871,363	–	562,184	11,525,269	978,883	1,824,728	396,600	3,613,510	–	215,923	30,988,460
Charge for the year	515,486	–	41,197	1,043,195	146,029	68,433	9,000	250,103	–	217,759	2,291,202
At 31 December 2020 and 1 January 2021	12,386,849	–	603,381	12,568,464	1,124,912	1,893,161	405,600	3,863,613	–	433,682	33,279,662
Charge for the year	515,486	–	41,197	1,039,919	140,372	64,686	–	224,672	–	210,859	2,237,191
Written off	–	–	–	–	–	(32,187)	(405,600)	(284,517)	–	–	(722,304)
At 31 December 2021	12,902,335	–	644,578	13,608,383	1,265,284	1,925,660	–	3,803,768	–	644,541	34,794,549
Carrying amount:											
At 31 December 2021	2,427,884	6,272,691	613,015	4,599,716	292,034	183,582	–	762,533	517,032	44,724	15,713,211
At 31 December 2020	2,943,370	6,272,691	654,212	5,597,755	477,259	147,904	–	427,418	143,086	264,321	16,928,016

5. Leases

Club as a lessee

The Club has lease contracts for office equipment and the Dempsey Sports field. Generally, the Club is restricted from assigning and subleasing the leased assets.

The Club also has certain leases of office equipment with lease terms up to 12 months. The Club applies the 'short-term lease' recognition exemptions for these leases.

Set out below are the carrying amounts of right-of-use assets recognised and the movements during the period:

	Office equipment $	Dempsey Sports field $	Total $
As at 1 January 2020	74,360	389,355	463,715
Additions	18,365	–	18,365
Depreciation expense	(23,082)	(194,677)	(217,759)
As at 31 December 2020 and 1 January 2021	69,643	194,678	264,321
Lease modification	–	(8,738)	(8,738)
Depreciation expense	(24,919)	(185,940)	(210,859)
As at 31 December 2021	44,724	–	44,724

Set out below are the carrying amounts of lease liabilities and the movements during the period:

	2021 $	2020 $
As at 1 January	292,051	484,068
Additions	–	18,365
Lease modification	(8,738)	–
Accretion of interest	11,535	25,586
Payments	(228,948)	(235,968)
As at 31 December	65,900	292,051
Current	19,852	226,151
Non-current	46,048	65,900

5. Leases (cont'd)

The following are the amounts recognised in profit or loss:

	2021 $	2020 $
Depreciation expense of right-of-use assets	210,859	217,759
Interest expense on leases liabilities	11,535	25,586
Expense relating to lease agreements not included in lease liabilities	–	6,620
Total amount recognised in the income statement	222,394	249,965

The Club had total cash outflows for leases of $228,948 (2020: $242,588) during the year ended 31 December 2021.

6. Inventories

	2021 $	2020 $
Balance sheet:		
Bar stocks, at cost	150,076	111,114
Food stocks, at cost	19,391	44,000
Sports goods and accessories, at cost	53,191	101,460
Balance at end of the year	222,658	256,574
Income statement:		
Inventories recognised as an expense in cost of sales (Note 15)	2,520,474	2,067,312

7. Members' accounts

	2021 $	2020 $
Members' accounts	1,914,970	1,804,388
Allowance for doubtful debts	(23,538)	(23,538)
	1,891,432	1,780,850

Members' accounts are non-interest bearing and are generally on 30 days' terms (2020: 30 days). They are recognised at their original amounts which represent their fair values on initial recognition.

7. Members' accounts (cont'd)

Expected credit losses

The movement in allowance for expected credit losses of trade receivables computed based on lifetime ECL is as follows:

	2021	2020
	$	$
Movement in the allowance for impairment:		
At 1 January	23,538	22,317
Charge for the year	–	1,221
	23,538	23,538

8. Other receivables

	2021	2020
	$	$
Advertising and sponsorship receivables	5,185	81,984
Government grant receivables	–	55,129
Prepayments	177,374	80,962
Deposits	151,583	205,866
Interest receivable	17,178	57,342
Other	2,321	29,675
	353,641	510,958
Add:		
Members' accounts (Note 7)	1,891,432	1,780,850
Financial asset at fair value through profit or loss (Note 9)	5,019,857	–
Cash and cash equivalents (Note 10)	23,433,328	27,041,101
Less: Prepayments	(177,374)	(80,962)
Total financial assets carried at amortised costs	30,520,884	29,251,947

Advertising and sponsorship receivables are non-interest bearing and are generally on 30 days' terms (2020: 30 days).

Expected credit losses

The movement in allowance for expected credit losses of other receivables computed based on lifetime ECL is as follows:

	2021	2020
	$	$
Movement in the allowance for impairment:		
At 1 January	14,371	14,371
Write back for the year	(14,371)	–
	–	14,371

9. Financial asset at fair value through profit or loss

	2021 $	2020 $
Financial asset at fair value through profit or loss		
Debt securities	5,019,857	–

Debt securities represent the amount invested in a mutual fund managed by a licensed fund manager. The mutual fund can be redeemed at any time.

The Club classifies its investment in debt securities as a financial asset held for trading and is designated at fair value through profit or loss.

10. Cash and cash equivalents

	2021 $	2020 $
Cash at bank	5,051,785	5,596,450
Fixed deposits	18,379,543	21,307,795
Cash on hand	2,000	136,856
	23,433,328	27,041,101

Cash and bank balances comprise cash held by the Club and short-term bank deposits with an original maturity of 1 year or less. The carrying amounts of these assets approximate their fair values.

Fixed deposits bear effective interest rates ranging from 0.05% to 2.01% (2020: ranging from 0.05% to 2.05%) per annum and have remaining tenures of approximately 30 to 90 days as at 31 December 2021 (2020: 30 to 90 days).

The fixed deposits and investment in debt securities (Note 9) include $20,437,295 (2020: $18,742,394) which are being held for the sinking fund (Note 14).

11. Trade and other payables

	2021 $	2020 $
Trade payables	424,953	465,324
Accrued operating expenses	1,605,530	1,663,554
Advance billings for subscription fees	910,788	635,794
Other payables	1,202,647	914,499
Lease liabilities - Current (Note 5)	19,852	226,151
GST payable	158,424	201,448
Total trade and other payables (current)	4,322,194	4,106,770
Add: Lease liabilities - Non-current (Note 5)	46,048	65,900
Total trade and other payables	4,368,242	4,172,670
Less: GST payable	(158,424)	(201,448)
Less: Advance billings for subscription fees	(910,788)	(635,794)
Total financial liabilities at amortised cost	3,299,030	3,335,428

Advance billings for subscription fees primarily relate to the Club's obligation to render services to its members.

Significant changes in advance billings for subscription fees are explained as follows:

	2021 $	2020 $
Revenue recognised that was included in the advance billings for subscription fees balance at the beginning of the year	635,794	579,327

12. Members' deposits

These represent non-interest bearing deposits received from members. These deposits are refundable upon sale of membership or resignation.

13. Accumulated Fund

In accordance with Club Rule 62(b), in the event of the Club being dissolved, all debts and liabilities shall be fully discharged and the remaining funds divided equally among the Ordinary and Life Members except those portions of such remaining funds which are monies earned or identified as income or profits from the use of fruit machines and/or from any other approved private lottery as defined under the Private Lotteries Act, Chapter 250, 1985 Ed, which shall be donated to approved charities in Singapore.

Based on available records, it has been ascertained that as at 31 December 2021, the cumulative surplus derived from the operation of fruit machines and other approved private lotteries is $15.924 million (2020: $15.962 million) before taking into account cumulative capital expenditure of $1.615 million (2020: $1.615 million) incurred in generating this surplus, and the allocation of the Club's general overheads.

14. Sinking Fund

In 2016, the following resolutions were passed by the members:

(a) To create a sinking fund which shall only be used for the lease renewal for the Club and for capital expenditure specifically authorised by the general body of members;

(b) To pay into the sinking fund all payments received as transfer or conversion fees; and

(c) To immediately transfer the sum of $10,800,000 into such sinking fund.

In compliance with the above resolutions, a sinking fund was established in the Club's accounting records and the following amounts were credited to the sinking fund.

	2021 $	2020 $
At beginning of the year	18,742,394	17,148,616
Transfer, comprising of:		
- Membership transfer and conversion fees received	1,652,056	1,362,040
- Interest received on fixed deposits attributed to the sinking fund	42,845	231,738
At end of the year	20,437,295	18,742,394

15. Food and beverage

	2021 $	2020 $
Sales	6,098,003	5,309,404
Less: Food and beverage credits	–	(749,786)
	6,098,003	4,559,618
Less: Cost of sales	(2,520,474)	(2,067,312)
Gross profit	3,577,529	2,492,306
Staff costs:		
- Salaries, wages, allowances and CPF contributions	4,080,967	3,832,615
- Other staff costs	142,885	209,903
- Government grants - Wage Credit and Special Employment Credit Scheme	(35,275)	(30,691)
	4,188,577	4,011,827
Utilities, maintenance and expenses	944,556	891,963
Depreciation of kitchen, restaurant and bar equipment (Note 4)	140,372	146,029
Operating deficit for the year	(1,695,976)	(2,557,513)

Food and beverage credits relate to the Club's decision to compensate members for subscription fee, carpark fee and locker rental fees paid for the months of April and May 2020, when the Club was temporarily closed due to the circuit breaker enforced by the Singapore Government. These credits expired on 30 November 2020.

16. Social events

	2021 $	2020 $
Ticket sales/participation fees	12,491	16,020
Staff costs		
- Salaries, wages, allowances and CPF contributions	85,152	119,738
- Other staff costs	3,009	2,885
- Government grants - Wage Credit and Special Employment Credit Scheme	(3,305)	(7,123)
	84,856	115,500
Operating expenses	22,970	51,528
Operating deficit for the year	(95,335)	(151,008)

17. Sports and recreation

	2021 $	2020 $
Tournament income	–	881
Sports sections income	1,065,765	992,383
Sports membership fees	254,676	357,386
Booking fees	39,159	16,143
Rental of facilities and other income	683,325	446,440
Total income	2,042,925	1,813,233
Less:		
Tournament expenditure	16,084	27,539
Sports sections expenditure	791,689	787,676
Games expenditure	356,868	147,324
Staff costs		
- Salaries, wages, allowances and CPF contributions	677,414	672,874
- Other staff costs	22,597	25,811
- Government grants - Wage Credit and Special Employment Credit Scheme	(11,141)	(7,055)
	688,870	691,630
Utilities, maintenance and expenses	200,751	262,344
Depreciation of right-of-use assets	185,940	194,677
Interest on lease liabilities	7,113	20,395
Depreciation of sports and ground equipment (Note 4)	64,686	68,433
Operating deficit for the year	(269,076)	(386,785)

18. Other income

	2021 $	2020 $
Office rental income	–	27,000
Reinstatement income	213,015	–
Others	57,746	92,482
	270,761	119,482

The majority portion of unit #09-06 at The Adelphi Office Complex is used for the Club's daily operations, a small portion of the unit was rented out to an external tenant till August 2020 and was left vacant during the year.

The reinstatement income consists of the unallocated amount received in relation to the reinstatement of the Padang field after the 2019 National Day Parade.

19. Management and other staff costs

	2021 $	2020 $
Salaries, wages, allowances and CPF contributions	2,897,117	2,719,108
Other staff costs	238,635	134,010
Government grants - Wage Credit and Special Employment Credit Scheme, offset against staff costs	(38,302)	(36,613)
	3,097,450	2,816,505
Total staff costs included in Notes 15, 16, 17 and 19 comprise:		
Salaries, wages, allowances and CPF contributions	7,740,650	7,344,335
Other staff costs	407,126	372,609
Government grants - Wage Credit and Special Employment Credit Scheme	(88,023)	(81,482)
	8,059,753	7,635,462

Staff costs of $68,711 (2020: $64,098) were included under the fruit machine expenses.

20. Property maintenance

	2021 $	2020 $
Facilities maintenance and equipment rental	131,587	172,720
Repairs and replacements	177,555	211,943
Utilities and related expenses	343,905	294,067
Security expenses	158,400	148,461
Maintenance fees	32,620	32,380
	844,067	859,571

21. Property tax expenses

	2021 $	2020 $
The Clubhouse and Padang Field at Connaught Drive	214,200	214,200
Office Unit #09-07 at The Adelphi Office Complex	16,450	16,100
Office Unit #09-06 at The Adelphi Office Complex	11,750	11,500
	242,400	241,800

22. Office and administration

	2021 $	2020 $
Telephone and postage	25,078	25,149
Printing and stationery	22,375	23,846
Computer expenses and lease rental of office equipment	124,969	121,995
Depreciation of right-of-use assets	17,482	23,082
Interest on lease liabilities	3,102	5,191
(Write back)/allowance for doubtful debts (Note 7 and 8)	(14,371)	1,221
Professional fees	79,876	45,523
	258,511	246,007

23. General expenses

	2021 $	2020 $
Audit fees	38,000	40,892
Annual report	13,990	24,000
Insurance	51,570	69,987
Newspaper and periodicals	6,492	10,337
Padang magazine publication	11,505	46,389
Bank charges	21,150	25,811
Meeting and election nights	43,255	56,988
Minor items of capital expenditure expensed	48,891	42,846
Other expenses	32,629	34,711
	267,482	351,961

24. (Deficit)/surplus for the year before income tax

The following items have been included in arriving at (deficit)/surplus for the year before income tax:

	2021 $	2020 $
Interest income from deposit	52,456	284,691
Plant and equipment written off	(3,224)	–
Government grants		
- Job support scheme	365,105	1,282,706
- Jobs growth incentive	92,841	–
- Others	51,000	471,498
Depreciation expense of right-of-use assets	(210,859)	(217,759)
Interest expense	(11,535)	(25,586)

Government grants relate to job support scheme, jobs growth incentive, property tax rebates and cash grants received from the Singapore Government to help businesses deal with the impact from COVID-19.

The job support scheme and jobs growth incentive provide wages support to employers to help them retain and recruit local employees during this period of economic uncertainty. Employers who have made CPF contributions for their local employees qualify for the pay-outs under the scheme.

The Singapore Government had given remission of property tax (property tax rebates) under section 6(8) of the Property Tax Act (Cap. 254) to qualifying non-residential properties in response to the COVID-19 pandemic.

The Singapore Government had provided Small and Medium Enterprises and specified non-profit organisation rental reliefs of 2 to 4 months, covering the periods April to July 2020 and May to November 2021.

25. Income tax expense

	2021 $	2020 $
Current income taxation		
- Current year	4,034	24,032
- Under provision in respect of prior years	6,940	5,381
	10,974	29,413

25. Income tax expense (cont'd)

The reconciliation between tax expense and the product of (deficit)/surplus before tax multiplied by the applicable corporate tax rate for the years ended 31 December 2021 and 2020 is as follows:

	2021 $	2020 $
(Deficit)/surplus for the year before income tax	(64,962)	198,551
Tax at statutory tax rate of 17% (2020: 17%)	(11,044)	33,754
Adjustments:		
Non-taxable items	19,961	14,643
Exempt income	(5,096)	(17,425)
Under provision in respect of prior years	6,940	5,381
Others	213	(6,940)
	10,974	29,413

The Club is exempted from income tax in accordance with Section 11(1) of the Income Tax Act Chapter 134 as more than 50% of the Club's gross takings are from its voting members. The income tax expense in 2021 and 2020 relate to income tax payable on income received by the Club which is not related to the operating activities of the Club.

26. Discontinued operations

On 2 December 2021, the Club cancelled its private lotteries (fruit machine) permit and discontinued its fruit machine operations. The fruit machines have been written off by the Club during the year.

27. Financial risk management objectives and policies

The Club is exposed to financial risks arising from its operations and the use of financial instruments. The key financial risks include credit risk, liquidity risk and interest rate risk. The Club manages these risks as part of the general day-to-day management of its operations. It is, and has been throughout the current and previous financial year, the Club's policy that no trading in derivatives for speculative purposes shall be undertaken.

The following sections provide details regarding the Club's exposure to the above–mentioned financial risks and the objectives, policies and processes for the management of these risks.

There has been no change to the Club's exposure to these financial risks or the manner in which it manages and measures the risks.

27. Financial risk management objectives and policies (cont'd)

(a) *Credit risk*

Credit risk is the risk of loss that may arise on outstanding financial instruments should a counterparty default on its obligations. The Club's exposure to credit risk arises primarily from members' accounts and other receivables.

The Club has adopted procedures in monitoring collections and default of payments from its debtors and members. In addition, receivable balances are monitored on an ongoing basis with the result that the Club's exposure to bad debts is not significant. Hence, the Club does not expect to incur material credit losses. Cash, fixed deposits and financial asset at fair value through profit or loss are placed with reputable and regulated financial institutions. For other financial assets, the Club minimises credit risk by dealing mainly with high credit rating counterparties.

The Club has applied the simplified approach to providing for impairment for Expected Credit Losses (ECLs) prescribed by FRS 109, which permits the use of the lifetime expected loss provision for impairment of trade receivables. To measure the ECLs, trade receivables have been grouped based on shared credit risk characteristics and the days past due. The ECLs also incorporate forward looking information.

The expected credit losses of trade receivables and contract assets for the financial years ended 31 December 2021 and 2020 are disclosed in Note 7 and Note 8.

All of the current portions of the members' accounts and other receivable balances are expected to be recovered within one year.

Exposure to credit risk

At the end of the reporting period, the Club's maximum exposure to credit risk is represented by the carrying amount of each class of financial assets recognised in the balance sheet.

(b) *Liquidity risk*

Liquidity risk is the risk that the Club will encounter difficulty in meeting the financial obligations due to shortage of funds. The Club's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities.

As part of its overall liquidity management, the Club monitors and maintains a level of cash and cash equivalents deemed adequate by the General Committee to finance the Club's operations and mitigate the effects of fluctuation in cash flows.

Analysis of financial instruments by remaining contractual maturities

The table below summarises the expected contractual undiscounted cash flows of financial assets and liabilities, including interest payments.

27. Financial risk management objectives and policies (cont'd)

(b) ***Liquidity risk (cont'd)***

	2021		
	Within one year	One to five years	Total
	$	$	$
Financial assets			
Members' accounts	1,891,432	–	1,891,432
Other receivables, excluding prepayments	176,267	–	176,267
Financial asset at fair value through profit or loss	5,019,857	–	5,019,857
Cash and cash equivalents	23,433,328	–	23,433,328
Total undiscounted financial assets	30,520,884	–	30,520,884
Financial liabilities			
Trade and other payables (excluding lease liabilities, GST payable and advance billings)	3,233,130	–	3,233,130
Lease liabilities	23,148	47,494	70,642
Members' deposits	1,347,574	–	1,347,574
Total undiscounted financial liabilities	4,603,852	47,494	4,651,346
Total net undiscounted financial assets/(liabilities)	25,917,032	(47,494)	25,869,538

	2020		
	Within one year	One to five years	Total
	$	$	$
Financial assets			
Members' accounts	1,780,850	–	1,780,850
Other receivables, excluding prepayments	429,996	–	429,996
Cash and cash equivalents	27,041,101	–	27,041,101
Total undiscounted financial assets	29,251,947	–	29,251,947
Financial liabilities			
Trade and other payables (excluding lease liabilities, GST payable and advance billings)	3,043,377	–	3,043,377
Lease liabilities	226,151	65,900	292,051
Members' deposits	1,330,584	–	1,330,584
Total undiscounted financial liabilities	4,600,112	65,900	4,666,012
Total net undiscounted financial assets/(liabilities)	24,651,835	(65,900)	24,585,935

27. Financial risk management objectives and policies (cont'd)

(c) ***Capital risk***

The Club reviews its capital structure at least annually to ensure that the Club will be able to continue as a going concern. The capital structure of the Club comprises only of the accumulated fund. The Club's overall strategy remains unchanged from 2020.

28. Fair value of assets and liabilities

(a) **Fair value hierarchy**

The Club categorises fair value measurements using a fair value hierarchy that is dependent on the valuation inputs used as follows:

- Level 1 - Quoted prices (unadjusted) in active markets for identical assets or liabilities that the Club can access at the measurement date;
- Level 2 - Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and
- Level 3 - Unobservable inputs for the asset or liability.

Fair value measurements that use inputs of different hierarchy levels are categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

(b) **Asset measured at fair value**

The following table shows an analysis of the asset measured at fair value at the end of the reporting period:

	2021			
	Fair value measurements at the end of the reporting period using			
	Quoted prices in active markets for identical instruments (Level 1)	Significant observable inputs other than quoted prices (Level 2)	Significant unobservable inputs (Level 3)	Total
	$	$	$	$
Financial asset:				
At fair value through profit or loss – debt securities	5,019,857	–	–	5,019,857

28. Fair value of assets and liabilities (cont'd)

(c) Assets and liabilities not measured at fair value

Cash and cash equivalents, amount due from members, other receivables, trade and other payables and members' deposits

The carrying amounts of cash and cash equivalents, amount due from members, other receivables, trade and other payables and members' deposits approximate their respective fair values due to the relatively short-term maturity of these financial instruments.

29. Fund management

The Club's primary objectives when managing its funds are to safeguard and maintain adequate working capital in order to continue as a going concern and to accumulate funds for capital expenditure, including the renewal of the Padang lease.

No changes were made in the objectives, policies or processes during the years ended 31 December 2021 and 31 December 2020.

30. Authorisation of financial statements for issue

The financial statements for the year ended 31 December 2021 were authorised for issue by the General Committee on 7 March 2022.

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Negeri Sembilan

Royal Port Dickson Yacht Club
Batu 4 ½ Mile Jalan Pantai, 71050 Sirusa, Negeri Sembilan, Malaysia
Email: info@rpdyc.com.my

Royal Sungei Ujong Club
2A Jalan Dato' Klana Ma'amor, Malaysia
Email: royalsuc@gmail.com

Pahang

Kelab Kuantan (Kuantan Club)
Jalan Kelab, Bukit Rotan, 45700 Kuala Selangor, Pahang, Malaysia

Penang

Penang Club
42B, Jalan Sultan Ahmad Shah, 10050 Penang, Malaysia
Email: genmgr@penangclub.net

Kelab Sukan Pulau Pinang (Penang Sports Club)
Jalan Utama 10450 Penang, Malaysia
Email: admin@pgsportsclub.com.my

Kelab Renang Pulau Pinang (Penang Swimming Club)
517 Tanjung Bungah 11200 Penang, Malaysia
Email: info@penangswimmingclub.com

Perak

Royal Ipoh Club
Jalan Panglima Bukit Gantang Wahab, P.O. Box 3, 30000 Ipoh, Perak, Malaysia
Email: enquiries@royalipohclub.org.my

Sabah

The Kinabalu Club
1 Jalan Padang, Peti Surat No.10318, 88803 Kota Kinabalu, Sabah, Malaysia
Email: thekinabaluclub@gmail.com

Sandakan Recreation Club
Ground Floor, Blok 60, Jln Singapore, 90000 Sandakan, Sabah, Malaysia

Sarawak

The Island Club
Jalan Airport 96000 Sibu, Sarawak, Malaysia
Email: sibu_island@yahoo.com

The Sarawak Club
Jalan Taman Budaya, Taman Budaya, 93300, Kuching, Sarawak, Malaysia
Email: info@sarawakclub.com

Selangor

Kelab Taman Perdana Diraja Kuala Lumpur (Royal Lake Club)
Taman Tasek Perdana, Jalan Cenderamulia, Off Jalan Parlimen, 50480 Kuala Lumpur, Selangor, Malaysia
Email: membership@royallakeclub.org.my

The Royal Commonwealth Society
No. 4 Jalan Birah, Damansara Heights, 50490 Kuala Lumpur, Selangor, Malaysia
Email: communications.rcs@gmail.com

Royal Selangor Club
Jalan Raja, P.O. Box 10137, 50704 Kuala Lumpur
Selangor, Malaysia
Email: reception@rscweb.org.my

Royal Klang Club
No. 7, Jalan Istana, 41000 Klang, Selangor,
Malaysia
Email: info@royalklangclub.com.my

MIDDLE EAST

The British Club, Bahrain
Building 41, Ahmed Ali Kanoo Avenue,
Manama 337, Bahrain
Email: secretary@britishclubbahrain.com

MAURITIUS

Mauritius Gymkhana Club
Suffolk Road, Vacoas, Republic of Mauritius
Email: secretary@mgc.mu

THE NETHERLANDS

Nieuwe of Litteraire Societeit De Witte
Plein 24, 2511 CS The Hague, Netherlands
Email: secretariaat@societeitdewitte.nl

NEW ZEALAND

Auckland

The Northern Club
19 Princess Street, Auckland 1010,
New Zealand
Email: manager@northernclub.co.nz

Wellington

The Wellington Club
Level 4, 88 The Terrace, Wellington 6011,
New Zealand
Email: reception@wellingtonclub.co.nz

PAPUA NEW GUINEA

Aviat Social and Sporting Club
P.O. Box 57, Port Moresby, 121 National Capital
District, PNG
Email: gm@aviat.com.pg

PHILIPPINES

The Manila Club
7th Floor Corinthian Plaza, Paseo de Roxas, Cnr
Legazpi St, Legaspi Village 1229
Makati City, Philippines
Email: mc@manilaclub.org.ph

SOUTH AFRICA

Bryanston

Bryanston Country Club
63 Bryanston Drive Bryanston Sandton Gauteng
2021, South Africa
Email: debbied@bryanstoncc.co.za

Cape Town

Kelvin Grove Club
144 Campground Road, Newlands,
Cape Town 7700, South Africa
Email: reception@kelvingrove.co.za

Western Province Cricket Club
Ave De Mist, Rondebosch, Cape Town 7700,
South Africa
Email: members@wpcc.co.za

Durban

Durban Country Club
1001 Isaiah Ntshangase Road, Stamford Hill,
Durban, 4001, South Africa
Email: communications@durbancountryclub.co.za

Johannesburg

The Wanderers Club
21 North Street, Illovo, Johannesburg 2196,
South Africa
Email: contactus@wanderersclub.co.za

SPAIN

Real Club de Polo de Barcelona
Avda. Dr. Marañón 19-31 08028-Barcelona, Spain
Email: info@rcpolo.com

SRI LANKA

Colombo Swimming Club
148, Storm Lodge, Galle Road, Colombo 03,
Sri Lanka
Email: admin@colomboswimmingclub.org

Gymkhana Club
31 Maitland Crescent, Colombo 7, 00700, Sri
Lanka

Singhalese Sports Club
No. 35 Maitland Place Colombo 7, Sri Lanka
Email: info@ssc.lk

SWEDEN

Sallskapet
Arsenalsgatan 7 SE-111 47 Stockholm, Sweden
Email: info@sallskapet.se

THAILAND

Bangkok

The British Club
189 Suriwongse Road Bangrak Bangkok 10500,
Thailand
Email: info@britishclubbangkok.org

Royal Bangkok Sports Club
1 Henri Dunant Street,
Pathumwan Bangkok 10330, Thailand
Email: sportsclub@rbsc.org

Chiangmai

Chiangmai Gymkhana Club
349 Chiang Mai – Lamphun Road,
Chiang Mai 50000, Thailand
Email: gymkhanagolfclub@gmail.com

UNITED ARAB EMIRATES

The Club
Mina Sadiyat, PO Box 658, Abu Dhabi, UAE
Email: admin@the-club.com

UNITED KINGDOM

Army and Navy Club
36-39 Pall Mall, London, SW1Y 5JN,
United Kingdom
Email: club@therag.co.uk

City University Club
42 Crutched Frairs, London EC3N 2AP
United Kingdom
Email: secretary@cityuniversityclub.co.uk

Marylebone Cricket Club
Lord's Cricket Ground, St John's Wood, London
NW8 8QN, United Kingdom
Email: reception@mcc.org.uk

National Liberal Club
Whitehall Place London SW1A 2HE,
United Kingdom
Email: secretary@nlc.org.uk

Oriental Club
Stratford House, Stratford Place,
London W1C 1ES, United Kingdom
Email: membership@orientalclub.org.uk

Royal Overseas League
Over-Seas House, Park Place, St. James's Street,
London Sw1A 1LR, United Kingdom
Email: membership@rosl.org.uk

St James's Club
7-8 Park Place, St. James's London, SW1A 1LS,
United Kingdom
Email: info@stjameshotelandclub.com

The Cardiff And County Club
Westgate Street, Cardiff CF10 1DA,
United Kingdom
Email: secretary@cardiffandcountyclub.com

The New Club
86 Princess Street, Edinburgh EH2 2BB,
United Kingdom
Email: reception@newclub.co.uk

United Club
3 Church Street Saint Helier Jersey JE2 3NN,
United Kingdom
Email: enquiries@unitedclubjersey.com

UNITED STATES OF AMERICA

Massachusetts

Algonquin Club of Boston
217 Commonwealth Avenue Boston, MA 02116,
USA
Email: concierge@algonquinclub.com

California

The Balboa Bay Club
1221 Coast Highway, Newport Beach, CA 92663,
USA
Email: rreitkopp@balboabayclub.com

Florida

Fisher Island Club
One Fisher Island Drive/Fisher Island Florida
33109, USA
Email: membership@fisherislandclub.com

PAST PRESIDENTS

Although the Singapore Cricket Club was founded in 1852, until 1880 the principal office was that of Captain.

1880 – 1881	Louis J R Glass
1882	Charles Stringer
1883	Sir Cecil Clementi Smith, CMG
1884 - 1887	Sir John Anderson
1888	A P Talbot
1889 – 1891	Charles Stringer
1892	A P Talbot
1893 – 1895	Major Sir Henry E McCallum, CMG
1896	J J H Orman
1897 – 1898	Justice Andrew John Leach
1899 – 1900	Charles Stringer
1901	Sir Hugh Fort
1902 – 1903	Sir Frank Athelstane Swettenham, KCMG
1904	Sir Hugh Fort
1905	Lieutenant-Colonel E G Broadrick
1906	Sir Hugh Fort
1907 – 1908	Sir John Anderson
1909 – 1910	Sir Arthur Henderson Young, KCMG
1911	Lieutenant-Colonel E G Broadrick
1912 – 1914	Cedric I Carver
1915	Charles William Darbishire
1916 – 1918	Cedric I Carver
1919	D Y Perkins
1920	William Langham-Carter
1921 – 1922	Sir William Murison, KTB
1923 – 1929	Ron John Farrer, CMG
1930	Oswald Phillips Griffith-Jones
1931 – 1932	Charles Salter
1933 – 1934	Oswald Phillips Griffith-Jones
1935 – 1937	John Middleton Sime
1938 – 1939	Bernard E Ablitt
1940 – 1941	John Athelstan Dean
1942 / 1945	Club Closed (Pacific War)
1946	Oswald W Gilmour
1947 – 1948	Andrew Gilmour
1949	Andrew Gilmour, CMG
1950	Robert Donald Stewart
1951	Peter M B C Frend
1952 – 1953	H F Clements
1954 – 1955	L A Williams
1956	L L Cooper
1957	John S Kirkham
1958	John S Kirkham / H K Franklin
1959	Joseph W Cashin
1960	David I Price
1961	O H R Beadles, OBE
1962 – 1967	Andrew Gilmour, CMG
1968	Derek R Reid, MC
1969	Derek R Reid, MC / Alistair B McPherson
1970 – 1972	Alistair B McPherson
1973 – 1975	Tom Eames Hughes, CBE
1976 – 1977	Justice T S Sinnathuray
1978	Justice T S Sinnathuray / Neill B Aitken
1979 – 1980	Neill B Aitken
1981 – 1985	Haider M Sithawalla
1986 – 1990	Len F Foster
1991 – 2000	Charlie K P Phua
2001 – 2008	Anwarul Haque
2008	Abu Omar
2008 – 2010	Teh Leong
2011	Mohan J Bhojwani
2012 – 2013	Col (Retd) Gurcharan Singh
April – August 2014	A Michael Grice
September 2014 – April 2015	Mohan J Bhojwani
2015 – 2016	Captain Baldev Singh
2016 – 2017	Mohan J Bhojwani
2017 – 2018	Sher Baljit Singh
2018 – 2019	Sher Baljit Singh
2019 – 2020	Sher Baljit Singh
2020 – 2021	Zoher Motiwalla

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